

MEMORANDUM

To: Council

Cc: Senior Management Team

From: Budget Coordination Team

Date: January 13, 2023

Subject: 2023 Proposed Budget Addendum Package #1

Please see attached items for insertion into the budget binder for the 2023 Proposed Business Plan and Budget.

Item	Page #	Addition/	Comments
		Replace	
Previously Approved Capital Projects List	Add. 1 of 4	Addition	List of capital projects previously approved and status
Reserve Fund Continuity Schedule	Add. 2 of 4	Addition	Estimate of 2023 Uncommitted Reserve Fund Balances
10 Year Capital Budget Program and Funding Summary	Add. 3 of 4	Addition	10 Year Capital Budget Program and Funding Summary
Additional Items for Consideration	Add. 4 of 4	Addition	Additional items for council consideration for inclusion in the tax supported budget
Finance – Key Priorities and Objectives	Page 48	Replace	Minor wording adjustments
Finance – Metrics	Page 51	Replace	Fixed description on graph for online banking
Library - Metrics	Page 93	Replace	Graphs adjusted for all 2022 data
Capital Budget Summary 2023	Pages 101 - 103	Replace	Replace 2023 Capital Budget Summary Report – Changes to CI-23- 002 and CI-23-006, as shown below
CI-23-002 Road Rehabilitation Program	Pages 265 - 271	Replace	Replace capital budget sheet to adjust received grant funding amounts
CI-23-006 Miscellaneous Concrete Rehabilitation	Pages 285 - 288	Replace	Replace capital budget sheet to adjust funding sources

Item	Page #	Addition/ Replace	Comments
2023 New Staff Request Summary	Tab 7 – Page 1	Replace	Updated with BC-008 & BC-009
BC-008 ECSS Staffing - Firefighter	Tab 7 – Page 9	Addition	New Request
BC-009 CIES Operations Technologist	Tab 7 – Page 10	Addition	New Request

Printed copies of the information will be left on your desk at the Civic Centre for pickup.

All electronic documents have been updated on the Town website or can be emailed directly to you upon request.

If you have any questions, please let me know.

Thanks,

Warren Marshall General Manager, Finance / Treasurer



East Gwillimbury		Run Date	: Jan 4, 2023							
	Total	Total	Variance	% Spent	Comments / Notes	End of Year				
	Budget	Actuals	To Date	To Date		Action				
CAO Office										
HR Services										
CA-22-001 Salary and Benefit Fairness Review	50,000		50,000		Close and re-budget in future year	Close				
Total HR Services	50,000		50,000							
Total CAO Office	50,000		50,000							
Corporate Services										
Strategy and Administration										
CS-22-012 Sustainability and Climate Change Program Management	100,000	61,290	38,710		Contract staff position to be extended, budget request submitted 2023	Carry Forward				
Total Strategy and Administration	100,000	61,290	38,710	61%						
Communications										
CS-19-073 Website Redevelopment (Modernization)	200,000	126,514	73,486	63%	Work ongoing	Carry Forward				
CS-21-001 Customer Relationship Management Tool (Modernization)	356,000	236,363	119,637	66%	Plan implementation Q1 2023, balance for system support and development	Carry Forward				
Total Communications	556,000	362,877	193,123	65%						
Economic Development										
CS-21-002 Broadband Expansion Readiness Project	100,000	69,802	30,198	70%	Work ongoing	Carry Forward				
CS-22-001 EG Insider App	30,000		30,000		Not moving forward	Close				
CS-22-002 Lead Generation	40,000	18,317	21,683	46%	Planning event in Q2 2023	Carry Forward				
CS-22-003 Southlake Health Centre Expansion	50,000		50,000		Work to commence in 2023	Carry Forward				
Total Economic Development	220,000	88,119	131,881	40%						
IT Services	<u> </u>	•	,							
CS-21-006 Municipal Modernization Program	200,000	204,868	-4,868	102%	Complete, annual program moving forward	Close				
CS-22-004 Annual Hardware Replacement	50,000	53,805	-3,805		Complete, annual program moving forward	Close				
CS-22-005 Security Administration/Application Support	120,000	58,414	61,586		Work ongoing	Carry Forward				
CS-22-006 Annual Security Audit and Cyber Breach Support Program	40,000	7,378	32,622		Work ongoing	Carry Forward				
CS-22-008 Audio Video Automation Upgrades Program	10,000	11,330	-1,330		Complete	Close				
CS-22-010 Business Solutions Implementation (Modernization)	150,000	19,016	130,984		Modernization initiatives submitted in 2023	Close				
CS-22-011 Municipal Modernization Program	300,000	133,127	166,873		Work ongoing	Carry Forward				
LC-19-076 ECM (Modernization)	150,000	145,143	4,857	97%	Initiative complete	Close				
Total IT Services	1,020,000	633,081	386,919	62%						
Total Corporate Services	1,896,000	1,145,367	750,633	60%						
Finance										
Financial Services										
CS-19-070 Vadim Self Serve Portal (Modernization)	100,000	100,324	-324		Complete	Close				
Total Financial Services	100,000	100,324	-324	100%						
Capital and Development Finance										
CS-20-001 Community Benefit Strategy	57,500		57,500		Awaiting final invoicing	Carry Forward				
Total Capital and Development Finance	57,500		57,500							
Total Finance	157,500	100,324	57,176	64%						
Emergency Services										
Strategy and Administration										
ES-22-001 ECSS Modernization Program	40,000		40,000		Work to commence in 2023	Carry Forward				
Total Strategy and Administration	40,000		40,000			Carry Forward				



East Gwillimbury		Ruii Date	: Jan 4, 2023			
	Total Budget	Total Actuals	Variance To Date	% Spent To Date	Comments / Notes	End of Year Action
		1100000				Action
Operations						
ES-21-001 Bunker Gear Equipment Replacement	29,500	27,277	2,223	92%	Delivered, awaiting final invoicing	Carry Forward
ES-22-003 2022 Bunker Gear Equipment Replacement	30,500		30,500		Delivery delays, expected Q1 2023	Carry Forward
ES-22-004 Hose and Front Line Equipment Replacement	18,500	16,658	1,842		Complete	Close
Total Operations	78,500	43,935	34,565	56%		
Training						
ES-21-003 Paid On Call Annual Recruitment	15,000	13,548	1,452		Complete	Close
ES-22-005 2022 Paid On Call Annual Recruitment Program	60,750	1,408	59,342		Work ongoing, products ordered	Carry Forward
Total Training	75,750	14,956	60,794	20%		
Emergency Services Fleet						
ES-20-013 Pumper Replacement	1,000,000	937,786	62,214	94%	Additional bodywork ongoing	Carry Forward
ES-22-006 Car 3 - 2014 Chevrolet Replacement	70,000		70,000		Re-budgeted for 2023	Carry Forward
ES-22-007 Command Vehicle (New)	70,000		70,000		Ordered, awaiting delivery	Carry Forward
ES-22-008 Car 4 - 2013 Dodge Ram Replacement	70,000		70,000		Re-budgeted for 2023	Carry Forward
Total Emergency Services Fleet	1,210,000	937,786	272,214	78%		
Total Emergency Services	1,404,250	996,677	407,573	71%		
Development Services						
Strategy and Administration						
DS-19-019 City View Software Enhancements	870,000	401,085	468,915	46%	Work ongoing, further enhancements to software	Carry Forward
DS-19-023 Various Planning Studies	25,000	,	25,000		Close, to be re-budgeted in future, if required	Close
DS-20-017 Official Plan Review	600,000	307,149	292,851	51%	Anticipate York Region comments - additional consulting fees anticipated	Carry Forward
DS-22-001 Heritage District Study	100,000	8,920	91,080		Consultant retained and project initiated	Carry Forward
DS-22-002 Thinking Green Dvpt Standards & Sustainable Energy Plan	200,000	3,323	200,000	3,0	RFP Process in early 2023	Carry Forward
Total Strategy and Administration	1,795,000	717,154	1,077,846	40%		- Jany Formara
Bylaw Enforcement		7 = 7 / 20 1				
LC-19-012 Parking Management Software	55,000	46,455	8,545	84%	Awaiting final invoicing	Carry Forward
Total Bylaw Enforcement	55,000	46,455	8,545			,
Strategy and Administration	33/333	,	5/2			
CP-20-023 Civic Centre Precinct Concept Design	185,000	26,458	158,542	14%	Project initiated Q3 2022, work ongoing	Carry Forward
Total Strategy and Administration	185,000	26,458	158,542	14%	, , , , ,	,
Total Development Services	2,035,000	790,067	1,244,933	39%		
Community Darks Describes and Culture						
Community Parks, Recreation and Culture						
Parks Operations	06.025	00.677	C 140	020/		Class
CP-14-079 Wayfinding Signage	86,825	80,677	6,148		Close end of 2022	Close
CP-18-017 Oriole Drive Pedestrian Bridge & Trail Design and Construction	1,592,801	1,759,053	-166,252		Complete, scope increased following additional funding from York Region	Close
CP-18-018 Colony Trail Construction Design and Construction	418,000	46,472	371,528		In detail design, estimated completion Q3 2023, construction begin Q4 2023	Carry Forward
CP-19-026 Emily Park Playground+New Trail Development Design and Construction	215,000	10,700	204,300		In detail design, estimated completion Q3 2023, construction begin Q4 2023	Carry Forward
CP-19-035 Active Transportation/Trail Master Plan	50,000	33,072	16,928		Multi-year project, estimated completion Q3 2023	Carry Forward
CP-19-072 Digital Project Window (Modernization)	60,000	42,600	17,400		Estimated completion Q4 2023	Carry Forward
CP-20-022 Regional Trunk Sewer Surface Improvements Design and Construction	176,000	149,444	26,556		Complete, close end of 2022	Close
CP-20-052 New Pedestrian Bridge Design and Construction	240,623	226,038	14,585		Complete, close end of 2022	Close
CP-21-011 Trail Wayfinding Signage	68,000	16,817	51,183	25%	Design work ongoing, estimated completion and installation Q3 2023	Carry Forward
CP-22-001 Radial Line Trail Extension to Green Lane Design and Construction	246,115	24.624	246,115	4001	In concept design, estimated completion Q4 2023, construction 2023	Carry Forward
CP-22-002 Nokiidaa Trail - Parking Lot Expansion Design and Construction	185,700	21,681	164,019		In concept design, estimated completion Q3 2023, construction 2023	Carry Forward
CP-22-003 Ross Family Complex Pickleball Courts and Windscreens	211,000	197,489	13,511		Estimated completion Q3 2023, requires warmer weather	Carry Forward
CP-22-004 Holland Landing CC - Splashpad Remediation Design and Construction	208,400	170,866	37,534	82%	Complete, close end of 2022	Close
CP-22-007 404 Town Gateway Feature Design and Construction	400,000		400,000		Estimated completion of design Q3 2023, construction 2024	Carry Forward
CP-22-034 Oriole Wilderness Park Design	80,000		80,000		In concept design phase, estimated completion Q4 2023	Carry Forward
CP-22-035 Soldiers Bay Educational & Recreational Pier Design	75,000		75,000		In concept design phase, estimated completion Q4 2023	Carry Forward
Total Parks Operations	4,313,464	2,754,909	1,558,555	64%		



East Gwillimbury		Run Date	: Jan 4, 2023			
	Total	Total	Variance	% Spent	Comments / Notes	End of Year
	Budget	Actuals	To Date	To Date		Action
Recreation and Culture						
CP-21-013 Tiny Seedlings Bamboo Jungle	60,000	60,360	-360	101%	Complete, account to remain open for transfer of partnership funding	Carry Forward
CP-21-014 Ontario Loft FF&E	50,000	45,909	4,091	92%		Close
Total Recreation and Culture	110,000	106,269	3,731	97%		Close
Facilities	110,000	100,209	3,731	3170		
CP-16-085 Health & Active Living Plaza Architectural Services	2,407,361	2,377,944	29,417	90%	Awaiting final invoicing, expected Q1 2023	Carry Forward
CP-19-069 Operations Centre Construction	18,637,700	18,534,673	103,027		Work complete, awaiting final invoice for furniture	Carry Forward
CP-20-025 Architectural Services EG Sports Complex Expansion	1,120,000	318,210	801,790		Multi-year design project to proceed from concept to detailed design into 2023	Carry Forward
CP-20-029 Operations Centre Furniture, Fixtures & Equipment	390,000	349,929	40,071		Awaiting delivery, installation, invoicing on remaining FF&E item	Carry Forward
CP-21-003 Sports Complex Canada Hall Floor Replacement	82,500	14,321	68,179		Work ongoing, re-budgeted for 2023	Carry Forward
CP-21-006 Building and Environmental Condition Assessment Audit	192,500	111,664	80,836		Complete, close end of 2022	Close
CP-21-007 Civic Centre Roof (Chambers/Front Entrance)	246,000	248,149	-2,149		Complete, close end of 2022	Close
CP-21-008 Sports Complex Site Demolition & Remediation	250,000	222,285	27,715		Complete, close end of 2022 Complete, close end of 2022	Close
CP-21-008 Sports Complex site Demontion & Remediation CP-21-010 Customer Service Area Realignment Design and Construction	70,000	26,641	43,359		Detailed design complete, construction to begin Q3 2023, re-budgeted for 2023	Carry Forward
CP-22-008 North Union CC Exterior Stairwell Concrete Paving		7,805	7,195		Complete, close end of 2022	Close
	15,000				Purchased, close end of 2022	Close
CP-22-009 Holland Landing CC Floor Scrubber Replacement	10,000	10,051	-51			
CP-22-010 Mount Albert CC Accessibility Ramp Replacement	90,000	4,443	85,557		Detailed design complete, construction Q2 2023, re-budgeted for 2023	Carry Forward
CP-22-011 Sports Complex Ice Edger/Levelling System Replacement	10,000	6,312	3,688	63%	Awaiting final invoicing	Carry Forward
CP-22-012 Building Automation System - Civic Centre Replacement	90,000		90,000		Complete, awaiting final invoicing	Carry Forward
CP-22-013 Temperance Hall & Temple Visitors Centre Servicing	111,500	0.050	111,500		Awaiting site servicing (Woodbine 1), estimated Q2 2023	Carry Forward
CP-22-014 Mount Albert CC Roof & Cladding Replacement Design and Construction	150,000	9,250	140,750		Work ongoing, re-budgeted for 2023	Carry Forward
CP-22-015 Sports Complex - 2 HVAC Units Replacement	35,000	26,072	8,928		Complete, close end of 2022	Close
CP-22-016 Sports Complex Refrigeration Plant Replacements	346,000	249,278	96,722		Complete, awaiting final invoicing	Carry Forward
CP-22-017 Civic Centre Boilers and HVAC Replacement	80,000	4,884	75,116		Work ongoing	Carry Forward
CP-22-018 Civic Centre Atrium Skylight Gallery Windows Replacement	25,000	20,250	4,750	81%	Work ongoing, re-budgeted for 2023	Carry Forward
CP-22-019 Health & Safety- Workspace Ergonomics	10,000		10,000		Project management to transfer to Human Resources	Carry Forward
CP-22-020 Electric Vehicle Charging Stations	49,500		49,500		Expect tendering in Q1 and work completion Q2 2023, re-budgeted for 2023	Carry Forward
CP-22-021 Staff Space Needs Assessment	150,000	23,588	126,412	16%	Pending consultant recommendations, estimated completion Q2 2023	Carry Forward
CP-22-022 Digital Signs	100,000		100,000		Work expected in 2023, Communications project	Carry Forward
CP-22-023 Health and Active Living Plaza Building & Park Construction	100,120,000	4,461,991	95,658,009		Multi-year project, estimated completion Q1 2025	Carry Forward
CP-22-032 Holland Landing Community Centre HDIP Security Cameras	40,000	34,424	5,576		Complete	Close
CP-22-033 Sports Complex Seat Heaters	50,880	43,806	7,074	86%	Complete	Close
Total Facilities	124,878,941	27,105,970	97,772,971	22%		
Parks Fleet						
CP-22-024 Parks Supervisor Pick-up Truck (P14-23) Replacement	80,000		80,000		Purchased, awaiting delivery	Carry Forward
CP-22-025 2011 FMG M35 Trailer (10ft) (P11-54) Replacement	8,000	11,738	-3,738		Delivered	Close
CP-22-026 2014 John Deere 1445 62" Deck (P14-416) Replacement	56,000	21,573	34,427		Delivered	Close
CP-22-027 2011 RP L2 Landscaping Trailer Replacement	10,000	11,738	-1,738	117%	Delivered	Close
CP-22-028 Flat Deck Truck w Aluminium Chipper Box Replacement	120,000		120,000		Purchased, awaiting delivery	Carry Forward
CP-22-029 Landscape Trailer (P06-51) Replacement	18,000	12,704	5,296	71%	Delivered	Close
CP-22-030 Ten Foot Mower (P13-55) Replacement	80,000		80,000		To be procured, re-budgeted for 2023	Carry Forward
Total Parks Fleet	372,000	57,753	314,247	16%		
Facilities Fleet						
CP-22-031 Sports Complex Ice Resurfacer Replacement	139,500		139,500		Awarded, expected delivery 2023	Carry Forward
Total Facilities Fleet	139,500		139,500	0%		
Total Community Parks, Recreation and Culture	129,813,905	30,024,901	99,789,004	23%		
Community Infrastructure and Environmental Services						
Roads Operations						
CI-16-087 Design New Sidewalk - Mount Albert Road	195,000	8,491	186,509	4%	Close	Close
Total Roads Operations	195,000	8,491	186,509	4%		



East Gwillimbury						
	Total	Total	Variance	% Spent	Comments / Notes	End of Year
	Budget	Actuals	To Date	To Date		Action
Capital Program and Traffic Engineering						
CI-17-048 Design New Sidewalk-Queensville Sideroad	135,000	26,415	108,585		80% complete	Carry Forward
CI-19-051 LED Streetlight Conversion Strategy	60,000	5,393	54,607	9%		Close
CI-19-062 Valley Mills Retaining Wall	57,500	14,942	42,558	26%		Close
CI-20-032 Corporate Asset Management Program	172,500	148,753	23,747	86%	95% complete, close and transfer funds to CI-23-001	Close
CI-20-033 Municipal Structures Asset Management Plan 2020	69,000	70,026	-1,026	101%	Close	Close
CI-20-040 Highway 48 Sidewalk	661,250	36,296	624,954	5%	Design 90% complete and construction in 2023	Carry Forward
CI-20-041 Downtown Mount Albert - Centre Street Revitalization	1,130,000	216,570	913,430	19%	Multi-year project, design is 20% complete, re-budgeted for 2023	Carry Forward
CI-20-043 New Sidewalk Designs 2020	55,000	12,713	42,287	23%	Design is 25% complete	Carry Forward
CI-20-044 Road Rehabilitation Program 2020	1,306,945	1,094,127	212,818	84%	90% complete	Carry Forward
CI-21-002 Miscellaneous Concrete Rehabilitation 2021	158,000	114,386	43,614	72%	90% complete	Carry Forward
CI-21-003 Sign Retro-reflectivity & Replacement 2021	40,000	9,653	30,347	24%	Close	Close
CI-21-004 CIES Asset Management Program	122,500	12,500	110,000		Close	Close
CI-21-005 East Townline Bridges - Rehabilitation	180,000	,	180,000		Emergency works	Carry Forward
CI-21-006 2021 Transportation Master Plan Update	110,000	62,819	47,181	57%	80% complete	Carry Forward
CI-21-008 Bridge Rehabilitations (110,113,114) - Design+Construction	4,330,000	112,590	4,217,410		Multi-year project	Carry Forward
CI-22-001 New Streetlight Construction	46,000	9,228	36,772		Ninth Line LED lighting, 75% complete.	Carry Forward
CI-22-002 Employment Lands Servicing Strategies	120,000	,	120,000		Carry forward	Carry Forward
CI-22-003 Sign Retroreflectivity & Radar/Driver Feedback Boards	25,000	11,250	13,750	45%	Close	Close
CI-22-004 New Drone and GPS Mapping Unit Replacement	25,000	12,208	12,792	49%		Close
CI-22-005 Bridges 108 & 110 - Design Updates	151,000	,	151,000		Procurement underway	Carry Forward
CI-22-006 2022 Road Rehabilitation Program	1,240,000	288,309	951,691	23%	60% complete	Carry Forward
CI-22-007 2022 Miscellaneous Concrete Rehabilitation	146,000	11,376	134,624		Procurement complete	Carry Forward
CI-22-008 Downtown Holland Landing - Yonge Street Revitalization	330,000	9,583	320,417		Multi-year project, design is 30% complete	Carry Forward
CI-22-009 Queensville Sideroad & Centre St Intersection Design	70,000	-,	70,000		Procurement underway	Carry Forward
CI-22-010 Municipal Structures Asset Management Plan Program	85,000		85,000		Procurement underway, close and transfer funds to CI-23-001	Close
CI-22-011 Winter Operations Modernization Program (Modernization)	50,000	39,687	10,313	79%	75% complete	Carry Forward
CI-22-016 Highway 11/Yonge St - Multi Use Path and Lighting Design	315,000		315,000		Multi-year project, 60% complete	Carry Forward
CS-19-004 Downtown Revitalization Initiatives	260,000	206,602	53,398	79%	90% complete	Carry Forward
Total Capital Program and Traffic Engineering	11,450,695	2,525,426	8,925,269	22%		- Journa - Grand - Gra
CIES Fleet	22) 100)000	2,020,120	0,020,200			
CI-20-038 Special Event / Material Trailer	18,000	17,061	939	95%	Close	Close
CI-21-007 Roadside Rural Boulevard Tractor and Mower	258,000	251,677	6,323	98%		Close
CI-22-012 Large Volume Snowblower (New)	60,000	37,832	22,168		Close	Close
CI-22-013 Roads Supervisor Pick-up Truck (R-14-22) Replacement	80.000	37,032	80,000	03/0	Awaiting delivery	Carry Forward
CI-22-014 2 Flat Deck Trucks with Dumpboxes Replacement	220,000		220,000		Awaiting delivery	Carry Forward
CI-22-015 Fill Program Administrative Support Vehicle (New)	80,000		80,000		Awaiting delivery	Carry Forward
Total CIES Fleet	716,000	306,570	409,430	43%		Carry Forward
Total Community Infrastructure and Environmental Services	12,361,695	2,840,487	9,521,208	23%		



		· · · · · · · · · · · · · · · · · · ·			
Total	Total	Variance	% Spent	Comments / Notes	End of Year
Budget	Actuals	To Date	To Date		Action
60,000	48 634	11 366	81%	Close end of 2022	Close
					5.555
===/:==	===,===	,			
55,000	46.359	8.641	84%	Work ongoing, estimated completion Q4 2023	Carry Forward
,					,
247,760	199,057	48,703	80%		
100,000	35,891	64,109	36%	Close	Close
1,044,000	942,614	101,386	90%	Close	Close
100,000	61,712	38,288	62%	Close	Close
75,000	43,299	31,701	58%	Close	Close
196,000	52,030	143,970	27%	Multi-year project, 80% complete	Carry Forward
100,000	3,205	96,795			Carry Forward
650,000		650,000		Procurement underway	Carry Forward
2,265,000	1,138,751	1,126,249	50%		·
1,100,000	1,167,337	-67,337	106%	Close	Close
1,100,000	1,167,337	-67,337	106%		
70,000		70,000		Awaiting delivery	Carry Forward
80,000		80,000		Awaiting delivery	Carry Forward
70,000		70,000		Awaiting delivery	Carry Forward
70,000		70,000		Awaiting delivery	Carry Forward
290,000		290,000	0%		
3,655,000	2,306,088	1,348,912	63%		
151,621,110	38,402,968	113,218,142	25%		
	8udget 60,000 10,500 7,500 20,000 94,760 192,760 55,000 55,000 247,760 100,000 1,044,000 100,000 75,000 196,000 1,100,000 1,100,000 1,100,000 70,000 70,000 290,000 3,655,000	Budget Actuals 60,000 48,634 10,500 7,454 7,500 6,366 20,000 15,734 94,760 74,510 192,760 152,698 55,000 46,359 55,000 46,359 247,760 199,057 100,000 35,891 1,044,000 942,614 100,000 61,712 75,000 43,299 196,000 52,030 100,000 3,205 650,000 2,265,000 1,138,751 1,100,000 1,167,337 1,100,000 70,000 70,000 70,000 290,000 3,655,000 2,306,088	Budget Actuals To Date 60,000 48,634 11,366 10,500 7,454 3,046 7,500 6,366 1,134 20,000 15,734 4,266 94,760 74,510 20,250 192,760 152,698 40,062 55,000 46,359 8,641 55,000 46,359 8,641 247,760 199,057 48,703 100,000 35,891 64,109 1,044,000 942,614 101,386 100,000 61,712 38,288 75,000 43,299 31,701 196,000 52,030 143,970 100,000 3,205 96,795 650,000 650,000 650,000 2,265,000 1,138,751 1,126,249 1,100,000 1,167,337 -67,337 70,000 70,000 80,000 70,000 70,000 70,000 290,000 2,306,088 1,348,912	Budget Actuals To Date To Date 60,000 48,634 11,366 81% 10,500 7,454 3,046 71% 7,500 6,366 1,134 85% 20,000 15,734 4,266 79% 94,760 74,510 20,250 79% 192,760 152,698 40,062 79% 55,000 46,359 8,641 84% 55,000 46,359 8,641 84% 247,760 199,057 48,703 80% 100,000 35,891 64,109 36% 1,044,000 942,614 101,386 90% 100,000 61,712 38,288 62% 75,000 43,299 31,701 58% 196,000 52,030 143,970 27% 100,000 3,205 96,795 3% 650,000 650,000 650,000 2,265,000 1,167,337 -67,337 106% 1,100,0	Budget

		2023	Uncommited I	Reserves Conti	nuity Schedu	ıle					
	2022	Forecasted	Operating	Committed	Estimated	2022 Year End	2023	Forecasted	Operating	Estimated	2023
	Opening	Contributions	Budget Draws	Open Capital	Interest	Uncommitted	Budgeted	Contributions	Budget Draws	Interest	Uncommitted
	Balance				2.00%	Fund Balance	Projects			2.00%	Fund Balance
Town Reserves											
Corporate/Operating											
1-3-0151102-2030 Reserve - General Capital	5,780,051.00	225,812		- 553,749	109,042	5,561,156	- 886,052	225,812		98,018	4,998,935
1-3-0151102-2040 Reserve - Working Capital	3,496,963.00	-	- 6,000	- 267,075	64,478	3,288,366	- 50,000	-	-	64,767	3,303,133
1-3-0151102-2090 Reserve - COVID Operating Grant Funding	884,429.00		- 192,300	- 208,565	9,671	493,235	- 254,700	-	-	4,771	243,306
Sub-total	10,161,443.00	225,812	- 198,300	- 1,029,389	183,191	9,342,757	- 1,190,752	225,812	-	167,556	8,545,374
Program Specific											
1-3-0151102-2042 Reserve - Election	361,512.00	-	- 300,000		1,230	62,742		116,666	-	3,588	182,996
	609,144.00		-	164 693		,					
1-3-0151102-2056 Reserve - Emergency Services 1-3-0151102-2060 Reserve - Insurance	426,316.00	372,318 19,630	- 372,318	- 164,682	8,889 8,919	453,351	-	372,318 19,630	- 372,318	9,067 9,490	462,418
	133,043.00	19,030				454,865		19,030	6 000	•	483,985
1-3-0151102-2068 Reserve - EG Library Board - Operating 1-3-0151102-2076 Reserve - Winter Operations	567,586.00			- 16,928	2,661	135,704		-	- 6,000	2,594 11,233	132,298
	702,767.00			- 16,928	11,013	561,671		-			572,905
1-3-0151102-2084 Reserve - Real Estate Legal & Admin. 1-3-0151102-2085 Reserve - Climate and Environmental Init	-				14,055	716,822		-		14,336	731,159
	100,000.00				2,000	102,000		-		2,040	104,040
1-3-0151102-2086 Reserve-Farmers Market	9,093.00			00.000	182	9,275		-		185	9,460
1-3-0151102-2091 Reserve - Public Art	251,570.00			- 90,000	3,231	164,801		-		3,296	168,097
1-3-0151102-2093 Reserve - Library Board - Fundraising	51,621.00				1,032	52,653		-		1,053	53,706
1-3-0151102-2096 Reserve - Food Pantry	33,340.00	4 200		0.474	667	34,007		-		680	34,687
1-3-151102-2077 Reserve - Municipal Parking	224,236.56	1,296	672 240 00	9,471	4,321	220,383		- 500 644 00	270 240 00	4,408	224,790
Sub-total Sub-total	3,470,228.56	393,244.00	- 672,318.00	- 281,081.00	58,201.47	2,968,275.03	-	508,614.00	- 378,318.00	61,971.42	3,160,542.45
Development Specific					-						
1-3-0151102-2070 Reserve - Building Code Enforcement	15,816,195.00	1,000,000	- 290,249	- 480,446	320,910	16,366,410		146,915	- 290,249	324,462	16,547,538
1-3-0151102-2071 Reserve - Planning Act	- 347,975.00	300,000			- 960	- 48,935		-	- 63,965	- 2,258	- 115,157
1-3-0151102-2078 Reserve - Development Eng Fees	1,750,335.00	1,500,000	-		65,007	3,315,342		-	- 541,790	55,471	2,829,023
1-3-0151102-2079 Reserve - Parks Development	- 521,112.00	200,000			- 6,422	- 327,534		145,182		- 3,647	- 185,999
1-3-0151102-2087 Reserve - Fill & Site Alteration	160,647.00	88,000	-	- 92,792	3,117	158,972	-	-	- 120,814	763	38,921
Sub-total	16,858,090.00	3,088,000	- 290,249	- 573,238	381,652	19,464,255	-	292,097	- 1,016,818	374,791	19,114,325
Asset Replacement						_					
1-3-0151102-2032 Reserve - Parks Structures	1,009,275.00			- 240,396	15,378	784,257	- 451,000	_		6,665	339,922
1-3-0151102-2034 Reserve - Library	341,137.00	144,760		- 78,093	8,156	415,960	- 154,800	149,498		8,213	418,871
1-3-0151102-2034 Reserve - Public Works Roads	168,481.00	114,700		, 3,033	3,370	171,851	-			3,437	175,288
1-3-0151102-2046 Reserve - Vehicle Replac tax levy	4,515,447.00	940,727		- 1,112,979	86,864	4,430,059	- 2,731,000	1,006,156		54,104	2,759,319
1-3-0151102-2058 Reserve - Information Technology	1,837,252.00	80,000		- 541,809	27,509	1,402,952	- 425,000	80,000		21,159	1,079,111
1-3-0151102-2064 Reserve - Facilities	7,558,731.00	1,533,738	- 200,000	- 1,348,266	150,884	7,695,087	- 1,234,500	1,533,738	- 200,000	155,887	7,950,212
2-3-0151100-2001 Reserve - Roads	3,325,322.00	763,000	200,000	- 2,519,269	31,381	1,600,434	- 886,276	763,000	200,000	29,543	1,506,701
Sub-total	18,755,645.00	3,462,225	- 200,000	- 5,840,812	323,541	16,500,599	- 5,882,576	3,532,392	- 200,000	279,008	14,229,423
Water and Wastewater Stabilization											
	615,408.00				12 100	621 462				12 200	627 542
1-3-0151102-2050 Reserve - Rate Stabilization - Water and Sewer					12,188	621,463		-		12,306	627,513
Sub-total	615,408.00	-	-	-	12,188	621,463	-	-	-	12,306	627,513

		2023	Uncommited I	Reserves Conti	nuity Schedu	ıle					
	2022	Forecasted	Operating	Committed	Estimated	2022 Year End	2023	Forecasted	Operating	Estimated	2023
	Opening	Contributions	Budget Draws	Open Capital	Interest	Uncommitted	Budgeted	Contributions	Budget Draws	Interest	Uncommitted
	Balance				2.00%	Fund Balance	Projects			2.00%	Fund Balance
Asset Replacement							-				
1-3-0151102-2048 Reserve - Veh & E Replace - W&S	295,028.00	83,880		- 220,000	3,178	162,086	- 13,000	93,880		4,859	247,825
1-3-0151102-2072 Reserve for Infrastructure - Water	13,402,612.00	935,080		- 1,158,395	263,586	13,442,883	- 131,250	1,216,681		290,566	14,818,880
1-3-0151102-2074 Reserve for Infrastructure - Sewer	6,739,461.00	834,610		- 5,563	151,370	7,719,878	- 590,911	1,326,154		169,102	8,624,224
4-3-0151100-2001 Capital Fund - Water	22,693.00				454	23,147		-		463	23,610
Sub-total Sub-total	20,459,794.00	1,853,570	-	- 1,383,958	418,588	21,347,994	- 735,161	2,636,715	-	464,991	23,714,539
Total Discretionary Town Reserves before Supplementary tax	70,320,608.56	9,022,851	- 1,360,867	- 9,108,478	1,377,362	70,245,344	- 7,808,489	7,195,630	- 1,595,136	1,360,624	69,391,717
Non-Discretionary Town Reserves											
Grants and Donation Details											
1-2-0141200-1348 Cda Community Building Fund	3,552,264.00	760,878		- 1,233,020	61,602	3,141,725	- 793,960	793,960		62,834	3,204,559
1-2-0141200-1354 Technology Modernization Fund (TMF)	284,068.00	395,241		- 358,374	6,419	327,354	-	-		6,547	333,901
1-2-0141200-1359 Deferred Revenue - OCIF Grant	10,188.00	1,040,889		- 1,045,889	104	5,292	- 884,756	884,756		106	5,398
1-2-0141200-1368 Prov of Ontario Roads & Bridges Funding	49,086.00				982	50,068	·	-		1,001	51,069
1-2-0141200-1384 Deferred Rev-Source Protection Fund	30,000.00				600	30,600		-		612	31,212
Sub-total	3,925,606.00	2,197,008	-	- 2,637,283	69,707	3,555,038	- 1,678,716	1,678,716	-	71,101	3,626,139
Development Charges											
7-3-1511111-9500 Fund Balance - Roads	10,262,008.00	3,464,979		- 1,510,949	244,321	12,460,359	- 750,000	5,007,893		329,479	17,047,730
7-3-1511112-9500 Fund Balance - Growth Studies	- 2,866,621.00	1,156,450		- 342,730	- 41,058	- 2,093,959	- 135,000	1,265,665		- 18,445	- 981,739
7-3-1511210-9500 Fund Balance - Municipal Parking Spaces	231,762.00	, , , , , ,	- 231,762	-	-	-	,	-		-	-
7-3-1511211-9500 Fund Balance -Public Works	- 1,134,590.00	324,088	,	- 13,394	- 16,478	- 840,374	-	364,706		- 9,513	- 485,181
7-3-1511212-9500 Fund Balance - Emergency Services	- 24,366.00	836,480		- 101,059	14,221	725,276	-	476,553		24,037	1,225,865
7-3-1511213-9500 Fund Balance - Library Services	6,238,587.00	265,899		- 1,417,848	101,733	5,188,371	- 5,371,000	2,745,369		51,255	2,613,994
7-3-1511214-9500 Fund Balance - Outdoor Recreation	1,575,685.00	901,949		- 1,801,589	13,521	689,566	- 2,270,000	2,101,307		10,417	531,291
7-3-1511215-9500 Fund Balance - Indoor Rec	35,707,452.00	1,798,435		- 9,196,039	566,197	28,876,045	- 25,507,300	18,115,922		429,693	21,914,361
7-3-1511216-9500 Fund Balance - Water	- 950,622.00	2,052,172		- 198,240	18,066	921,376	-	1,573,548		49,898	2,544,823
7-3-1511217-9500 Fund Balance - Wastewater	5,878,131.00	1,233,702		- 217,332	137,890	7,032,391	-	2,515,660		190,961	9,739,012
Sub-total	54,917,426.00	12,034,154	- 231,762	- 14,799,180	1,038,413	52,959,050	- 34,033,300	34,166,623	-	1,057,782	54,150,155
Community Capital Contributions											
1-3-0151102-2100 CCC-Envir & Watershed Enhance't	730,065.00	17,393		- 39,956	14,150	721,652	- 92,500	81,727		14,218	725,097
1-3-0151102-2102 CCC-Ineligible Due To Level of Service	2,515,891.00	48,982		·	51,297	2,616,170	,	230,739		56,938	2,903,847
1-3-0151102-2104 CCC-10% Mandatory DC Reduct'n	2,636,593.00	177,896	- 89,168	- 726,785	39,971	2,038,507	- 1,190,000	854,805	- 89,168	32,283	1,646,427
1-3-0151102-2106 CCC-Parkland Acquisition	3,406,448.00	88,869	, -	- 122,707	67,452	3,440,062	, ,	418,446	, -	77,170	3,935,678
1-3-0151102-2108 CCC-Administrative Facilities	4,347,511.00	122,776		- 65,621	88,093	4,492,759	- 25,000	578,146		100,918	5,146,823
1-3-0151102-2110 CCC-Art & Cultural Heritage	1,511,378.00	43,222		,	31,092	1,585,692	, -	203,755		35,789	1,825,236
1-3-0151102-2112 CCC-Econ Dev.Initiatives & Servicing	1,523,870.00	119,425		- 165,083	29,564	1,507,776	- 140,000	573,324		38,822	1,979,922
Sub-total	16,671,756.00	618,563	- 89,168	- 1,120,152	321,620	16,402,619	- 1,447,500	2,940,941	- 89,168	356,138	18,163,029
Cash in Lieu of Parkland											
7-3-1521100-9500 Fund Balance - Cash in Lieu of Parkland	1,161,638.00	806,853			39,370	2,007,861		-		40,157	2,048,018
Sub-total	1,161,638.00	806,853	-	-	39,370	2,007,861	-	-	-	40,157	2,048,01
Total Non-Discretionary Reserves	76,676,426.00		- 320,930	- 18,556,615	1,469,109	74,924,568	- 37,159,516	38,786,279	- 89,168		77,987,342



Last Swimbary	LTD Budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	Funding Source
CAO Office													
HR Services													
CA-25-001 Salary and Benefit Fairness Review				50,000			50,000			50,000		150.000 Wo	orking Capital
Total HR Services				50,000			50,000			50,000		150,000	
Total CAO Office				50,000			50,000			50,000		150,000	
				,			,			,		,	
Corporate Services													
Strategy and Administration													
CS-22-012 Sustainability and Climate Change Program Management	100,000	100,000											viromental CCC, Water, Sewer
CS-23-001 Environmental Strategy Development		40,000											viromental CCC, Water, Sewer
CS-23-002 Climate Action Plan Development		45,000										45,000 En	viromental CCC, Water, Sewer
Total Strategy and Administration	100,000	185,000										285,000	
Communications													
CS-21-001 Customer Relationship Management Tool (Modernization)	331,000	25,000											ormation Technology, Grant
CS-23-003 Media Relations Training		25,000											orking Capital
Total Communications	331,000	50,000										381,000	
Economic Development													
CS-23-004 Development Process Video - Advantage EG		50,000											C-Ec.Dev Initiatives & Servicing
CS-23-005 Workforce Development Strategy		40,000										40,000 CC	C-Ec.Dev Initiatives & Servicing
CS-23-006 Downtown Revitalization - Business Support		50,000										50,000 CC	C-Ec.Dev Initiatives & Servicing
CS-23-007 Broadband Expansion Consulting Support		25,000											ormation Technology
CS-24-001 Lead Generation			40,000									40,000 CC	C-Ec.Dev Initiatives & Servicing
Total Economic Development		165,000	40,000									205,000	
IT Services													
CS-23-008 Annual Security Audit and Cyber Breach Support		20,000										20,000 Inf	ormation Technology
CS-23-009 Municipal Modernization 2023		300,000											ormation Technology
CS-23-010 Annual Hardware Replacement Program		55,000											ormation Technology
CS-24-002 Voice Communication Strategy			35,000									35,000 Inf	ormation Technology
CS-24-003 Microsoft Windows Server Replacement			45,000		30,000			45,000		30,000		150,000 Inf	ormation Technology
CS-24-004 Network Infrastructure Replacement			10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000			ormation Technology
CS-24-005 Analysis and Requirement Study for Wifi			50,000									50,000 Inf	ormation Technology
CS-24-006 Phone System Upgrade			30,000									30,000 Inf	ormation Technology
CS-24-007 IT Strategic Plan and Modernization Program Updates			75,000			75,000				75,000			ormation Technology
CS-24-008 Call Centre Replacement			50,000						60,000			110,000 Inf	ormation Technology
CS-24-009 Audio Video Automation Upgrades			10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000			ormation Technology
CS-24-010 Provision for Wifi Implementation - Facilities			50,000	50,000	50,000	25,000	25,000	25,000	25,000	25,000		275,000 Inf	ormation Technology
CS-24-011 Annual Hardware Replacement Program			60,000	65,000	70,000	75,000	80,000	85,000	90,000	95,000		620,000 Inf	ormation Technology
CS-24-012 Annual Security Audit and Cyber Breach Support			40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000		320,000 Inf	ormation Technology
CS-25-001 New Phone System				85,000								85,000 Inf	ormation Technology
CS-25-002 Voicemail Server Replacement				60,000					65,000			125,000 Inf	ormation Technology
Total IT Services		375,000	455,000	320,000	210,000	235,000	165,000	215,000	300,000	285,000		2,560,000	
Municipal Clerk and Council Support													
CS-23-011 Various Council Studies and Support		25,000										25,000 Wo	orking Capital
CS-24-013 Electoral Review			60,000							60,000		120,000 Wo	orking Capital
Total Municipal Clerk and Council Support		25,000	60,000							60,000		145,000	
Total Corporate Services	431,000	800,000	555,000	320,000	210,000	235,000	165,000	215,000	300,000	345,000		3,576,000	



	LTD Budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total Funding Source
Finance												
Financial Services												
FN-24-001 Financial System Upgrade			200,000	200,000								400,000 Information Technology
Total Financial Services			200,000	200,000								400,000
Capital and Development Finance			,	<i>'</i>								,
FN-25-001 Water Financial Plan				57,500					57,500			115,000 Water Infrastructure
FN-28-001 DC and Community Benefits Charge Study				,			57,500		,			57,500 Growth Studies DC
Total Capital and Development Finance				57,500			57,500		57,500			172,500
Total Finance			200,000	257,500			57,500		57,500			572,500
Library Services												
Library Administration		0.000										0.000 1.1
LI-23-001 Network Equipment Upgrade		8,000										8,000 Library
LI-23-002 Library Materials Capital 2023		99,500										99,500 Library
LI-23-003 Branch Maintenance		13,500										13,500 Library
LI-23-004 Staff IT Replacement		8,800										8,800 Library
LI-23-005 Library Website		25,000										25,000 Library
LI-24-001 Library Materials Capital Replacement			100,500	169,700	178,200	187,000	196,400	206,200	216,500	227,400	238,800	1,720,700 Library
LI-24-002 Library Staff IT Replacement			3,200	32,600	4,700	4,700	11,700	23,900		14,000	37,100	131,900 Library
LI-24-003 Library Public IT Replacement			11,100	9,000	10,500			16,700	5,000			52,300 Library
LI-24-004 Library Materials - Growth			1,008,550		10,550			30,000		40,550		1,089,650 Library DC, 10% CCC
LI-24-005 Hotspot Replacement			3,100		3,100		3,100		3,100			12,400 Library
LI-24-006 RFID Queensville			65,200									65,200 Library DC, 10% CCC
LI-24-007 Queensville Makerspace			50,000									50,000 Library DC, 10% CCC
LI-24-008 Queensville Branch IT			50,000									50,000 Library DC, 10% CCC
LI-25-001 Network Equipment Replacement				5,200	27,100					29,900	28,000	90,200 Library
LI-25-002 Chromebook Replacement				5,600				6,000				11,600 Library
LI-26-001 RFID Replacement					26,000				20,800			46,800 Library
LI-29-001 Holland Landing Community Centre Renovation								500,000		9,000,000		9,500,000 Library DC, 10% CCC
LI-29-002 New Website								25,000				25,000 Library
LI-30-001 Library Master Plan								,	70,000			70,000 Library DC, 10% CCC
Total Library Administration		154,800	1,291,650	222,100	260,150	191,700	211,200	807,800	315,400	9,311,850	303,900	13,070,550
Total Library Services		154,800	1,291,650	222,100	260,150	191,700	211,200	807,800	315,400	9,311,850	303,900	13,070,550



	LTD Budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	Funding Source
Emergency Services													
Operations													
ES-23-001 Bunker Gear Equipment Replacement		31,500										31,500	Vehicle & Equip - Tax
ES-23-002 Fire Station Security Updates		75,000	75,000										Vehicle & Equip - Tax
ES-23-003 Water Softener System		25,000	,										Vehicle & Equip - Tax
ES-23-004 Fitness Equipment Station 2-6		10,000											Vehicle & Equip - Tax
ES-23-005 Paid On Call Annual Recruitment		46,500											Vehicle & Equip - Tax
ES-23-007 Mount Albert Station Enhancements		50,000										50,000	Facilities
ES-24-001 Rescue Tools 261 Replacement			35,000									35,000	Vehicle & Equip - Tax
ES-24-002 Rescue Tools 281 Replacement			35,000										Vehicle & Equip - Tax
ES-24-003 Hose and Frontline Equipment Replacement			18,500		20,000		22,000					60,500	Vehicle & Equip - Tax
ES-24-004 Self Contained Breathing Apparatus Replacement			600,000									600,000	Vehicle & Equip - Tax
ES-24-005 Rescue Tools 241 Replacement			35,000									35,000	Vehicle & Equip - Tax
ES-24-009 Bunker Gear Eqiupment Replacement			33,000	35,000	37,500	40,000	42,500	45,000	47,500	50,000	52,500	383,000	Vehicle & Equip - Tax
ES-24-010 Paid On Call Annual Recruitment			46,500	48,000	50,000	52,500	55,000	57,500	60,000	62,500	65,000	497,000	Vehicle & Equip - Tax
ES-24-011 Public Education Vehicle			80,000									80,000	Fire DC
ES-24-012 Thermal Imaging Camera for Aerial			20,000									20,000	Fire DC
ES-25-001 Pagers Replacement				35,000				35,000				70,000	Vehicle & Equip - Tax
ES-25-002 Thermal Imaging Camera Replacement				20,000								20,000	Vehicle & Equip - Tax
ES-25-003 Medical Equipment Replacement				6,000								6,000	Vehicle & Equip - Tax
ES-25-004 Furniture and Station Appliances Replacement				20,000								20,000	Emergency Services
ES-26-001 Fire Station 4 - Land Purchase					2,000,000							2,000,000	Fire DC
ES-27-001 Emergency Services Master Plan						150,000						150,000	Fire DC
ES-27-002 Apparatus Bay Exhaust System Replacement						100,000						100,000	Vehicle & Equip - Tax
ES-27-003 Fire Station 4 - Station Construction						5,000,000						5,000,000	Fire DC
ES-29-001 Unication Pagers Replacement								35,000				35,000	Vehicle & Equip - Tax
ES-29-002 2019 Self-contained breathing apparatus Replacement								90,000				90,000	Vehicle & Equip - Tax
ES-29-003 New Fire Station 4 Furniture & Equipment								150,000				150,000	Fire DC
ES-30-004 Replacement of Aerial 246									1,500,000			1,500,000	Vehicle & Equip - Tax
Total Operations		238,000	978,000	164,000	2,107,500	5,342,500	119,500	412,500	1,607,500	112,500	117,500	11,199,500	
Training													
ES-24-006 Forcible Entry Simulator Replacement			15,000										Emergency Services
ES-26-002 Fitness Equipment Replacement					15,000								Vehicle & Equip - Tax
Total Training			15,000		15,000							30,000	
Emergency Management													
ES-25-005 Defibrillators Replacement (All trucks)				30,000								,	Vehicle & Equip - Tax
ES-28-001 Portable Radios Replacement							250,000						Vehicle & Equip - Tax
ES-28-002 Mobile Radios Replacement							75,000						Vehicle & Equip - Tax
ES-28-003 Base Radio and Infrastructure Replacement							40,000						Vehicle & Equip - Tax
Total Emergency Management				30,000			365,000					395,000	



· · · · · · · · · · · · · · · · · · ·	LTD Budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	Funding Source
Emergency Services Fleet													
ES-22-006 Car 3 - 2014 Chevrolet Replacement	70,000	25,000										95.000	Vehicle & Equip - Tax
ES-22-008 Car 4 - 2013 Dodge Ram Replacement	70,000	25,000											Vehicle & Equip - Tax
ES-23-006 Pumper 241 2008 Replacement	70,000	1,300,000											Vehicle & Equip - Tax
ES-24-007 Car 5 - 2015 Chevrolet Replacement		1,300,000	90,000										Vehicle & Equip - Tax
ES-24-007 Car 5 - 2015 Chevrolet Replacement			90,000										Vehicle & Equip - Tax
·			90,000	90,000									· · ·
ES-25-006 Car 2 - 2016 Chevrolet Replacement				,									Vehicle & Equip - Tax
ES-25-007 Car 8 - 2016 Chevrolet Replacement				90,000									Vehicle & Equip - Tax
ES-25-008 Car 7 - 2016 Chevrolet Replacement				90,000	20.000								Vehicle & Equip - Tax
ES-26-003 UTV Trailer Replacement					20,000								Vehicle & Equip - Tax
ES-26-004 2011 Tanker 244 Replacement					1,300,000								Vehicle & Equip - Tax
ES-27-004 2012 Tanker 264 Replacement						1,300,000							Vehicle & Equip - Tax
ES-27-005 Fire Extinguisher Trainer Replacement						12,000							Vehicle & Equip - Tax
ES-27-006 Fire Extinguisher Trailer Replacement						10,000							Vehicle & Equip - Tax
ES-28-004 289 2016 Rescue Replacement							1,300,000						Vehicle & Equip - Tax
ES-28-005 269 2016 Rescue Replacement							1,300,000						Vehicle & Equip - Tax
ES-29-004 Operations Trailer 7X16 Replacement								15,000					Vehicle & Equip - Tax
ES-29-005 Public Education/Prevention Trailer 6 x 12 Replacement								15,000					Vehicle & Equip - Tax
ES-29-006 2014 Pumper 261 Replacement								1,300,000				1,300,000	Vehicle & Equip - Tax
ES-30-001 2020 GMC Sierra Replacement									90,000			90,000	Vehicle & Equip - Tax
ES-30-002 Tanker 284 Replacement									1,300,000			1,300,000	Vehicle & Equip - Tax
ES-30-003 Pumper/Rescue New (Station 4)									1,300,000			1,300,000	Fire DC
ES-31-001 Aerial (New)										1,500,000		1,500,000	Fire DC
ES-31-002 FIRELITE Supermax Transport Skid Unit Replacement										15,000		15,000	Vehicle & Equip - Tax
ES-31-003 Pumper/Tanker (New)										1,300,000		1,300,000	Fire DC
ES-31-004 2016 Polaris Ranger Replacement										28,000		28,000	Vehicle & Equip - Tax
ES-31-005 Vehicle for Senior Command Officer (New)										90,000		90,000	Fire DC
Total Emergency Services Fleet	140,000	1,350,000	180,000	270,000	1,320,000	1,322,000	2,600,000	1,330,000	2,690,000	2,933,000		14,135,000	
Total Emergency Services	140,000	1,588,000	1,173,000	464,000	3,442,500	6,664,500	3,084,500	1,742,500	4,297,500	3,045,500	117,500	25,759,500	
Development Services													
Strategy and Administration													
DS-22-002 Thinking Green Development Standards Review and	50,000	150,000										200,000	Growth Studies DC, 10% CCC
Sustainable Community Energy Plan	,	,										,	,
DS-23-001 Community Secondary Plans		1,000,000	1,000,000									2.000.000	Recovery from Developers
DS-24-001 Zoning Bylaw Review		, ,	100,000										Growth Studies DC, 10% CCC, Gen
												•	Сар
DS-31-001 Official Plan Review										1,000,000			Growth Studies DC, 10% CCC, Gen
55 51 661 Gillotti Hall Neview										1,000,000			Cap
Total Strategy and Administration	50,000	1,150,000	1,100,000							1,000,000		3,300,000	Cup
Bylaw Enforcement	30,000	1,130,000	1,100,000							1,000,000		3,300,000	
DS-25-001 Bylaw B2 Equinox Replacement				70,000								70.000	Vehicle & Equip - Tax
DS-25-001 bylaw BZ Equillox Replacement DS-25-002 2017 Chevrolet Truck Replacement				70,000									
·				70,000		70,000							Vehicle & Equip - Tax
DS-27-001 By-law Support Vehicle Replacement Total Bylaw Enforcement				140,000		70,000							Vehicle & Equip - Tax
•				140,000		70,000						210,000	
Bylaw Fleet			CO 222									CO 000	Valaiala 9 Faccio Torr
DS-24-002 SUV Replacement (B16-31)			60,000										Vehicle & Equip - Tax
DS-24-003 2017 Truck Replacement (B17-28)			80,000		02.225							·	Vehicle & Equip - Tax
DS-26-001 2019 Pick-up Truck Replacement (B19-24)			4 /		80,000								Vehicle & Equip - Tax
Total Bylaw Fleet			140,000		80,000							220,000	
Total Development Services	50,000	1,150,000	1,240,000	140,000	80,000	70,000				1,000,000		3,730,000	



	LTD Budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	Funding Source
Community Parks, Recreation & Culture													
Parks Operations													
CP-22-007 404 Town Gateway Feature	80,000	320,000										400 000 Ge	neral Capital
CP-23-001 Sharon Park - Playground Replacement	80,000	247,000										247,000 Pa	<u> </u>
CP-23-002 Vivian Creek Trail Grading Improvements		27,000										27,000 Pa	
CP-23-003 Soccer Field Infrastructure Replacements		62,000										62,000 Pa	
CP-23-004 Playground Maintenance		42,000										42,000 Pa	
CP-23-005 Installation of Park AED's		14,000										14,000 Pa	
CP-23-006 Tennis Court Infrastructure Replacements		43,000										43,000 Pa	
CP-23-007 Baseball Infrastructure Replacements		16,000										16,000 Pa	
CP-23-007 Baseball infrastructure Replacements CP-23-021 Oriole Wilderness Park - Construction													
		520,000											tdoor Rec DC
CP-23-023 Soldiers Bay Park - Construction		946,000											tdoor Rec DC, Roads
CP-23-024 Shannon Park Tennis Court Reconstruction		390,500	20.000									390,500 Pa	
CP-24-001 Parks Standards Update			30,000										tdoor Rec DC, 10% CCC, Park
CP-24-002 Sports Field Electrical System Audit			12,000									12,000 Pa	
CP-24-027 Sharon Hills Park - Tennis Court Replacement			412,500									412,500 Pa	
CP-25-001 Stonehill/ Rosebank Park - Playground Replacement				175,000								175,000 Pa	
CP-25-002 King Street Park - Playground Replacement				175,000								175,000 Pa	
CP-25-003 Vivian Creek Trail Grading Improvements Construction				100,000								100,000 Pa	
CP-25-004 Brown Hill Park - Playground Replacement				200,000								200,000 Pa	rks
CP-25-005 Civic Centre Precinct Park Detailed Design				300,000								300,000 Ou	tdoor Rec DC, 10% CCC
CP-26-001 Sharon Hills Park - Playground Replacement					210,000							210,000 Pa	rks
CP-26-002 North Union Community Centre - Playground Replacement					175,000							175,000 Pa	rks
CP-27-001 Queensville Park Redevelopment - Phase 2						1,200,000						1,200,000 Ou	tdoor Rec DC, 10% CCC
CP-27-002 Mount Albert CC Park Redevelopment (Phase 2)						1,000,000						1,000,000 Ou	tdoor Rec DC, 10% CCC
CP-28-002 Vivian Creek Park - Playground Replacement							290,000					290,000 Pa	rks
CP-28-003 Active Transportation/Trail Master Plan Review							75,000					75,000 Ou	tdoor Rec DC, 10% CCC
CP-29-007 Mount Albert Lions Park Redevelopment								3,200,000				3,200,000 Ou	tdoor Rec DC, 10% CCC
CP-30-001 Civic Centre Precinct Park Construction									3,000,000				tdoor Rec DC, 10% CCC
CP-30-002 Sports Complex Park Redevelopment									1,200,000				tdoor Rec DC, 10% CCC
CP-30-003 Anchor Park Enhancements									1,000,000				tdoor Rec DC, 10% CCC
Total Parks Operations	80,000	2,627,500	454,500	950,000	385,000	2,200,000	365,000	3,200,000	5,200,000			15,462,000	·



	LTD Budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	Funding Source
Facilities													
CP-21-003 Sports Complex Canada Hall Floor Replacement	82,500	262,000										344,500 Fa	cilities
CP-21-010 Customer Service Area Realignment	70,000	100,000										170,000 Gi	
CP-22-010 Mount Albert Community Centre Accessibility Ramp Repl	90,000	115,000										205,000 Fa	
CP-22-014 Mount Albert Community Centre Roof & Cladding Repl	150,000	65,000										215,000 Fa	cilities
CP-22-018 Civic Centre Atrium Skylight Gallery Windows Repl	25,000	25,000										50,000 Fa	cilities
CP-22-020 Electric Vehicle Charging Stations	49,500	49,500										99,000 Fa	cilities
CP-22-021 Staff Space Needs Assessment	150,000		250,000									400,000 Gi	owth Studies DC, Facilities
CP-22-022 Digital Signs	25,000	25,000	25,000	25,000								100,000 CC	CC-Administrative Facilities
CP-22-023 Health and Active Living Plaza Building and Park Construction	10,990,000	35,073,300	35,073,300	18,983,400									ls DC, Outdr Rec DC, Lib DC, Indr ec DC, 10% CCC
CP-23-008 Civic Centre Storm Sewer Maintenance		75,000										75,000 Fa	cilities
CP-23-009 Ross Family Complex Parking Lot & Curbing		343,000										343,000 Fa	cilities
CP-23-011 Range Hood Fire Suppression Systems		20,000	20,000	20,000								60,000 Fa	cilities
CP-23-012 Waste Oil Handling		20,000										20,000 Fa	cilities
CP-23-013 Mt Albert Lions CC Door & Accessibility Upgrades		80,000										80,000 Fa	cilities
CP-23-014 Civic Centre Exterior Joint Sealants		55,000										55,000 Fa	cilities
CP-24-003 Mount Albert Lions CC Window Replacements			25,000									25,000 Fa	cilities
CP-24-005 Mount Albert Lions CC Flat Roof Surrounding HVAC			20,000									20,000 Fa	
CP-24-006 North Union Community Centre Exterior Upgrades			20,000									20,000 Fa	cilities
CP-24-007 Sports Complex Dome Design & Construction			800,000										door Rec DC
CP-24-008 Sports Complex West Arena Ceiling Deck Replacement			780,000									780,000 Fa	
CP-24-009 Sports Complex LED Lighting			200,000									200,000 Fa	
CP-24-010 North Union CC Roof Assessment, Repairs & Maintenance			15,000									15,000 Fa	
CP-24-011 Ross Family Complex CCTV Camera Upgrades			30,000									30,000 Fa	
CP-24-012 Civic Centre & Temperance Hall Site Improvements			340,000									340,000 Fa	
CP-24-013 Ross Family Complex Roof Assessment			10,000									10,000 Fa	
CP-25-006 Ross Family Complex Fire Suppression				125,000								125,000 Fa	
CP-25-007 Mount Albert Lions CC Washroom Renovations				50,000								50,000 Fa	
CP-25-008 Ross Family Complex Accessible Entrance Replacement				25,000								25,000 Fa	
CP-25-009 19040 Leslie Street HDIP Security Cameras				15,000								15,000 Fa	
CP-25-010 Civic Centre Council Chambers Refresh				100,000								100,000 Fa	
CP-25-011 Mount Albert Lions Kitchen Renovations				20,000								20,000 Fa	
CP-25-012 Ross Family Complex LED Lighting				60,000								60,000 Fa	
CP-25-013 Sports Complex West Arena Shower Replacements				30,000								30,000 Fa	
CP-25-014 19040 Leslie Street Sanitary Connection and Paving				110,000								110,000 Fa	
CP-25-015 Mount Albert Lions Community Centre Generator				70,000		200.000						70,000 Fa	
CP-27-003 Sports Complex Generator						390,000						390,000 Fa	
CP-27-004 Ross Family Complex Generator						100,000	150.000					100,000 Fa	
CP-28-004 Ross Family Complex New Roof							150,000	1 000 000		17,000,000		150,000 Fa	
CP-29-001 Holland Landing CC Expansion Design & Construction								1,000,000		17,000,000			door Recreation DC, 10% CCC
CP-29-002 Mt Albert CC Expansion Design & Construction								500,000		7,884,000			door Recreation DC, 10% CCC
CP-29-006 Sports Complex Expansion Design and Construction								7,500,000	10,500,000			18,000,000 In	
CP-31-001 Civic Centre Atrium Skylight Gallery Windows	11 633 000	26 207 202	27.600.200	10.633.400		400.000	150.000	0.000.000	10 500 000	300,000		300,000 Fa	CIIILIES
Total Facilities	11,632,000	36,307,800	37,608,300	19,633,400		490,000	150,000	9,000,000	10,500,000	25,184,000		150,505,500	



	LTD Budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	Funding Source
Parks Fleet													
CP-22-030 Ten Foot Mower (P13-55) Replacement	80,000	80,000										160 000 Ve	hicle & Equip - Tax
CP-23-015 2015 Chevrolet Silverado - 1 Ton (P15-11) Replacement	00,000	110,000											hicle & Equip - Tax
CP-23-016 2018 Kubota Zero Turn Mower (P18-411) Replacement		26,000											hicle & Equip - Tax
CP-23-017 2015 Toro Groundsmaster 4010-D (P15-413) Replacement		160,000											hicle & Equip - Tax
CP-23-018 2018 Zero Turn Mower incl. Canopy, Grass Catcher Repl		32,000											hicle & Equip - Tax
CP-23-019 2012 Bannerman True Play Groomer Replacement		20,000											hicle & Equip - Tax
CP-24-004 2011 8.5 ft Snow Plow Attachment - T29		20,000	10,000										hicle & Equip - Tax
CP-24-014 2019 Zero Turn Mower (P19-414) Replacement			21,000					24.000					hicle & Equip - Tax
CP-24-014 2019 Zero rum Mower (P19-414) Replacement CP-24-015 2009 Diamond Groomer - RP Trailers Replacement			10,000					24,000					hicle & Equip - Tax
													hicle & Equip - Tax
CP-24-016 John Deere Utility Tractor (P09-47) Replacement			130,000										
CP-24-017 Turf Overseeder (P95-499) Replacement			24,000										hicle & Equip - Tax
CP-24-018 Bannerman Turf Topdresser (P03-499) Replacement			24,000										hicle & Equip - Tax
CP-24-019 2010 Snow Plow 8'/ HORST Snow blade w/rd Replacement			15,000										hicle & Equip - Tax
CP-24-020 Small Articulating Loader (New)			125,000										tdoor Rec DC, 10% CCC
CP-24-021 2011 8.5 ft Snow Plow Attachment - T28			10,000					24.000					hicle & Equip - Tax
CP-24-022 2019 Zero Turn Mower (P19-415) Replacement			21,000					24,000					hicle & Equip - Tax
CP-24-023 2019 Polaris Ranger XP 900 EPS (P19-41) Replacement			24,000					27,000		F. 222			hicle & Equip - Tax
CP-24-024 2016 Jeep Wrangler 2-dr 4X4 (P16-32) Replacement			50,000							55,000			hicle & Equip - Tax
CP-25-016 2018 F350 4x4 with Plow (P18-24) Replacement				80,000									hicle & Equip - Tax
CP-26-003 Trailer (New)					10,000								tdoor Rec DC, 10% CCC
CP-26-004 2015 WEBE WL1 Equipment Trailer WL1600					11,500								hicle & Equip - Tax
CP-27-005 2020 Pick-up, 3500 Crew Cab, plow, sander Repl						88,500							hicle & Equip - Tax
CP-27-006 2020 Truck, 1 ton C/W Alum service body Repl						88,000							hicle & Equip - Tax
CP-27-007 2017 Bluebird Sod Cutter/Spreader Repl						10,000							hicle & Equip - Tax
CP-27-008 2016 ST Cargo Trailer 6X12 Enclosed White (P15-56) Repl						6,000							hicle & Equip - Tax
CP-27-009 2020 Pick-up, 3500 Crew Cab, plow, sander Repl						88,500							hicle & Equip - Tax
CP-28-005 2015 Cat Skid Steer Loader (P15-412) Replacement							65,000						hicle & Equip - Tax
CP-28-006 2018 RP Trailers, 22ft Tandem Landscape Dump Repl							14,000						hicle & Equip - Tax
CP-28-007 2009 Show Mobile/Event Trailer (P09-52) Replacement							165,000						hicle & Equip - Tax
CP-28-008 2018 Kubota Zero Turn Mower (P18-411) Replacement							28,000					28,000 Ve	hicle & Equip - Tax
CP-28-009 2018 Zero Turn Mower incl. Canopy, Grass Catcher Repl							34,000						hicle & Equip - Tax
CP-28-010 2015 Toro Groundsmaster 4010-D (P15-413) Replacement							180,000					180,000 Ve	hicle & Equip - Tax
CP-28-011 Ten Foot Mower (P13-55) Replacement							180,000					180,000 Ve	hicle & Equip - Tax
CP-29-003 2018 22ft Landscape Trailer (P19-51) Replacement								17,000				17,000 Ve	hicle & Equip - Tax
CP-29-004 Flat Deck Truck with Aluminium Chipper Box Repl								130,000				130,000 Ve	hicle & Equip - Tax
CP-29-005 2011 RP L2 Landscaping Trailer Replacement								30,000				30,000 Ve	hicle & Equip - Tax
CP-30-004 Light Roll Off Garbage Truck (P20-15) Replacement									210,000			210,000 Ve	hicle & Equip - Tax
CP-30-005 2015 Chevrolet Silverado 1 Ton (P15-11) Replacement									125,000			125,000 Ve	hicle & Equip - Tax
Total Parks Fleet	80,000	428,000	464,000	80,000	21,500	281,000	666,000	252,000	335,000	55,000		2,662,500	
Facilities Fleet													
CP-23-020 Pickup Truck 1/2 Ton 4X4 (New)		85,000										85,000 Fa	cilities
CP-24-026 2018 Chev Silverado 1500 4WD (F17-22) Replacement		,	70,000							75,000		145,000 Fa	
CP-25-017 2015 Enclosed Trailer (F15-51) Replacement				10,000								10,000 Fa	
CP-25-018 Pickup Truck 3/4 Ton 4X4 Replacement				90,000								90,000 Fa	
CP-25-019 2015 Chevrolet Silverado (3/4 Ton 4X4 pickup) Repl				70,000							75,000	145,000 Fa	
CP-25-020 Sports Complex Ice Resurfacer				90,000							,	90,000 Fa	
CP-27-010 2020 Mitsubishi Outlander (F20-31) Replacement				20,000		46,000						46,000 Fa	
Total Facilities Fleet		85,000	70,000	260,000		46,000				75,000	75,000	611,000	
Total Community Parks, Recreation & Culture	11,792,000				406,500	3,017,000	1 181 000	12,452,000	16.035.000		75,000	169,241,000	



	LTD Budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	Funding Source
Community Infrastructure & Environmental Services													
Capital Program and Traffic Engineering													
CI-20-041 Downtown Mount Albert - Centre Street Revitalization	1,130,000	1,685,265										2,815,265	Grant
CI-23-002 Road Rehabilitation Program		2,021,653										2,021,653	Roads, Grants
CI-23-003 Sign Retroreflectivity & Replacement		25,000										25,000	Roads
CI-23-004 Mount Albert Storm Outfalls & Retaining Wall		518,000										518,000	Sewer Infrastructure, Roads
CI-23-005 Storm Pond Monitoring Plan & Maintenance Prioritization		150,000										150,000	Roads
CI-23-006 Miscellaneous Concrete Rehabilitation		193,000										193,000	Roads
CI-23-007 Detailed Inspection & Remediation of Streetlight Poles		127,000										127,000	Roads
CI-24-001 2025 Regulatory AMP and Financial Strategy			700,000	400,000								1,100,000	General Capital
CI-24-002 Stormwater Pond Rehabilitation & Monitoring			150,000	450,000	520,000	1,185,000	725,000	1,945,000	380,000	640,000	505,000	6,500,000	Roads
CI-24-003 Miscellaneous Concrete Rehabilitation			110,000	120,000	130,000	140,000	150,000	153,000	156,000	159,000	162,000	1,280,000	Roads, Grant
CI-24-004 Downtown Holland Landing - Yonge Street Revitalization			2,100,000	500,000								2,600,000	Working Capital, Grant, Roads DC,
													Water
CI-24-005 Highway 11/Yonge St - Multi Use Path and Lighting			1,533,333	1,533,333	1,533,334	400,000	400,000					5,400,000	Public Works DC, Working Capital
CI-24-006 Detailed Inspection & Remediation of Streetlight Poles			500,000									500,000	Public Works Roads
CI-24-007 Radar/Driver Feedback Boards & Traffic Camera			25,000		30,000		33,000		35,000		38,000	161,000	Roads
CI-24-008 Road Rehabilitation Program			1,844,756	1,849,756	1,854,756	1,859,756	1,864,756	1,869,756	1,874,756	1,879,756	1,884,756	16,782,804	Grants, Roads
CI-24-009 Mount Albert Storm Outfalls & Retaining Wall			1,200,000									1,200,000	Sewer Infrastructure
CI-24-010 Structure Rehabilitation/Replacement Program - Design			125,000	65,000	100,000	45,000	40,000	30,000	80,000	50,000	100,000	635,000	Roads
CI-24-011 Structure Rehab/Replacement Program - Construction			1,100,000	1,340,000		300,000	355,000	270,000	220,000	175,000	265,000	4,025,000	Roads
CI-24-012 Sign Retroreflectivity & Replacement			25,000	25,500	26,000	26,500	27,000	27,500	28,000	28,500	29,000	243,000	Roads
CI-24-016 Stormwater Management Master Plan			300,000									300,000	Roads DC, Sewer Infrastructure
CI-25-001 New Streetlight - Construction				175,000		175,000		175,000		300,000		825,000	Roads DC
CI-25-002 Municipal Structure Asset Management Program				75,000		75,000		80,000		80,000		310,000	General Capital
CI-25-008 New Streetlight (Design)				40,000		40,000		40,000		60,000		180,000	Roads DC
CI-25-009 New Sidewalk - Design				65,000		65,000		80,000		100,000		310,000	Roads DC
CI-25-010 New Sidewalk - Construction				445,000	375,000	570,000	525,000	295,000	715,000		650,000	3,575,000	
CI-26-001 LED Streetlight Conversion Strategy					350,000	600,000	800,000	1,150,000	1,400,000	3,200,000	265,000	7,765,000	
CI-28-001 Transportation Master Plan							150,000						Roads DC
CI-29-001 Stormwater Management Master Plan								250,000					Roads DC, Sewer Infrastructure
CI-30-001 Drone & GPS Mapping Unit Replacement									22,000				Fill & Site Alteration
CS-19-004 Downtown Revitalization Initiatives	260,000												Growth Studies DC, Rds DC, Ec De
													CCC, Working Cap
Total Capital Program and Traffic Engineering	1,390,000	4,719,918	9,713,089	7,083,589	4,919,090	5,481,256	5,069,756	6,365,256	4,910,756	6,672,256	3,898,756	60,223,722	



	LTD Budget	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	Funding Source
CIES Fleet													
CI-23-008 Brush Chipper Vermeer BC1400 (R97-44) Replacement		125,000										125,000	Vehicle & Equip - Tax
CI-23-009 Asphalt Hot Box (R13-48) Replacement		52,000										52,000	Vehicle & Equip - Tax
CI-23-010 2014 Freightliner Tandem with Plow and Wing/Sander Repl		540,000										540,000	Vehicle & Equip - Tax
CI-23-011 Removeable Salt Spreader and Leaf Boxes		48,000										48,000	Vehicle & Equip - Tax
CI-24-017 2014 Tandem Roller Trailer (R14-51) Replacement			16,000									16,000	Vehicle & Equip - Tax
CI-24-018 2015 Freightliner 108 SD Plow/Dump Replacement			370,000									370,000	Vehicle & Equip - Tax
CI-24-019 2018 CHEV Silverado 4WD Crew Replacement			43,800									43,800	Vehicle & Equip - Tax
CI-24-020 2015 Chevrolet Silverado (3/4 Ton 4X4 Pickup) Repl			90,000							90,000		180,000	Vehicle & Equip - Tax
CI-25-003 2000 Trailer, Roller (R00-53) Replacement				12,000								12,000	Vehicle & Equip - Tax
CI-25-004 2020 Silverado Patrol Truck (R20-14) Replacement				80,000								80,000	Vehicle & Equip - Tax
CI-25-005 2004 Culvert Steamer (R04-416) Replacement				22,000								22,000	Vehicle & Equip - Tax
CI-25-006 2004 Trailer, Tandem Flat Deck (R05-52) Replacement				15,000								15,000	Vehicle & Equip - Tax
CI-25-007 1.5 Ton Ride on Roller (R13-47) Replacement				35,000								35,000	Vehicle & Equip - Tax
CI-26-002 2015 Trackless MT6 (Sander+Snow Blower+Plow) Repl					130,000							130,000	Vehicle & Equip - Tax
CI-26-003 2016 Freightliner Plow/Dump Replacement					370,000							370,000	Vehicle & Equip - Tax
CI-26-004 2017 Freightliner IO8SD (Plow/Dump) Replacement					370,000							370,000	Vehicle & Equip - Tax
CI-26-005 2019 Ford Super Duty F-550XL (R19-13) Replacement					103,000							103,000	Vehicle & Equip - Tax
CI-26-006 2019 Mitsubishi RVR CS45-E (R19-32) Replacement					30,000							30,000	Vehicle & Equip - Tax
CI-27-001 Grader Volvo G 940 (R07-41) Replacement						500,000						500,000	Vehicle & Equip - Tax
CI-27-002 2012 Hydro Seeder and Trailer (R12-415) Replacement						14,000						14,000	Vehicle & Equip - Tax
CI-27-003 2020 Mitsubishi Outlander (R20-31) Replacement						43,000						43,000	Vehicle & Equip - Tax
CI-28-002 2018 Freightliner + attachments Replacement							520,000					520,000	Vehicle & Equip - Tax
CI-28-003 Sweeper for Loader CAT (R13-410) Replacement							30,000					30,000	Vehicle & Equip - Tax
CI-28-004 2011 Trackless Grinder attachment (R11-45) Replacement							46,800						Vehicle & Equip - Tax
CI-29-002 2019 John Deere Sidewalk Tractor (R19-412) Replacement								56,000					Vehicle & Equip - Tax
CI-29-003 Kubota Loader L5240 (P08-44) Replacement								45,000					Vehicle & Equip - Tax
CI-29-004 2 Flat Deck Trucks with Dumpboxes Replacement								230,000					Vehicle & Equip - Tax
CI-29-005 Snowplow Attachment HLA (R13-42A) Replacement								16,000					Vehicle & Equip - Tax
Cl-31-001 2020 Freightliner, 5 Ton Truck c/w plows Replacement								,		280,000			Vehicle & Equip - Tax
Total CIES Fleet		765,000	519,800	164,000	1,003,000	557,000	596,800	347,000		370,000		4,322,600	
Total Community Infrastructure & Environmental Services	1,390,000	5,484,918		7,247,589	5,922,090	6,038,256	5,666,556	6,712,256	4,910,756	7,042,256	3,898,756	64,546,322	
otal Capital Program	13,803,000	48,626,018	53,289,339	29,624,589	10,321,240	16,216,456	10,415,756	21,929,556	25,916,156	46,108,606	4,395,156	280,645,872	



2023 Proposed Business Plan and Budget

Additional Considerations

ltem	Amount	Tax Impact	Annual Cost to Average Homeowner
Multi Year Funding – HALP	\$272,000	1%	\$19.28
New Staffing (Updated)	\$294,763	3 1.08%	\$20.82
Community Initiative Changes/New Funding Requests	\$96,635	0.36%	\$6.94
NEW - Asset Management – Dedicated Reserve Contribution	\$272,000	1%	\$19.28
Revised Tax Increase for Additional Items	\$938,214	3.44%	\$66.32



2023 Proposed Business Plan and Budget

New Staffing Request Summary (Updated)

Position	Total Cost	Funding Offset	Tax Levy Impact	%
Facilities Maintenance Technician (Partial Conversion)	\$100,070	\$50,000	\$ 50,070	0.18%
Firefighter	\$138,904	-	\$138,904	0.51%
Operations Technologist	\$114,422	\$25,384	\$89,038	0.33%
Municipal Law Enforcement Student	\$13,969	\$18,000	(\$4,031)	(0.01%)
Customer & Community Service Specialist (Conversion)	\$80,133	\$75,822	\$4,311	0.02%
Information Management Analyst (Conversion)	\$114,422	\$97,951	\$16,471	0.06%
Financial Analyst (Conversion)	\$116,922	\$116,922	0	0%
Aquatic and Recreation Supervisor (HALP)	\$128,077	\$128,077	0	0%
Customer & Community Service Specialist (HALP)	\$80,133	\$80,133	0	0%
Total	\$887,052	\$597,289	\$294,763	1.08%



Key Priorities & Objectives



2023 Finance (FIN)

Culture of Municipal Excellence

- Support and develop staff through a variety of cross training and technology development opportunities
- Support the ongoing enhancements to online payment opportunities for improving overall customer experience on the EG website
- Enhance delivery of resident-friendly financial information through the Annual Financial report
- Increase reporting capabilities within existing software to provide efficient access to information required for decision making (e.g., monthly management reporting, development charge payment tracking)
- Enhancement of purchasing card program to provide expedited payment for external vendors and improved internal financial reporting

Quality Programs and Services

- Develop and approve the 2023 and 2024 Business Plan and Budgets and the 2023 and 2024 Water and Wastewater Budget to align with Council priorities and initiatives
- Develop implementation roadmap to modernize financial systems and reporting based on recommendations from the system needs assessment review

Responsible Growth & Environmental Protection

- Promote ebilling opportunities to promote environmentally-friendly practices and achieve cost savings related to distribution
- Support Asset Management Team by developing financial plans that determine long term funding needs to replace and/or renew municipal infrastructure assets based on full lifecycle costing (multi-year process)
- Develop/revise financial strategies to support the construction and operation of the Health and Active Living Plaza, Sports Complex expansion and other key capital projects
- Provide support to significant Town Master Plans to ensure that the servicing and development of future Whitebelt Lands is done in a fiscally responsible and sustainable manner

Build Complete Communities

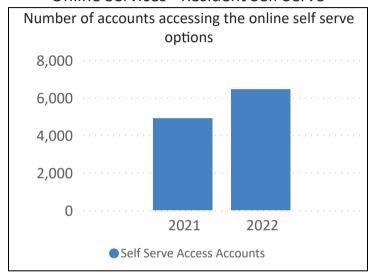
- Update the Development Charge Background Study and Development Charge By-laws
- Seek out opportunities and coordinate applications for third party funding for future operating and capital improvements
- Analyze More Homes Built Faster legislation (Bill 23) and develop strategies to offset/mitigate potential financial impacts



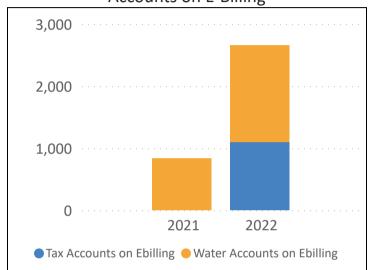


* All 2022 numbers have been estimated to year end for comparison purposes

Online Services - Resident Self Serve





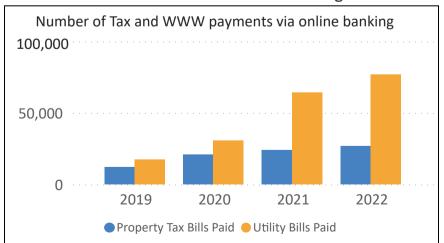


% on E-Billing

Water Accounts

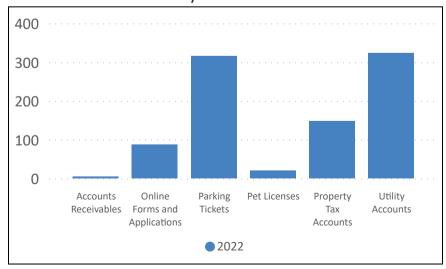
Tax Accounts

Accounts Paid via Online Banking



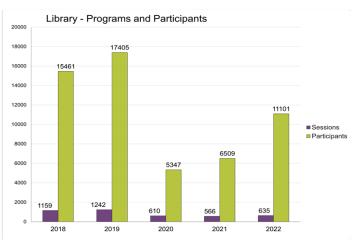
*Finance assumed responsibility of processing of payments in 2019

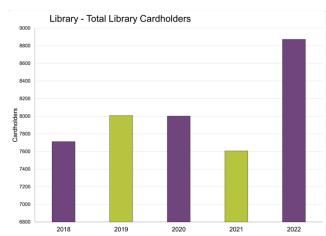
Online Payments via Website

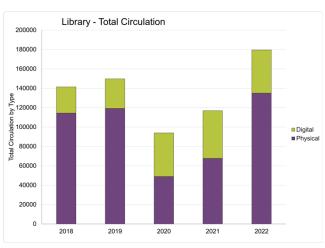


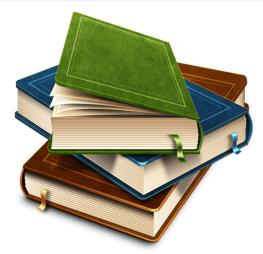


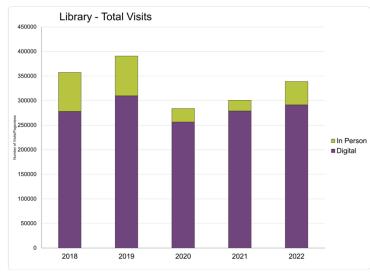


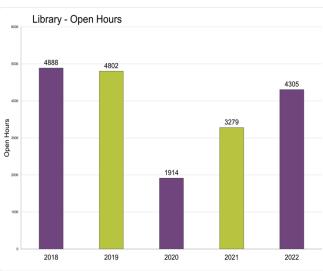














Capital Budget Summary 2023

	Previously	2023	Development	Community	Reserves	Deferred	Grants/	Gas Tax	Future Years	Total	Funding Source
	Approved	Budget	Charges	Capital		Revenue	Sponsorships		Budget	Budget	
				Contribution							
orporate Services											
Strategy and Administration											
CS-22-012 Sustainability and Climate Change Program Management	100,000	100,000		-50,000	-50,000						Enviromental CCC, Water, Sewer
CS-23-001 Environmental Strategy Development		40,000		-20,000	-20,000					40,000	Enviromental CCC, Water, Sewer
CS-23-002 Climate Action Plan Development		45,000		-22,500	-22,500					45,000	Enviromental CCC, Water, Sewer
Total Strategy and Administration	100,000	185,000		-92,500	-92,500					285,000	
Communications											
CS-23-003 Media Relations Training		25,000			-25,000						Working Capital
Total Communications		25,000			-25,000			·		25,000	
Economic Development											
CS-23-004 Development Process Video - Advantage EG		50,000		-50,000							CCC-Ec.Dev Initiatives & Servicing
CS-23-005 Workforce Development Strategy		40,000		-40,000						40,000	CCC-Ec.Dev Initiatives & Servicing
CS-23-006 Downtown Revitalization - Business Support		50,000		-50,000						50,000	CCC-Ec.Dev Initiatives & Servicing
CS-23-007 Broadband Expansion Consulting Support		25,000			-25,000					25,000	Information Technology
Total Economic Development		165,000		-140,000	-25,000					165,000	
T Services											
CS-23-008 Annual Security Audit and Cyber Breach Support		20,000			-20,000					20,000	Information Technology
CS-23-009 Municipal Modernization 2023		300,000			-300,000					300,000	Information Technology
CS-23-010 Annual Hardware Replacement Program		55,000			-55,000					55,000	Information Technology
Total IT Services		375,000			-375,000					375,000	
Municipal Clerk and Council Support											
CS-23-011 Various Council Studies and Support		25,000			-25,000					25,000	Working Capital
Total Municipal Clerk and Council Support		25,000			-25,000					25,000	
Total Corporate Services	100,000	775,000		-232,500	-542,500					875,000	
brary Services											
Library Administration											
LI-23-001 Network Equipment Upgrade		8,000			-8,000					8,000	Library
LI-23-002 Library Materials Capital 2023		99,500			-99,500					99,500	Library
LI-23-003 Branch Maintenance		13,500			-13,500					13,500	Library
LI-23-004 Staff IT Replacement		8,800			-8,800					8,800	Library
LI-23-005 Library Website		25,000			-25,000					25,000	Library
Total Library Administration		154,800			-154,800					154,800	
Total Library Services		154,800			-154,800					154,800	



Capital Budget Summary 2023

	Previously	2023	Development	Community	Reserves	Deferred	Grants/	Gas Tax	Future Years	Total	Funding Source
	Approved	Budget	Charges	Capital		Revenue	Sponsorships		Budget	Budget	
				Contribution							
Emergency Services											
Operations											
ES-23-001 Bunker Gear Equipment Replacement		31,500			-31,500					31,500	Vehicle & Equip - Tax
ES-23-002 Fire Station Security Updates		75,000			-75,000				75,000	150,000	Vehicle & Equip - Tax
ES-23-003 Water Softener System		25,000			-25,000					25,000	Vehicle & Equip - Tax
ES-23-004 Fitness Equipment Station 2-6		10,000			-10,000					10,000	Vehicle & Equip - Tax
ES-23-005 Paid On Call Annual Recruitment		46,500			-46,500					46,500	Vehicle & Equip - Tax
ES-23-007 Mount Albert Station Enhancements		50,000			-50,000					50,000	Facilities Facilities
Total Operations		238,000			-238,000				75,000	313,000)
Emergency Services Fleet											
ES-22-006 Car 3 - 2014 Chevrolet Replacement	70,000	25,000			-25,000					95,000	Vehicle & Equip - Tax
ES-22-008 Car 4 - 2013 Dodge Ram Replacement	70,000	25,000			-25,000					95,000	Vehicle & Equip - Tax
ES-23-006 Pumper 241 2008 Replacement		1,300,000			-1,300,000					1,300,000	Vehicle & Equip - Tax
Total Emergency Services Fleet	140,000	1,350,000			-1,350,000					1,490,000	
Total Emergency Services	140,000	1,588,000			-1,588,000				75,000	1,803,000	
Development Services											
Strategy and Administration											
DS-23-001 Community Secondary Plans		1,000,000				-1,000,000			1,000,000		Recovery from Developers
Total Strategy and Administration		1,000,000				-1,000,000			1,000,000	2,000,000	
Total Development Services		1,000,000				-1,000,000)		1,000,000	2,000,000)
Community Parks, Recreation & Culture	-										
Parks Operations											
CP-23-001 Sharon Park - Playground Replacement		247,000			-247,000					247,000	Darks
CP-23-002 Vivian Creek Trail Grading Improvements		27,000			-27,000					,	Parks
CP-23-003 Soccer Field Infrastructure Replacements		62,000			-62,000					,	Parks
CP-23-004 Playground Maintenance		42,000			-42,000					,	Parks
CP-23-005 Installation of Park AED's		14,000			-14,000						Parks
CP-23-006 Tennis Court Infrastructure Replacements		43,000			-43,000						Parks
CP-23-007 Baseball Infrastructure Replacements		16,000			-16,000					,	Parks
CP-23-007 Baseball Infrastructure Replacements CP-23-021 Oriole Wilderness Park - Construction	_	520,000	F20,000		-16,000						
			-520,000 -696,000		250,000					,	Outdoor Rec DC
CP-23-022 Soldiers Bay Park - Construction		946,000	-096,000		-250,000						Outdoor Rec DC, Roads
CP-23-023 Shannon Park Tennis Court Reconstruction		390,500	1 216 000		-390,500					390,500	
Total Parks Operations		2,307,500	-1,216,000		-1,091,500					2,307,500	<u>, </u>
Facilities	00.5	252 5			2525					244 ===	- 1111
CP-21-003 Sports Complex Canada Hall Floor Replacement	82,500	262,000			-262,000					,	Facilities
CP-21-010 Customer Service Area Realignment	70,000	100,000					-100,000			170,000	
CP-22-010 Mount Albert Community Centre Accessibility Ramp Replacement	90,000	115,000			-115,000					,	Facilities
CP-22-014 Mount Albert Community Centre Roof & Cladding Replacement	150,000	65,000			-65,000					,	Facilities
CP-22-018 Civic Centre Atrium Skylight Gallery Windows Replacement	25,000	25,000			-25,000					,	Facilities
CP-22-020 Electric Vehicle Charging Stations	49,500	49,500			-49,500					,	Facilities
CP-23-008 Civic Centre Storm Sewer Maintenance		75,000			-75,000					,	Facilities
CP-23-009 Ross Family Complex Parking Lot & Curbing Reconstruction		343,000			-343,000					,	Facilities
CP-23-011 Range Hood Fire Suppression Systems		20,000			-20,000				40,000	,	Facilities
CP-23-012 Waste Oil Handling		20,000			-20,000					20,000	Facilities
CP-23-013 Mount Albert Lions Community Door Hardware & Accessibility Upgr	ē	80,000			-80,000					80,000	Facilities
CP-23-014 Civic Centre Exterior Joint Sealants		55,000			-55,000						Facilities
Total Facilities	467,000	1,209,500			-1,109,500		-100,000		40,000	1,716,500	



Capital Budget Summary 2023

	Previously	2023	Development	Community	Reserves	Deferred	Grants/	Gas Tax	Future Years	Total	Funding Source
	Approved	Budget	Charges	Capital		Revenue	Sponsorships		Budget	Budget	
				Contribution							
Parks Fleet											
CP-22-030 Ten Foot Mower (P13-55) Replacement	80,000	80,000			-80,000					160,000	Vehicle & Equip - Tax
CP-23-015 2015 Chevrolet Silverado CK35743 (3500HD) - 1 Ton (P15-11) Replac		110,000			-110,000					110,000	Vehicle & Equip - Tax
CP-23-016 2018 Kubota Zero Turn Mower (P18-411) Replacement		26,000			-26,000					26,000	Vehicle & Equip - Tax
CP-23-017 2015 Toro Groundsmaster 4010-D (P15-413) Replacement		160,000			-160,000					160,000	Vehicle & Equip - Tax
CP-23-018 2018 Zero Turn Mower incl. Canopy, Grass Catcher (P18-410) Replac		32,000			-32,000					32,000	Vehicle & Equip - Tax
CP-23-019 2012 Bannerman True Play Groomer Replacement		20,000			-20,000					20,000	Vehicle & Equip - Tax
Total Parks Fleet	80,000	428,000			-428,000					508,000	
Facilities Fleet											
CP-23-020 Pickup Truck 1/2 Ton 4X4 (New)		85,000			-85,000					85,000	Facilities
Total Facilities Fleet		85,000			-85,000					85,000	
Total Community Parks, Recreation & Culture	547,000	4,030,000	-1,216,000		-2,714,000		-100,000		40,000	4,617,000	
ommunity Infrastructure & Environmental Services											
Capital Program and Traffic Engineering											
CI-20-041 Downtown Mount Albert - Centre Street Revitalization	1,130,000	1,685,265			93,948		-1,779,213			2,815,265	Grant
CI-23-002 Road Rehabilitation Program		2,021,653			-342,937		-884,756	-793,960		2,021,653	Roads, Grants
CI-23-003 Sign Retroreflectivity & Replacement		25,000			-25,000					25,000	Roads
CI-23-004 Mount Albert Storm Outfalls & Retaining Wall		518,000			-518,000					518,000	Sewer Infrastructure, Roads
CI-23-005 Storm Pond Monitoring Plan & Maintenance Prioritization		150,000			-150,000					150,000	Roads
CI-23-006 Miscellaneous Concrete Rehabilitation		193,000			-193,000					193,000	Roads
CI-23-007 Detailed Inspection & Remediation of Streetlight Poles		127,000			-127,000					127,000	Roads
Total Capital Program and Traffic Engineering	1,130,000	4,719,918			-1,261,989		-2,663,969	-793,960		5,849,918	
CIES Fleet					ĺ						
CI-23-008 Brush Chipper Vermeer BC1400 (R97-44) Replacement		125,000			-125,000					125,000	Vehicle & Equip - Tax
CI-23-009 Asphalt Hot Box (R13-48) Replacement		52,000			-52,000					52,000	Vehicle & Equip - Tax
CI-23-010 2014 Freightliner 114SD/6T Tandem with Plow and Wing/Sander (R14		540,000			-540,000					540,000	Vehicle & Equip - Tax
Total CIES Fleet		717,000			-717,000					717,000	
otal Community Infrastructure & Environmental Services	1,130,000	5,436,918			-1,978,989		-2,663,969	-793,960		6,566,918	
otal Capital Program	1,917,000	12,984,718	-1,216,000	-232.500	-6,978,289	-1,000,000	-2,763,969	-793.960	1,115,000	16,016,718	

Capital Projects

Project CI-23-002 Road Rehabilitation Program

Department Community Infrastructure and Environmental Services

Version Budget Deliberations Year 2023

Description

Project Description

The Road Rehabilitation Program for 2023 includes: micro-surfacing to preserve asphalt roads and improve ride comfort; road reconstruction; and, ongoing pavement management program with York Region, the Towns of Whitchurch-Stouffville, Newmarket and Georgina. The budget includes geo-technical investigations and storm sewer inspection/flushing required to construct the works and to plan the future year's road program, as well as isolated road rehabilitation across the Town.

Project Justification

This work is to required to maintain and build upon the Town's investment in infrastructure. Road condition data has been collected through the Town's Pavement Management program, regularly scheduled road patrols and road inspections by staff.

Capital Projects

Pro	ject	
Dep	artment	

CI-23-002 Road Rehabilitation Program

Community Infrastructure and Environmental Services

Version

Budget Deliberations

Year

2023

		Budget					
	Total LTD Budget	2023	2024	2025	2026	2027	2028
Expenditures							
Construction							
Contracted Services - Construction	1,761,653	1,761,653					
_	1,761,653	1,761,653					
Professional Fees			,				
Internal Labour Costs Allocation	160,000	160,000					
Contracted Services - Consultants	100,000	100,000					
_	260,000	260,000					
Expenditures Total	2,021,653	2,021,653					
Funding							
Reserve / Reserve Funds							
Roads Reserve	342,937	342,937					
	342,937	342,937					
Gas Tax	-						
Grant - Cda Community Building Fund	793,960	793,960					
-	793,960	793,960					
Grant							
Grants - Miscellaneous 1	884,756	884,756					
_	884,756	884,756					
Funding Total	2,021,653	2,021,653					

Attributes					
Attribute	Value	Comment			
Organization					
Department	Community Infrastructure and Enviromental				
L	Services	! 			
Branch	Capital Program and Traffic Engineering				
Attributes					
Year Proposed	2023				
Project Type	Annual Program				
Strategic Plan Link	Build Complete Communities				
Expected Start Month	January				
Approval Status	Submitted				
Reserve Funding Source	Grants, Roads				

Capital Projects

Project CI-23-002 Road Rehabilitation Program

Department Community Infrastructure and Environmental Services

VersionBudget DeliberationsYear2023

Gallery

Pavement Management Data Collection



Capital Projects

Project CI-23-002 Road Rehabilitation Program Department

Community Infrastructure and Environmental Services

Budget Deliberations Year 2023 Version

Gallery

Micro-surfacing



Capital Projects

Project CI-23-002 Road Rehabilitation Program Department

Community Infrastructure and Environmental Services

Budget Deliberations Year 2023 Version

Gallery

Micro-surfacing



Capital Projects

Project CI-23-002 Road Rehabilitation Program

Department Community Infrastructure and Environmental Services

VersionBudget DeliberationsYear2023

Gallery

Road Construction Summary



2023 Road Rehabilitation Program

	Micro Surfacing				
Street	Extents	Centreline Road Length (m)			
Balmoral Heights	Leslie Street – End	765			
Christopher Street	Church Street – Mount Albert Road	70			
Church Street	Peter Street – Newmarket Street	400			
David Wilson Trail	Leslie Street – Larkfield Crescent	770			
East Street	North Street - End School Street - Church Street	295			
Fieldstone Lane	Balmoral Heights – Balmoral Heights	225			
Hill Street	North Street - End School Street – Mount Albert Road	335			
Kitching Drive	Peter Street – East Street	105			
Newmarket Street	Mount Albert Road - End	425			
Peter Street	North Street - End School Street - Church Street	270			
Royal Oak Road	Mount Albert Road - End	485			
Sharon Creek Drive	75m North of Whitebirch Lane – 75m South of David Willson Trail	340			

Micro Surfacing				
Street	Extents	Centreline Road Length (m)		
Stokes Road	Valley Mills Road – End	150		
Testa Street	Leslie Street – Balmoral Heights	180		
Valley Mills Road	Royal Oak Road – End	402		
Whitebirch Lane	Sharon Creek Drive – 265m West	265		
Willow Wood Place	David Willson Trail – End	105		

Road Reconstruction					
Street	Extents	Centreline Road Length (m)			
Holborn Road	Woodbine Avenue – 425m East	425			

Capital Projects

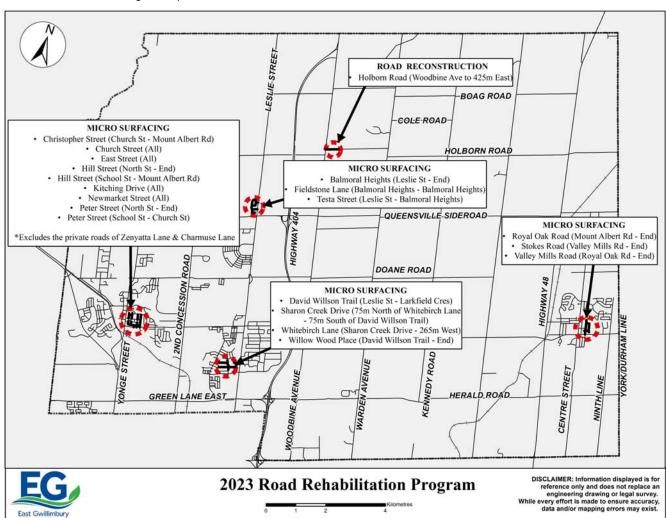
Project CI-23-002 Road Rehabilitation Program

Department Community Infrastructure and Environmental Services

Version Budget Deliberations Year 2023

Gallery

2023 Road Rehabilitation Program Map



Capital Projects

Project Department CI-23-006 Miscellaneous Concrete Rehabilitation

Community Infrastructure and Enviromental Services

Version Budget Deliberations

2023

Description

Year

Project Description

Replace or rehabilitate deficient sidewalks, curbs and gutters, catch basins, maintenance holes and improve drainage in miscellaneous locations throughout the Town where no other capital works are planned. Locations are identified through service requests, the sidewalk inspection program, and regular road patrols.

Project Justification

The work is required to maintain and build upon the Town's investment in infrastructure and make permanent repairs to ensure sustainable compliance with Minimum Maintenance Standards. This program proactively targets Accessibility for Ontarians with Disabilities Act sidewalk ramp retrofits where no other capital works are planned. These retrofits do not have any legislated retrofit time frames.

Capital Projects

Project Department CI-23-006 Miscellaneous Concrete Rehabilitation

Community Infrastructure and Environmental Services

Version Budget Deliberations

Year

2023

		Budget					
	Total LTD Budget	2023	2024	2025	2026	2027	2028
Expenditures							
Construction							
Contracted Services - Construction	150,000	150,000					
	150,000	150,000					
Professional Fees						,	
Internal Labour Costs Allocation	33,000	33,000					
Contracted Services - Consultants	10,000	10,000					
	43,000	43,000					
Expenditures Total	193,000	193,000					
Funding							
Reserve / Reserve Funds							
Roads Reserve	193,000	193,000					
	193,000	193,000					
Funding Total	193,000	193,000					

Attributes					
Attribute	Value	Comment			
Organization					
Department	Community Infrastructure and Enviromental				
 -	Services				
Branch	Capital Program and Traffic Engineering				
Attributes					
Year Proposed	2023				
Project Type	Annual Program				
Strategic Plan Link	Build Complete Communities				
Expected Start Month	January				
Approval Status	Submitted				
Reserve Funding Source	Roads	<u> </u>			

Capital Projects

Project CI-23-006 Miscellaneous Concrete Rehabilitation Department Community Infrastructure and Environmental Services Version

Budget Deliberations 2023 Year

Gallery

Misc. Concrete Rehabilitation 1



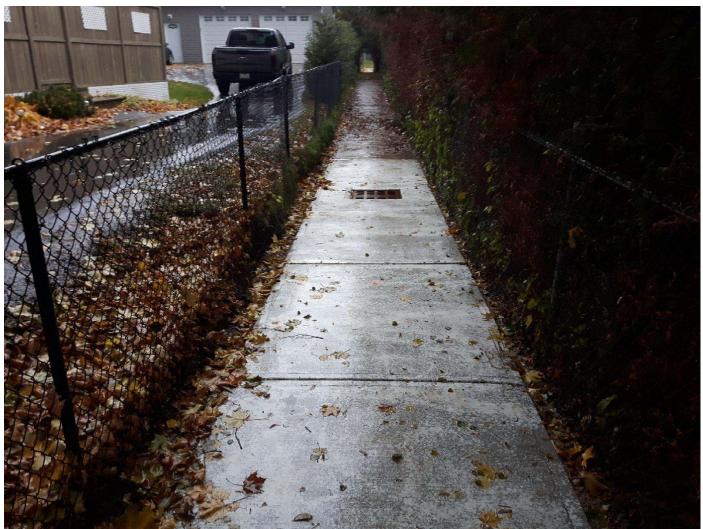
Capital Projects

Project CI-23-006 Miscellaneous Concrete Rehabilitation Department Community Infrastructure and Environmental Services 2023

Budget Deliberations Version Year

Gallery

Misc. Concrete Rehabilitation 2



Town of East Gwillimbury

New Staff Request Summary - 2023 Budget

										ESTIMATED II	MPACT
DEPA	RTMENT	POSITION STATUS	PROJECT DESCRIPTION	Salaries	Benefits	Other Operating Costs	Total Operating Costs	Funding Offset	Capital Costs	Tax Levy	%
PENDING F	OR CONSIDE	RATION									
BC-001	BYLAW	Student	Municipal Law Enforcement Student	12,500	1,469		13,969	18,000	2,500	-4,031	-0.01%
BC-002	LIBRARY	Conversion	Customer & Community Service Specialist	60,697	19,436		80,133	75,822		4,311	0.02%
BC-003	CS	Conversion	Information Management Analyst	86,614	27,808		114,422	97,951		16,471	0.06%
BC-004	FINANCE	Conversion	Financial Analyst	86,614	27,808	2,500	116,922	116,922		-	0.00%
BC-005	CPRC	Conversion	Facilities Maintenance Technician	74,318	24,502	1,250	100,070	50,000		50,070	0.18%
BC-006	CPRC	FTE - HALP	Aquatic and Recreation Supervisor	97,989	30,088		128,077	128,077		-	0.00%
BC-007	LIBRARY	FTE - HALP	Customer & Community Service Specialist	60,697	19,436		80,133	80,133		-	0.00%
BC-008	ECSS	FTE	Firefighter	106,367	32,537		138,904			138,904	0.51%
BC-009	CIES	FTE	Operations Technologist	86,614	27,808		114,422	25,384	2,500	89,038	0.33%
			PENDING TOTAL	672,410	210,892	3,750	887,052	592,289	5,000	294,763	1.08%

$\mathbf{Q}_{\mathbf{Q}}$	CTAFFI	NG DETAIL	
ノロノス		$N(-1) \vdash 1 \Delta \Pi$	H(JHIIIIIIIIII
4040	\cup \cap \cap \cap		

BC-008

Department/Branch: ECSS - Emergency Services **Firefighter Position Title:**

OVERVIEW/DESCRIPTION

One fulltime firefighter position for consideration as part of council's previous endorsement to enhance public and staff safety.

ANALYSIS OF ALTERNATIVE APPROACHES

The consideration to augment the full-time firefighter compliment is a service delivery option, and will continue to be supported by the paid-on-call firefighters. This postion will contribute to providing programs and services for a safe, accessible and livable community.

IMPLICATIONS

The additional one (1) firefighter in 2023 continues proactive approach to fire and life safety programs within the Town.

COST AND BENEFIT ANALYSIS

Operating Costs		i	<u>Full Year</u>
Hours Per Week		ı	
Annual Salary	Band	\$	106,367
Annual Benefits		\$	32,537
Professional Development			
Memberships			
Uniforms		\$	-
Mileage		\$	-
_	Total Operating Cost	\$	138,904
Capital Costs			

Furniture & Standard Desktop	
Computer Hardware/Software Beyond Standard	
Total Capital Cost	\$ -

Total Current Year Cost \$

138,904

Funding Source

Existing Funding - specify type Other **Development Fees** Tax Rate

138,904

Total Funding \$ 138,904

2023 STAFFING DETAIL FORM

Position Title: Operations Technologist Department/Branch: CIES - Roads

OVERVIEW/DESCRIPTION

An Operations Technologist, in the CIES Road Operations Branch, will provide initial necessary resourcing for new regulatory requirements and support a number of ongoing activities such as Municipal Consent requests, Road Occupancy Permits, Contract Management, locates and help facilitate a transition of street light maintenance over to Operations. This position would also support customer service inquires related to roads, waste, storm and water/wastewater as required. This position would report to the Supervisor, Operations Support.

ANALYSIS OF ALTERNATIVE APPROACHES

CIES as reported to Council continues to rely on the Shamrock model to balance staff with contracted resources. New regulatory compliance requirements for Environmental Compliance Approvals (ECAs) for Townwide stormwater and wastewater systems are being downloaded to the Town from the Province. This position would provide the initial necessary resources that currently do not exist to coordinate and support the additional regulatory compliance requirements from the MECP on stormwater infrastructure including mentoring, maintenance and reporting. The Town does not have the option of not complying with these new regulations. In addition this position would allow street light maintenance to transition from Engineering to Operations, as well as consolidate and provide oversight for all utility locates.

IMPLICATIONS

Storm infrastructure (including storm ponds) and wastewater infrastructure have regulatory requirements under a new combined linear ECA. Reduced timelines and penalties for locates require enhanced support through this position.

COST AND BENEFIT ANALYSIS				
Operating Costs			<u>F</u>	ull Year
Hours Per Week		35		
Annual Salary	Band	6	\$	86,614
Annual Benefits			\$	27,808
Professional Development				
Memberships				
Uniforms			\$	-
Mileage			\$	-
Tot	tal Operating	g Cost	\$	114,422
Capital Costs				_
Furniture & Standard Desktop				
Computer Hardware/Software Bey	ond Standar	·d	\$	2,500
	Total Capita	I Cost	\$	2,500
Total	Current Yea	r Cost	\$	116,922

<u>F</u>	un	di	ng	Sc	ur	ce

Existing Funding - specify type
Other - Capital Hardware
Water Rate
Tax Rate

\$	2,500
\$	22,884
\$	91,538

Total Funding \$	116,922
------------------	---------