

Development Charge By-law Amendment Background Study

Approved by Council February 1, 2022

www.eastgwillimbury.ca

EAST GWILLIMBURY

ENCY SERVICE

TANKER

## Development Charge By-law Amendment - Background Study

Approved by Council February 1, 2022

Town of East Gwillimbury

### Table of Contents

Executive Summary5
2.1 Town-wide development charges 10
2.2 Area-specific development charges11
2.3 Growth forecast11
2.4 Historical service levels
2.5 Capital program11
2.5.1 Benefit to existing shares12
2.5.2 Reserve balance12
2.5.3 Calculation of post period benefit12
2.5.4 Removal of the mandatory 10% discount13
2.5.5 Allocating growth related costs to forecast types of development13
2.6 Long term operating cost impacts and asset management provisions13
3.0 Future Growth in East Gwillimbury14
4.0 Summary of Historic Service Levels16
5.0 Growth Related Capital Program18
6.0 Calculated Development Charges19
7.0 Long Term Capital and Operating Costs25
8.0 Development Charge Policy28
8.1 Town-wide charges proposed28
8.2 Updates to the DC by-law
Appendix A - General Services
Appendix B – Roads and Related Services56
Appendix C – Asset Management Plan65
Appendix D – Amended Development Charge By-law69

### **Executive Summary**

This study provides the supporting detail to enact an amendment to the Town's current Town-wide DC by-law 2019-063. This study has been completed in compliance with the provisions of the *Development Charges Act, S.O. 1997* (DCA) and the associated regulation *Ontario Regulation 82/98*. The amendment revises the current Town-wide DC by-law to meet the requirements of the Development Charges Act (DCA), as amended by Bill 108 (More Homes, More Choice Act, 2019), Bill 138 (Plan to Build Ontario Act, 2019), and Bill 197 (COVID-19 Economic Recovery Act, 2020). The amendment also adjusts two capital projects: the Health and Active Living Plaza and the Green Lane Fire Station. The Town's area-specific DC By-law is not impacted by this amendment. A summary of the amendments contained in this DC study are provided below:

• Services eligible for development charges have been defined by the revised legislation. Accordingly, Municipal Parking is no longer an eligible service and has been removed from the Town's development charge

• The revised legislation has removed the mandatory deduction for all remaining eligible services. The 10% deduction has been removed for the following Town services:

- Outdoor Recreation Services;
- Indoor Recreation Services;
- o Library Services; and
- o Growth Studies (formerly General Government)

• Updates to the timing of payments for rental housing, institutional and non-profit developments were proclaimed through Bill 108 and will be included in the DC bylaw amendment

• DC rates for all developments occurring within 2 years of a Site Plan or Zoning Bylaw Amendment planning approval, will be determined based on the DC rates in effect on the day of Site Plan or Zoning By-law Amendment application. If the development is not proceeding through these planning approvals, the amount is determined as the earlier date of either the issuance of a building permit or occupancy. These changes will be addressed in the by-law amendment

• Definitions were added for "non-profit housing development" and "rental housing"

• Cost estimates have been adjusted for the Health and Active Living Plaza, a recreational facility and library, planned to be constructed from 2022 to 2025

• The costs to construct the Green Lane Fire Station have been adjusted to be included within the ten-year forecast

Historic service levels have been adjusted for Library and Indoor Recreation
Services

Other areas of the 2019 DC Background Study are not being examined as part of this amendment. The premise of the study is to ensure that charges are calculated such that growth can fund the required capital works necessary to service new development in the Town of East Gwillimbury.

The ten year forecast period included in the 2019 DC Background Study for general services (2018-2027) and the forecast period for engineering services (2018-2041) remain unchanged. A summary of the anticipated growth is shown below.

	2018 Total	10-year Growth 2018-2027	Long Term Growth 2018-2041
Residential			
Population	26,477	18,349	90,887
Household	8,645	5,285	27,790
Population Growth in New Households		19,017	100,436
Non-Residential			
Employees <sup>1</sup>	9,102	3,200	29,873
Non-Residential Gross Floor Area (sq.ft.)		1,999,460	19,359,715

#### **Residential and Non-Residential Growth Forecast Summary**

1 Shows total employees & employment growth for DC purposes only. Excludes Work at Home employees.

This amendment calculates the Town-wide development charges which applies a uniform charge to all areas of the Town. The details of the rate calculation and growth related capital programs for all Town-wide services impacted by this amendment can be found in Appendices A and B for general and engineering services, respectively. Below is a summary of the growth related costs by service category, both gross costs and the net DC eligible cost included in the rate calculation, compared to the costs included in the 2019 Background Study.

Service Category	Pro	2019 ogram Cost	Amended Program Cost	2019 DC Recoverable Cost	Amended DC Recoverable Cost
General Services					
Growth Studies	\$	13,277,850	\$13,277,850	\$10,937,950	\$11,606,850
Library Services	\$	13,896,040	\$18,913,470	\$6,503,020	\$12,243,010
Fire and Emergency Services	\$	13,100,950	\$13,100,950	\$2,737,850	\$7,737,850
Indoor Recreation	\$	77,011,370	\$96,981,100	\$52,487,990	\$78,289,710
Outdoor Recreation	\$	68,057,690	\$69,313,290	\$36,701,780	\$41,914,630
Public Works	\$	3,866,940	\$3,866,940	\$3,262,940	\$3,262,940
Municipal Parking	\$	385,500	\$0	\$209,180	\$0
Subtotal General Services	\$	189,596,340	\$215,453,600	\$112,840,710	\$155,054,990
Engineering Services					
Roads and Related	\$	271,093,530	\$272,593,530	\$205,193,040	\$206,693,040
Water Services	\$	29,967,800	\$29,967,800	\$28,314,090	\$28,314,090
Wastewater Services	\$	151,553,140	\$151,553,140	\$139,472,400	\$139,472,400
Subtotal Engineering Services	\$	452,614,470	\$454,114,470	\$372,979,530	\$374,479,530
TOTAL Costs		\$642,210,810	\$669,568,070	\$485,820,240	\$529,534,520

#### **Growth Related Capital Program Summary**

The capital program and the growth forecast are key components in the calculation of the development charge rates. The Town applies the residential development charge based on unit type, while the non-residential charge is applied based on the square footage of new building space.

The table below highlights the proposed development charge rates, based on the amendments identified above.

	Proposed Development Charge Rates	2019 Rates	Difference
Residential			
Single & Semi-Detached	\$40,859 /unit	\$33,885 /unit	\$6,974
Multiple Dwelling	\$32,969 /unit	\$27,341 /unit	\$5,628
Apartments ≥ 700 sq.ft.	\$24,216 /unit	\$20,083 /unit	\$4,133
Apartments < 700 sq.ft.	\$17,767 /unit	\$14,733 /unit	\$3,034
Non-Residential			
Retail	\$11.19 /sq.ft.	\$10.56 /sq.ft.	\$0.63
Non-Retail	\$5.32 /sq.ft.	\$4.92 /sq.ft.	\$0.40

It is important to note that the Town has indexed the 2019 calculated development charge rates semi-annually since January 1, 2020. The proposed development charge rates effective upon approval of the amendment based on indexing the rates from January 1, 2020 are compared to the rates currently in effect in the table below.

	Proposed Development Rates at Charge Rates - January 1, 2022 Indexed		Difference
Residential			
Single & Semi-Detached	\$47,344 /unit	\$39,302 /unit	\$8,042
Multiple Dwelling	\$38,200 /unit	\$31,712 /unit	\$6,488
Apartments ≥ 700 sq.ft.	\$28,057 /unit	\$23,292 /unit	\$4,765
Apartments < 700 sq.ft.	\$20,585 /unit	\$17,086 /unit	\$3,499
Non-Residential			
Retail	\$12.96 /sq.ft.	\$12.25 /sq.ft.	\$0.71
Non-Retail	\$6.16 /sq.ft.	\$5.68 /sq.ft.	\$0.48

The 2019 study estimated that the Town's net operating costs will increase by approximately \$1.6 million for the general services and \$2.6 million for the roads and related services by the year 2027 as a result of the projects proposed in the study. The amendment does not materially impact this estimate. In order to maintain and eventually replace the new growth related assets, the Town will need to fund an additional \$5.0 million by 2027 to ensure that the items are financially sustainable over their full life cycle. This is approximately \$0.5 million more than forecasted in the 2019 study.

## 1.0 Introduction

The Town of East Gwillimbury Development Charge (DC) By-law Amendment Background Study has been prepared in compliance with the requirements of the *Development Charges Act, S.O. 1997* (DCA) and its associated *Ontario Regulation 82/98* (O. Reg. 82/98) which outlines the methodology used in the calculation of the development charge rates for the Town.

The legislation requires that a development charge background study be prepared in which development charges are determined with reference to:

- A forecast of the amount, type and location of dwelling unit, population, and employment growth anticipated in the municipality;
- The average capital level of service provided by the municipality over the ten-year period immediately preceding the preparation of this study;
- A review of the ongoing and future capital works required to service new development. This includes an assessment of gross expenditures, alternative funding sources, the determination of growth and non-growth related components and eligible net capital costs;
- A forecast of the long term operating cost impacts associated with the capital projects proposed in the study for each service category; and,
- An asset management plan identifying annual provisions required for the eventual replacement of all assets proposed to be funded under the development charge by-law.

A full study was completed and approved in 2019, which determined the growth related net capital costs attributed to forecasted development. Growth related net capital costs were then apportioned amongst various types of development (residential, retail, non-retail) in a manner that reflects the increase in the need for each service attributable to each type of development. The study determined the development charge for the various types of development.

This study amends the results of the 2019 review, by adjusting costs associated with the Health and Active Living Plaza and the Green Lane Fire Station, and bringing the background study and by-law into conformity with updated provincial legislation.

## 2.0 Development Charge Calculation Methodology

Several key steps are required in calculating municipal development charges, which are outlined in section 5 of the DCA. The determination of the DC rates focuses on aligning all growth related capital costs with the development that will require servicing. This amendment incorporates a Town-wide approach for services.

#### 2.1 Town-wide development charges

There is a range of capital facilities, land, equipment, and infrastructure that is available throughout the Town in support of municipal services, including but not limited to community centres, libraries, fire stations, parks and trails, an extensive road network, as well as water and sewer infrastructure. All residents have access to these municipal assets. As new development occurs, additional assets will be required so that overall service levels in the Town are maintained.

Previously, the DCA provided municipalities the flexibility to define the services that will be included in a development charge by-law, within limits imposed by the provisions of the Act and O. Reg. 82/98. Recently enacted revisions to the DCA now prescribe eligible services. As a result, Municipal Parking will be removed from the Town's list of development charge services. Eligible costs will continue to be apportioned over all new growth within the Town's urban boundary.

The following services are included in the Town-wide development charge calculations:

- General Services
  - o Growth Studies (formerly General Government)
  - Library Services
  - Fire & Emergency Services
  - o Indoor Recreation
  - Outdoor Recreation
  - o Public Works
- Engineering Services
  - o Roads and Related
  - o Water Services
  - Wastewater Services

#### 2.2 Area-specific development charges

The Town imposes an area-specific development charge, which recovers the costs for the Yonge Street Watermain purchase as the costs and benefits are uniquely localized. The area-specific approach for this service reflects the fact that demand for and benefit from the infrastructure has a limited benefitting area, at Yonge Street and Green Lane. The current area-specific by-law is not impacted by this amendment study.

#### 2.3 Growth forecast

The DCA requires municipalities to forecast the amount, type and location of new development during the established planning periods so the required capital needs may be properly identified. The development forecast included in this study is unchanged from the 2019 study, which is based on both a ten-year (2018 to 2027) and longer term planning period to 2041 for the general and engineering services, respectively.

The residential forecast includes estimates of population and housing unit growth by unit type. The non-residential forecast estimates growth in employment and non-residential building space by employment category over the same two periods.

#### 2.4 Historical service levels

As required by legislation, the 2019 background study itemized both the quantity and quality of municipal assets within all eligible service categories to determine the level at which service has been provided in the Town over the last ten years.

A review of the Town's capital service levels for the general and roads and related services, including buildings, land, and equipment was prepared for the 10-year period preceding the current background study, from 2008 to 2017. This amendment background study impacts the current levels of service with the removal of Municipal Parking as a service category and an adjustment for Library and Indoor Recreation facilities, as noted in Section 4 of this report.

#### 2.5 Capital program

A capital program has been prepared for each of the eligible development charge service categories. Each program identifies the capital projects that will be required to service the Town as it grows. The general services programs examine servicing needs over a 10-year period, from 2018 to 2027 and the engineering services program includes growth related servicing projects forecasted out to 2041.

The growth related capital forecast ensures that the development charges imposed will pay for the projects that will be acquired or constructed to accommodate future anticipated

development. The forecast details the growth related projects, gross costs, as well as their net capital costs, after making a number of deductions, as required by the DCA.

The development-related capital program, including cost allocations, is discussed in Section 5 of this report, with further details provided in Appendices A and B.

#### 2.5.1 Benefit to existing shares

Some projects that will service new development may, in part, provide a benefit to the existing community in East Gwillimbury. As required by the DCA, those portions of project costs must be removed from the calculation of the DC rate to ensure that the charges are only funding the shares of projects that will benefit new development. These shares have been deducted from gross project costs, where required, and will be funded from alternative sources.

#### 2.5.2 Reserve balance

The Town's available development charge reserves are applied to capital projects within each service category. All positive reserve balances are assumed to fund a share of project costs in the growth related capital program, thereby reducing the total amount to be funded by future DCs. Negative reserve balances are included in the capital program such that recovery of the balance can be sought through the development charge receipts within the planning period. The Town's reserve balances as at December 31, 2017 are as follows:

Growth Studies	(4,917,854.67)
Library	4,347,551.55
Indoor Recreation	18,661,383.04
Outdoor Recreation	3,914,431.70
Fire Services	2,851,602.67
Public Works	(540,535.11)
Roads	3,990,332.72
Water	1,264,327.95
Wastewater	3,196,939.56
Total Balance	32,768,179.41

Development	Charge	Reserve	Ralanco		mhor 31	2017
Development	Charge	VG261A6	Dalance	AL DECE	mber 31,	2017

#### 2.5.3 Calculation of post period benefit

The Town is only able to collect the amount of development charges supported by the historic service level. Eligible development charge programs in excess of the maximum allowable capital funding envelope are considered to have a "post period benefit", or a

share of projects that will benefit development beyond the planning period under review. These shares are deducted from the development charge eligible costs, but will be collected in future development charge by-laws.

#### 2.5.4 Removal of the mandatory 10% discount

Previously, Section 5(1)8 of the DCA prescribed a mandatory reduction of 10% of net project costs for particular services. S. 5(1)8 of the DCA was repealed. As such, within this amendment study, the 10% mandatory discount has been removed from the following general services:

• Growth Studies

Outdoor Recreation

Library Services

Indoor Recreation

The 10% discount did not apply to Fire and Emergency Services, Public Works or the engineering services of Roads, Water or Wastewater.

#### 2.5.5 Allocating growth related costs to forecast types of development

All net DC eligible costs are applied to new development on a Town-wide basis. The allocation of these costs to the residential and non-residential sectors is based on shares of anticipated growth, as well as various demand on municipal servicing.

Where reasonable data exists, the apportionment is based on the expected demand for servicing by each sector. Growth related road costs are allocated to the residential and non-residential sector based on shares of population and employment growth over the 2018-2041 planning period. The non-residential costs are further allocated to the retail and non-retail sectors based on ITE Trip Generation rates for each type of employment. Growth related costs for both water and wastewater servicing projects are allocated between the residential and non-residential sectors based on flow data, and then shares of employment growth are used to assign costs to the retail and non-retail sectors.

For the general services, the allocation of costs between the residential, retail and nonretail sectors is based on shares of growth in population in new dwelling units and employee growth by sector within the ten-year planning period. The allocation methodology for growth related costs is not impacted by this amendment.

## 2.6 Long term operating cost impacts and asset management provisions

The DCA requires consideration of the long-term financial impacts associated with the capital projects included in the background study. It is an important consideration as municipalities must understand the annual operating costs and asset management provisions required to maintain and eventually replace all assets. This has a significant

impact on annual budgeting and Council must be aware of the additional funding requirements. It is crucial for long term financial sustainability that the assets and servicing approved through the DC study process is financially sustainable over their full life cycle. Long term cost impacts of proposed projects in this Study are addressed in Section 7 of this report.

### 3.0 Future Growth in East Gwillimbury

The forecast of anticipated growth in the Town of East Gwillimbury contained in this Amendment Background Study is unchanged from that contained in the Town's 2019 DC Background Study and was based on the *York Region 2041 Preferred Growth Scenario*, *2041 Population and Employment Forecasts Report, November 2015*, with several adjustments made to reflect emerging development trends. This forecast forms the basis of the study in that it establishes the amount, type and location of development that requires servicing, the costs for which are translated into proposed DC rates. In accordance with forecast demand and available land supply, all future development will occur within the Town's Urban Boundary.

Development in the Town is forecasted over two planning periods for the various service categories, from 2018 to 2027 (general services) and 2018 to 2041 (engineering services). The development anticipated over both planning periods is summarized in Table 1.

Table 1
Town-Wide Development Forecast Summary
Residential and Non-Residential Growth

	2018 Total	10-Year Growth 2018-2027	Long Term Growth 2018-2041
	TOLAI	2010-2027	2010-2041
Residential Development			
Census Population	26,477	18,349	90,887
Dwelling Units Single & Semi Detached Multiple Unit Apartments	8,645	5,285 3,675 1,430 180	27,790 20,200 6,450 1,140
Population Growth in New Households		19,017	100,436
Non-Residential Development			
Employees <sup>1</sup>	9,102	3,200	29,873
Non-Residential Gross Floor Area (sq.ft.) Employment Land Commercial Institutional		1,999,460 868,804 688,004 442,652	19,359,715 10,213,669 5,587,685 3,558,360

1 Shows total employees & employment growth for DC purposes only. Excludes Work at Home employees.

## 4.0 Summary of Historic Service Levels

The DCA and O.Reg 82/98 state that development charges must not be used to service new development at a rate that exceeds the average level of service provided in the Town over the ten-year period immediately preceding the preparation of the background study. In defining the average level of service historically provided, both the quantity and quality of service must be considered.

In order to reflect both the qualitative and quantitative aspects of service delivery, the historic service level determination measures the quantitative component of the capital assets by assessing the square footage of buildings, acres of land, pieces of equipment, etc. The qualitative aspect of the service level measures the monetary value of capital assets by assessing the cost per square foot of building, cost per acre of land, cost per piece of equipment, etc. to replace the capital asset in current dollars. The data required to arrive at both the qualitative and quantitative aspects of the service level calculation included in the study were provided by Town staff based on historical records and experience with acquiring or constructing capital assets.

For the DC amendment background study, historic service levels vary from the 2019 DC Background Study in that the cost per square foot for Library and Indoor Recreation facilities have been updated to reflect current replacement costs. Updated tables are included in Appendix A. Furthermore, Municipal Parking is no longer a service category eligible for development charges. As such, all references to Municipal Parking development charges have been removed. Otherwise, all historic service levels remain the same.

Table 2 provides a summary of the historic service levels by service category and component. No service level is calculated for growth studies or water or wastewater, as legislated standards are used in lieu of measured service levels that can vary by municipality.

	Average L	evel of Service Provided
Service Category		2008 to 2017
Library Services	\$647.49	per capita
Buildings	\$406.71	per capita
Land	\$17.32	per capita
Collection Materials	\$210.70	per capita
Fixtures, Furniture & Equipment	\$12.76	per capita
Fire and Emergency Services	\$668.68	per capita + employee
Buildings	\$251.51	per capita + employee
Land	\$104.49	per capita + employee
Vehicles	\$187.09	per capita + employee
Fixtures, Furniture & Equipment	\$125.59	per capita + employee
Indoor Recreation	\$4,121.43	per capita
Buildings	\$3,774.42	per capita
Land	\$265.40	per capita
Fixtures, Furniture & Equipment	\$81.60	per capita
Outdoor Recreation	\$2,001.23	per capita
Developed Parkland	\$1,193.33	per capita
Park Amenities	\$606.74	per capita
Park Trails	\$83.34	per capita
Special Facilities	\$48.67	per capita
Vehicles & Equipment	\$69.14	per capita
Public Works	\$211.43	per capita + employee
Buildings	\$53.09	per capita + employee
Land	\$48.73	per capita + employee
Vehicles & Equipment	\$109.61	per capita + employee
Roads and Related	\$20,465.56	per capita + employee
Roads	\$17,230.15	per capita + employee
Sidewalks	\$1,183.01	per capita + employee
Streetlights	\$648.02	per capita + employee
Bridges	\$1,404.38	per capita + employee

 Table 2

 Summary of Average Historical Service Level by Service Category (2008-2017)

## 5.0 Growth Related Capital Program

The DCA requires that Council express its intent to provide future capital facilities at the level incorporated in the development charge calculation and that the capital costs necessary to provide the increased services be estimated. Based on the development forecast summarized in Section 3, Town staff have prepared a growth related capital program including works required to service anticipated growth. The general service capital program covers the ten-year period from 2018 to 2027, and the engineering services capital program is based on ultimate build out to 2041. All capital programs are intended to service development occurring anywhere within the Town's municipal boundaries. This forecast was included in the 2019 DC study that was adopted by Council.

For this amendment, the growth related capital program has been adjusted from the 2019 DC Background Study to reflect updated cost estimates for the Health and Active Living Plaza, which includes a recreation facility, library, park, promenade roadway and estimated borrowing costs. Construction of a new Fire Hall originally shown outside of the 10 year planning horizon has also been added to the 10 year plan. Growth related capital costs have increased by \$25.0 million from the 2019 study. A revised summary of the growth related capital program, along with required deductions used to determine total costs eligible to be recovered from development charges is shown in Table 3.

Further details, including cost allocations for specific projects, for the general services capital programs impacted by this amendment can be found in Appendix A. The detail of the impacted engineering services capital programs is included in Appendix B.

Engineering & General Services (\$000)						
		Alternative	Benefit to	Existing		Total DC
	Gross Project	Funding	Existing	<b>Reserve Fund</b>	Post Period	<b>Eligible Costs</b>
Service	Cost	Sources	Share	Balance	Benefit	for Recovery
General Services 2018-2027						
Growth Studies	\$13,277.85	\$320.00	\$1,351.00	\$0.00	\$0.00	\$11,606.85
Library Services	\$18,913.47	\$0.00	\$61.50	\$4,347.55	\$2,261.41	\$12,243.01
Fire and Emergency Services	\$13,100.95	\$0.00	\$0.00	\$2,851.60	\$2,511.50	\$7,737.85
Indoor Recreation	\$96,981.10	\$0.00	\$30.00	\$18,661.38	\$0.00	\$78,289.71
Outdoor Recreation	\$69,313.29	\$0.00	\$1,716.50	\$3,914.43	\$21,767.72	\$41,914.63
Public Works	\$3,866.94	\$0.00	\$0.00	\$0.00	\$604.00	\$3,262.94
Total General Services	\$215,453.59	\$320.00	\$3,159.00	\$29,774.97	\$27,144.63	\$155,055.00
Engineering Services 2018-20	41					
Roads and Related	\$272,593.53	\$2,688.43	\$59,221.73	\$3,990.33	\$0.00	\$206,693.04
Water Services	\$29,967.80	\$369.38	\$20.00	\$1,264.33	\$0.00	\$28,314.09
Wastewater Services	\$151,553.14	\$3,183.80	\$5,700.00	\$3,196.94	\$0.00	\$139,472.40
Total Engineering Services	\$454,114.47	\$6,241.60	\$64,941.73	\$8,451.60	\$0.00	\$374,479.53
TOTAL Capital Costs	\$669,568.06	\$6,561.60	\$68,100.73	\$38,226.57	\$27,144.63	\$529,534.52

## Table 3 Summary of Growth Related Capital Program Engineering & General Services (\$000)

### 6.0 Calculated Development Charges

The calculated development charges have been amended from the 2019 DC Background Study to reflect updated cost estimates for the Health and Active Living Plaza. Construction of a new Fire Hall in 2027 has also been added to the 10 year plan. This section contains a revised summary of the growth related capital program. The mandatory 10% deduction for certain general services has also been removed from the calculation.

Once the net DC eligible capital costs have been determined, they must be allocated to the benefitting type of development, to calculate DC rates for each sector. To calculate the charges, eligible costs are allocated to residential, retail non-residential and non-retail non-residential sectors based on shares of anticipated growth and, in the case of the engineering services, demand for the particular service. The residential share is allocated to growth in new units and expressed as a cost per capita. This is then converted to a cost per unit type based on occupancy factors. The non-residential share is applied to the anticipated GFA of building space by type as a cost per square foot.

#### 6.1 Unadjusted development charges

The unadjusted development charges have been amended from the 2019 DC Background Study to reflect an adjusted allocation of general services and engineering services.

A summary of the calculation of the unadjusted Town-wide development charges is shown in Table 4 for both the general and engineering services. These charges are referred to as 'unadjusted' as they have not been subject to a cash flow analysis that accounts for the borrowing costs and interest earnings associated with the timing of expenditures and DC revenue collections. Further details of the calculations for each service category are found in Appendices A and B.

As shown in Table 4, the DC eligible costs for recovery over the ten-year planning period for the general services have been allocated 86% to residential, 6% to retail and 8% non-retail. These are based on shares of population growth in new units and non-residential building space within the planning periods. The general services of library, indoor recreation, and outdoor recreation have been fully allocated to the residential sector, reflecting the nature of the demand on those services.

The residential and non-residential shares are applied to the growth in each sector to derive either a cost per capita for residential development, which will be applied to housing unit types based on occupancy, or a cost per square foot for non-residential development.

The allocation of roads and related servicing costs between the residential and nonresidential sectors is based on the shares of growth during the planning period associated with both sectors (population growth in new units: employment growth) to 2041. This results in a residential/non-residential split of 77/23. The non-residential share of capital costs is further allocated to the retail and non-retail (industrial and office/institutional) sectors using ITE Trip Generation rates as illustrated below.

Non-Residential Category	Allocation of DC Eligible Costs
Retail	62%
Non-Retail (Industrial, Office/Institutional)	38%

Overall, the resulting unadjusted Town-wide charges are as follows:

Residential: \$10,962.05 per capita Retail: \$9.45 per square foot Non-Retail: \$3.87 per square foot

The calculation of the development charges does not include provisions for the statutory exemptions required under the DCA or any Town-specific exemptions noted in the by-law. Any exemptions result in a loss of development charge revenue for the affected types of development. In accordance with the Act, any revenue lost through discounts or exemptions may not be recovered by offsetting increases in other portions of the calculated charge.

## Table 4Summary of Unadjusted Development ChargesGeneral & Engineering Services (\$000)

		Residential DC Calculation			Re	tail DC Calcu	lation	Non-F	Retail DC Calc	ulation	
	Total DC										
	Eligible Costs	Share	Share		Share	Share		Share	Share		
Service	for Recovery	%	\$	\$/capita	%	\$	\$/sq.ft.	%	\$	\$/sq.ft.	
General Services 2018-2027											
Growth Studies	\$11,606.85	86%	\$9,935.18	\$522.44	6%	\$718.88	\$1.04	8%	\$952.80	\$0.73	
Library Services	\$12,243.01	100%	\$12,243.01	\$643.79	0%	\$0.00	\$0.00	0%	\$0.00	\$0.00	
Fire and Emergency Services	\$7,737.85	86%	\$6,623.41	\$348.29	6%	\$479.25	\$0.70	8%	\$635.19	\$0.48	
Indoor Recreation	\$78,289.71	100%	\$78,289.71	\$4,116.83	0%	\$0.00	\$0.00	0%	\$0.00	\$0.00	
Outdoor Recreation	\$41,914.63	100%	\$41,914.63	\$2,204.06	0%	\$0.00	\$0.00	0%	\$0.00	\$0.00	
Public Works	\$3,262.94	86%	\$2,792.99	\$146.87	6%	\$202.09	\$0.29	8%	\$267.85	\$0.20	
Total General Services	\$155,055.00										
Engineering Services 2018-2041											
Roads and Related	\$206,693.04	77%	\$159,309.13	\$1,586.18	14%	\$29,545.26	\$5.29	9%	\$17,838.65	\$1.30	
Water Services	\$28,314.09	82%	\$23,370.85 *	\$232.69	7%	\$1,982.74 *	\$0.35	12%	\$2,960.50 *	\$0.21	
Wastewater Services	\$139,472.40	82%	\$116,596.65 *	\$1,160.90	7%	\$9,891.85 *	\$1.77	12%	\$12,983.90 *	\$0.94	
Total Engineering Services	\$374,479.53										
TOTAL Unadjusted Charge				\$10,962.05			\$9.45			\$3.87	

\*Note: Figures may not add due to adjustments for CCC funding and rounding.

Forecast Development in East Gwillimbury	2018-2027	2018-2041
Population Growth in New Units	19,017	100,436
Retail Building Space Growth (sq.ft)	688,004	5,587,685
Non-retail Building Space Growth (sq.ft)	1,311,456	13,772,029

#### 6.2 Adjusted development charges

Final adjustments to the development charges are made through a cash flow analysis, which considers the timing of expected DC revenue, expenditures on eligible projects, borrowing costs and interest earned on positive reserve fund balances. Details of the analysis, including annual projected reserve fund balances and borrowing cost assumptions are detailed in Appendices A and B of this Background Study.

A summary of the adjusted Town-wide residential and non-residential development charges is presented in Table 5.

Residential DCs vary by unit type and are based on occupancy factors. The adjusted charge of \$21,150.14 per capita is converted to a charge per unit based on the following PPUs:

Single & Semi-Detached: 3.86 Multiple Unit: 3.12 Large Apartment (700 square feet or more): 2.29 Small Apartment (less than 700 square feet): 1.68

Town-wide non-residential DCs are differentiated between the retail and non-retail sectors based on the anticipated building space generated.

our final y or r		-							-	
					Non-Residential Development Charge Per					
Service Category		Residentia	al Developme	ent Charge	per Unit			Square Foo	t of GFA	
	Unadjusted Charge Per Capita	Adjusted Charge Per Capita	Single & Semi Detached	Multiples	Apartments ≥ 700 sq ft	Apartments < 700 sq ft	Unadjusted Retail	Unadjusted Non-Retail	Adjusted Retail	Adjusted Non-Retail
General Services										
Growth Studies	\$522.44	\$480.92	\$1,858	\$1,499	\$1,101	\$808	\$1.04	\$0.73	\$0.96	\$0.66
Library Services	\$643.79	\$579.51	\$2,239	\$1,807	\$1,327	\$974	\$0.00	\$0.00	\$0.00	\$0.00
Fire Services	\$348.29	\$352.82	\$1,363	\$1,100	\$808	\$593	\$0.70	\$0.48	\$0.71	\$0.49
Indoor Recreation	\$4,116.83	\$3,855.13	\$14,895	\$12,019	\$8,828	\$6,477	\$0.00	\$0.00	\$0.00	\$0.00
Outdoor Recreation	\$2,204.06	\$1,817.47	\$7,022	\$5,666	\$4,162	\$3,053	\$0.00	\$0.00	\$0.00	\$0.00
Public Works	\$146.87	\$138.90	\$537	\$433	\$318	\$233	\$0.29	\$0.20	\$0.28	\$0.19
Municipal Parking	\$0.00	\$0.00	\$0	\$0	\$0	\$0	\$0.00	\$0.00	\$0.00	\$0.00
Subtotal General Services	\$7,982.28	\$7,224.75	\$27,914	\$22,524	\$16,544	\$12,138	\$2.04	\$1.42	\$1.95	\$1.34
Engineering Services										
Roads and Related	\$1,586.18	\$1,789.42	\$6,914	\$5,579	\$4,098	\$3,006	\$5.25	\$1.29	\$6.50	\$1.89
Water Services	\$232.69	\$535.00	\$2,067	\$1,668	\$1,225	\$899	\$0.35	\$0.21	\$1.23	\$1.29
Wastewater Services	\$1,160.90	\$1,025.90	\$3,964	\$3,198	\$2,349	\$1,724	\$1.77	\$0.94	\$1.51	\$0.80
Subtotal Engineering Services	\$2,979.77	\$3,350.32	\$12,945	\$10,445	\$7,672	\$5,629	\$7.37	\$2.44	\$9.24	\$3.98
TOTAL DEVELOPMENT CHARGE	\$21,924.10	\$21,150.14	\$40,859	\$32,969	\$24,216	\$17,767	\$9.41	\$3.86	\$11.19	\$5.32

 Table 5

 Summary of Proposed Town-Wide Residential and Non-Residential DC Rates

#### 6.3 Comparison of rates

The Town's development charge calculated for a single or semi-detached unit in the 2019 DC study was \$33,885 per unit. As shown in Table 6, the proposed residential rate of \$40,859 represents an increase of \$6,974 per unit or 21%.

Non-residential rates are also proposed to increase. The calculated retail rate of \$11.19 per square foot represents an increase of \$0.63 per square foot over the 2019 charge of \$10.56. The non-retail rate is proposed to increase by \$0.40, from \$4.92 to 5.32 per square foot as shown in Table 7. Calculated rates, indexed to 2022 dollars based the Statistics Canada Construction Price Statistics, that would be in effect upon passage of the amendment are shown in Table 8.

	2019	Calculated		<b>-</b>
Service Category	Rates	Rates	Difference	Difference
	Single & Semi Detached	Single & Semi Detached	\$/unit	%/unit
General Services				
Growth Studies	\$1,748	\$1,858	\$110	\$0
Library Services	\$1,221	\$2,239	\$1,018	83%
Fire Services	\$442	\$1,363	\$921	208%
Indoor Recreation	\$10,244	\$14,895	\$4,651	45%
Outdoor Recreation	\$6,834	\$7,022	\$188	3%
Public Works	\$537	\$537	\$0	0%
Municipal Parking	\$41	\$0	-\$41	-100%
Subtotal General Services	\$21,067	\$27,914	\$6,847	33%
Engineering Services				
Roads and Related	\$6,787	\$6,914	\$127	2%
Water Services	\$2,067	\$2,067	\$0	0%
Wastewater Services	\$3,964	\$3,964	\$0	0%
Subtotal Engineering Services	\$12,818	\$12,945	\$127	1%
TOTAL DEVELOPMENT CHARGE	\$33,885	\$40,859	\$6,974	21%

Table 6Comparison of 2019 and Calculated Residential Development Charge Rates

#### Table 7

#### Comparison of 2019 and Calculated Non-Residential Development Charge Rates

								-
Service Category	2019 Rates	Calculated Rates	Difference	Difference	2019 Rates	Calculated Rates	Difference	Difference
	Retail \$/sq.ft.	Retail \$/sq.ft.	\$/sq.ft.	%/unit	Non-Retail \$/sq.ft.	Non-Retail \$/sq.ft.	\$/sq.ft.	%/unit
General Services								
Growth Studies	\$0.91	\$0.96	\$0.05	5%	\$0.62	\$0.66	\$0.04	6%
Library Services	\$0.00	\$0.00	\$0.00	0%	\$0.00	\$0.00	\$0.00	0%
Fire Services	\$0.23	\$0.71	\$0.48	209%	\$0.16	\$0.49	\$0.33	206%
Indoor Recreation	\$0.00	\$0.00	\$0.00	0%	\$0.00	\$0.00	\$0.00	0%
Outdoor Recreation	\$0.00	\$0.00	\$0.00	0%	\$0.00	\$0.00	\$0.00	0%
Public Works	\$0.28	\$0.28	\$0.00	0%	\$0.19	\$0.19	\$0.00	0%
Municipal Parking	\$0.00	\$0.00	\$0.00	0%	\$0.00	\$0.00	\$0.00	0%
Subtotal General Services	\$1.42	\$1.95	\$0.53	37%	\$0.97	\$1.34	\$0.37	38%
Engineering Services								
Roads and Related	\$6.40	\$6.50	\$0.10	2%	\$1.86	\$1.89	\$0.03	2%
Water Services	\$1.23	\$1.23	\$0.00	0%	\$1.29	\$1.29	\$0.00	0%
Wastewater Services	\$1.51	\$1.51	\$0.00	0%	\$0.80	\$0.80	\$0.00	0%
Subtotal Engineering Services	\$9.14	\$9.24	\$0.10	1%	\$3.95	\$3.98	\$0.03	1%
TOTAL DEVELOPMENT CHARGE	\$10.56	\$11.19	\$0.63	6%	\$4.92	\$5.32	\$0.40	8%

Calculated Development Charge Rates - Indexed									
Service Category		Residenti		Non-residential (\$/sq. ft.)					
	Single & Semi Detached	Multiples	Apartments ≥ 700 sq ft	Apartments < 700 sq ft	Retail	Non-Retail			
General Services									
Growth Studies	\$2,152	\$1,737	\$1,275	\$936	\$1.11	\$0.76			
Library Services	\$2,594	\$2,093	\$1,537	\$1,128	\$0.00	\$0.00			
Fire & Emergency Services	\$1,579	\$1,274	\$936	\$687	\$0.82	\$0.57			
Indoor Recreation	\$17,255	\$13,923	\$10,227	\$7,503	\$0.00	\$0.00			
Outdoor Recreation	\$8,135	\$6,564	\$4,821	\$3,537	\$0.00	\$0.00			
Public Works	\$625	\$501	\$369	\$270	\$0.32	\$0.21			
Municipal Parking	\$0	\$0	\$0	\$0	\$0.00	\$0.00			
Subtotal General Services	\$32,340	\$26,092	\$19,165	\$14,061	\$2.25	\$1.54			
Engineering Services									
Roads and Related	\$8,009	\$6,463	\$4,747	\$3,482	\$7.53	\$2.19			
Water Services	\$2,397	\$1,935	\$1,422	\$1,042	\$1.42	\$1.50			
Wastewater Services	\$4,598	\$3,710	\$2,723	\$2,000	\$1.76	\$0.93			
Subtotal Engineering Services	\$15,004	\$12,108	\$8,892	\$6,524	\$10.71	\$4.62			
TOTAL DEVELOPMENT CHARGE	\$47,344	\$38,200	\$28,057	\$20,585	\$12.96	\$6.16			

 Table 8

 Calculated Development Charge Rates - Indexed

## 7.0 Long Term Capital and Operating Costs

In accordance with the DCA, this section reviews the long term capital and operating costs and required asset management provisions associated with the infrastructure included in the development charge by-law.

#### 7.1 Operating cost analysis

Section 10 of the DCA specifies that a development charge background study shall include "an examination, for each service to which the development charge by-law would relate, of the long term capital and operating costs for capital infrastructure required by the service." (s.10(2)(c)). The operating cost analysis contained in this Amendment Background Study considers the annual operating costs for each project contained within the capital programs. The operating costs are informed by staff, as well as the 2018 and 2019 budgets. Consistent operating costs by type of infrastructure are used to calculate the annual financial impacts of the program proposed herein.

The operating cost for the municipal infrastructure proposed in this Amendment Background Study is estimated to ensure Council comprehends the operating impacts of growth. It is important for Council to consider the operating costs when determining timing of new municipal assets.

It should be noted that the operating impacts calculated herein are based on the Town's current facilities and organizational structure and that new facilities may be more or less costly. For example, larger facilities are generally less expensive to operate, on a cost per square basis, than smaller ones. Facilities that include indoor swimming pools will have a different operating cost than a multi-use gymnasium. This has been considered in the analysis as the Town is proposing to construct new types of facilities. Staffing levels, such as full time versus paid on-call firefighters will also impact the operating cost structure.

Provided that the projects outlined in the capital program are approved and implemented as outlined in this study, the annual estimated increased operating costs will total \$1.6 million by 2027 to fund the projects in the general services capital program. Increased operating costs for the roads and related infrastructure proposed will add an additional \$13.0 million to the Town's operating responsibility by 2041. This is unchanged from the 2019 DC Study and is outlined in Table 8. However, the capital program will be considered as part of the annual budget process and Council may adjust the timing of capital projects accordingly.

## Table 8Summary of Annual Long Term Operating Cost ImpactsGeneral & Engineering Services (\$000)

General Services 2018-2027	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027		
Growth Studies	No net additi	onal operatir	ng cost impac	t								
Library Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00		
Fire and Emergency Services	\$0.00	\$2.50	\$13.00	\$127.10	\$127.10	\$127.10	\$127.10	\$127.10	\$127.10	\$127.10		
Indoor Recreation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00	\$600.00	\$750.00	\$950.00		
Outdoor Recreation	\$1.85	\$20.22	\$40.43	\$201.42	\$243.64	\$262.00	\$284.72	\$303.08	\$338.14	\$356.50		
Public Works	\$10.39	\$12.39	\$12.39	\$15.04	\$17.84	\$29.68	\$32.08	\$32.48	\$49.88	\$49.88		
Total Annual Operating Costs	\$12.24	\$35.11	\$65.82	\$343.56	\$388.58	\$1,168.78	\$1,193.90	\$1,212.66	\$1,415.12	\$1,633.48		
Engineering Services 2018-2041	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Roads and Related	\$147.50	\$295.00	\$457.50	\$620.00	\$830.00	\$1,050.00	\$1,280.00	\$1,520.00	\$1,777.50	\$2,642.50	\$3,632.50	\$4,780.00
Water Services	No net additi	onal operatir	ng cost impac	t - rate sup	ported							
Wastewater Services	No net additi	onal operatir	ng cost impac	t - rate sup	ported							
Total Annual Operating Costs	\$147.50	\$295.00	\$457.50	\$620.00	\$830.00	\$1,050.00	\$1,280.00	\$1,520.00	\$1,777.50	\$2,642.50	\$3,632.50	\$4,780.00
Engineering Services 2018-2041	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
Roads and Related	\$3,632.50	\$4,780.00	\$6,092.50	\$7,610.00	\$8,340.00	\$9,130.00	\$9,955.00	\$10,850.00	\$11,785.00	\$12,185.00	\$12,595.00	\$13,015.00
Water Services	No net additi	onal operatir	ng cost impac	t - rate sup	ported							
Wastewater Services	No net additi	onal operatir	ng cost impac	t - rate sup	ported							
Total Annual Operating Costs	\$3,632.50	\$4,780.00	\$6,092.50	\$7,610.00	\$8,340.00	\$9,130.00	\$9,955.00	\$10,850.00	\$11,785.00	\$12,185.00	\$12,595.00	\$13,015.00

#### 7.2 Asset management provisions

In addition to the annual costs associated with operating the new, growth related infrastructure, the legislation requires that a DC Background Study estimate the required asset management provisions to eventually replace the infrastructure at the end of its useful life. Section 10(3) of the DCA states that:

The asset management plan shall,

- a) deal with all assets whose capital costs are proposed to be funded under the development charge by-law;
- b) demonstrate that all assets mentioned in clause (a) are financially sustainable over their full life cycle;
- c) contain any other information that is prescribed; and
- d) be prepared in a prescribed manner. (s.10(3))

This analysis ensures that a fulsome understanding of the annual costs not covered by development charges are clearly stated and understood by Council so that the Town can approve projects with clarity and understanding that all assets are financially sustainable.

The Town is currently undertaking a comprehensive update to the Town-wide Asset Management Plan, which will be in place prior to August 1, 2022. The useful life assumptions for all infrastructure included in the DC Background Study is based on the Town's Tangible Capital Asset Policy in conjunction with supporting documentation used for the Asset Management Plan. By 2027, the Town will be required to allocate approximately \$5.0 million in asset management provisions for growth related infrastructure. By 2041, the annual requirements increase by \$8.7 million for the engineering services of roads, water and wastewater. This is shown in Table 9.

	Annual Provision	Annual Provision
Service Category	in 2027 <sup>1</sup>	in 2041 <sup>1</sup>
General Services		
Growth Studies	\$0.00	\$0.00
Library Services	\$482.88	\$0.00
Fire and Emergency Services	\$27.36	\$0.00
Indoor Recreation	\$840.24	\$0.00
Outdoor Recreation	\$1,130.20	\$0.00
Public Works	\$175.15	\$0.00
Engineering Services		
Roads and Related	\$1,912.68	\$5,900.64
Water Services	\$218.27	\$543.12
Wastewater Services	\$239.00	\$2,250.06
Total Annual Asset Management Provisions	\$5,025.78	\$8,693.83

Table 9Summary of Annual Provisions for Future ReplacementGeneral & Engineering Services (\$000)

<sup>1</sup> Provision In last year capital planning period shown. For annual provisions required, see Appendix C.

#### 7.3 Long term financial sustainability

The calculated annual provisions identified for operating and asset management costs either have been or will be fully integrated into the Town's Asset Management Plan update. The annual provisions are considered financially sustainable at this time, as it is expected that the increased capital asset management requirements will be determined through future annual budget reviews. The Town's annual budget process will also allow staff to continue to monitor and implement mitigating measures if additional sustainability pressures arise.

## 8.0 Development Charge Policy

#### 8.1 Town-wide charges proposed

As required by the DCA, consideration must be given to the use of area rating. The Town currently has both Town-wide and area-specific development charge by-laws. It was decided that it is appropriate to recover most growth related costs on a Town-wide basis, with the Yonge Street Watermain being recovered on an area-specific basis, given its limited benefitting area.

The amendment does not change the Town's position with respect to area-specific and town-wide development charges.

#### 8.2 Updates to the DC by-law

The by-law amendment to be brought forward for Council consideration is in Appendix D.

Proposed amendments to the 2019 Development Charge by-law, 2019-063, are briefly described below:

- Municipal Parking is no longer an eligible service and is proposed to be removed from Schedule "A"
- Additional legislated changes were added regarding timing of payments for rental housing, institutional and non-profit housing developments
- Definitions have been added for the terms "non-profit housing development" and "rental housing"
- DC rates for all developments occurring within 2 years of a Site Plan or Zoning Bylaw Amendment planning approval, will be determined based on the DC rates in effect on the day of Site Plan or Zoning By-law Amendment application. If the development is not proceeding through these planning approvals, the amount is determined as the earlier date of either the issuance of a building permit or occupancy.
- Schedule "B" has been revised to reflect newly calculated rates

# Appendix A - General Services

Town of East Gwillimbury

## A. General Services

Appendix A details the updated inputs and analysis used to calculate the development charge rates for each of the general service categories included in this amendment background study. The general service categories are discussed in the following order:

Appendix A.1	Growth Studies
Appendix A.2	Library Services
Appendix A.3	Fire and Emergency Services
Appendix A.4	Indoor Recreation
Appendix A.5	Outdoor Recreation

For each service category, the revised capital program and rate calculation has been included. The schedules common throughout this appendix are described below.

#### Schedule 1: Development Charge Capital Program

Section 5(1) of the DCA requires that the Council of a municipality express its intent to provide the municipal servicing and capital infrastructure necessary to enable future growth. A DC background study must include a list of capital needs and clearly identify "the capital costs necessary to provide the increased services". Schedule 1 of each subsection identifies the growth related capital projects that are required to service the anticipated development for the ten year planning period (2018-2027). A number of adjustments are made to the capital program so that only the growth related portion of the project and costs that can be attributed to new development are included in the calculation of the DC.

The bottom of Schedule 1 calculates the unadjusted development charge rates. The growth related costs that are eligible in the general services planning period are allocated to both residential and non-residential growth. The apportionment is based on the anticipated shares of population in new units and employment growth over the ten year forecast period by type of employment. The allocation rates by service category are shown below:

General Service Category	Residential Share	Retail Share	Non-Retail Share
General Government	86%	6%	8%
Library Services	100%	0%	0%
Fire & Emergency Services	86%	6%	8%
Indoor Recreation	100%	0%	0%
Outdoor Recreation	100%	0%	0%

Growth related costs associated with Library, Indoor Recreation and Outdoor Recreation have been allocated fully to the residential sector as the need for these services is generally driven by residential development only.

The residential share of the development charge eligible costs is divided by the forecast growth in population in new units, to produce the unadjusted residential development charge per capita. The non-residential costs are divided by the forecast increase in Gross Floor Area (GFA) by type to produce a charge per square foot. These charges are referred to as 'unadjusted' as they have not yet been adjusted for financing and annual cash flow considerations.

#### Schedule 2: Cash Flow and Development Charge Calculation

It is important to consider not only anticipated project costs, but also the timing of the anticipated expenditures relative to the development charge revenue. Schedule 2 shows a revised cash flow analysis that incorporates interest earnings on revenue collected prior to expenditures, or borrowing costs, where applicable. These factors are incorporated into the rate calculation, resulting in an 'adjusted' development charge, as permitted by the DCA. The timing of DC revenue collection is based on the growth forecast.

To calculate development charge rates that reflect required borrowing and interest earnings to support the net development-related funding requirement, a number of assumptions are used. An inflation rate of 2% is used for the funding requirements, an interest rate of 5% is used for borrowing and an interest rate of 2.5% is applied to positive balances.

#### Historic Inventory of Capital Assets

Historic service levels have been amended for Library and Indoor Recreation Services to reflect current costs to replace facilities. Revised summaries have been included.

## A.1 Growth Studies

The Growth Studies service category pertains to growth related studies and undertakings that the Town requires to support growth and facilitate the completion of the capital projects included in this study. The DCA allows for the cost of such studies to be included in the development charge calculation. The Town has included both studies and services to facilitate this amendment background study as well as the development financing services at East Gwillimbury.

#### A.1 GROWTH STUDIES SCHEDULE 1 Development Charge Capital Program

				LE	LESS: CAPITAL PROGRAM FUNDING				COST ALLOCATION			
Pi	roject Description	Timing	Estimated Project Cost	Alternative Funding Sources	Benefit to Existing Share	Total DC Eligible Cost	Existing Reserve Fund Balance	Post Period Benefit 2028+	Period	Residential	Retail	Non-Retail
										86%	6%	8%
G	rowth-Related Studies & Activities											
1	Recovery of negative DC reserve fund balance	2018	\$4,917,855	\$0	\$0	\$4,917,855	\$0	\$0	\$4,917,855	\$4,209,561	\$304,590	\$403,703
2	Growth-related studies & activities	2018-2027	\$8,360,000	\$320,000	\$1,351,000	\$6,689,000	\$0	\$0	\$6,689,000	\$5,725,618	\$414,287	\$549,095
	Total Growth Related Studies		\$13,277,855	\$320,000	\$1,351,000	\$11,606,855	\$0	\$0	\$11,606,855	\$9,935,179	\$718,877	\$952,798

Maximum Eligible Amount

Residential Development Charge Calculation	
Residential Share of 2018-2027 Discounted Growth Related Capital Program	\$9,935,179
10 Year Population Growth in New Units	19,017
Development Charge Per Capita	\$522.44
Retail Non-Residential Development Charge Calculation	
Retail Share of 2018-2027 Discounted Growth Related Capital Program	\$718,877
10 Year Growth in Retail Gross Floor Area (Sq.ft.)	688,004
Development Charge Per Square Foot	\$1.04
Non-Retail Non-Residential Development Charge Calculation	
Non-Retail Share of 2018-2027 Discounted Growth Related Capital Program	\$952,798
10 Year Growth in Non-Retail Gross Floor Area (Sq.ft.)	1,311,456
Development Charge Per Square Foot	\$0.73

N/A

#### A.1 GROWTH STUDIES SCHEDULE 2 PAGE 1 Residential Cashflow and Development Charge Calculation

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	TOTAL
Population Growth in New Units	1,073	1,065	1,181	1,174	1,503	1,573	1,643	1,712	1,841	6,252	19,017
Opening Balance	0.00	-3,987.92	-4,715.37	-6,323.33	-6,036.78	-5,573.21	-5,099.55	-4,541.37	-3,933.87	-3,241.50	
Residential Funding Requirements											
Annual Expenditures (\$000)	4,503.85	1,225.16	2,113.23	294.28	294.28	327.24	294.28	294.28	294.28	294.28	9,935.2
Inflated Annual Expenditures at 2% per annum (\$000)	4,503.85	1,249.66	2,198.61	312.30	318.54	361.30	331.41	338.04	344.80	351.70	10,310.2
Annual Development Charge Revenue											
Development Charge Receipts	516.03	522.43	590.92	599.16	782.41	835.23	889.84	945.76	1,037.36	3,593.32	10,312.5
Interest on Opening Balance (1)	0.00	-0.20	-0.24	-0.32	-0.30	-0.28	-0.25	-0.23	-0.20	-0.16	(2.2)
Interest on In-Year Transactions (1)	-0.10	-0.02	-0.04	0.00	0.01	0.01	0.01	0.01	0.01	0.04	(0.1)
Total Revenue	515.93	522.21	590.64	598.85	782.11	834.95	889.60	945.54	1,037.17	3,593.20	10,310.2
Closing Balance	-3,987.92	-4,715.37	-6,323.33	-6,036.78	-5,573.21	-5,099.55	-4,541.37	-3,933.87	-3,241.50	0.00	
Growth Studies Adjusted Development Charge:	\$480.92 /	capita									
(1) Assumes: Interest of 2.5%, Borrowing of 5%											

#### A.1 GROWTH STUDIES SCHEDULE 2 PAGE 2 Residential Cashflow and Development Charge Calculation

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	TOTAL
Growth in Sq Ft of Retail GFA	46,268	47,514	48,794	50,109	43,018	43,987	44,978	45,991	47,027	270,319	688,004
Opening Balance	0.00	-281.37	-325.17	-435.42	-406.87	-385.13	-364.56	-339.82	-313.46	-285.41	
Non-Residential Funding Requirements											
Annual Expenditures (\$000)	325.88	88.65	152.91	21.29	21.29	23.68	21.29	21.29	21.29	21.29	718.9
Inflated Annual Expenditures at 2% per annum (\$000)	325.88	90.42	159.08	22.60	23.05	26.14	23.98	24.46	24.95	25.45	746.0
Annual Development Charge Revenue											
Development Charge Receipts	44.52	46.64	48.85	51.17	44.81	46.73	48.74	50.84	53.02	310.86	746.2
Interest on Opening Balance <sup>(1)</sup>	0.00	-0.01	-0.02	-0.02	-0.02	-0.02	-0.02	-0.02	-0.02	-0.01	(0.2)
Interest on In-Year Transactions (1)	-0.01	-0.00	-0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(0.0)
Total Revenue	44.51	46.62	48.83	51.15	44.79	46.71	48.72	50.82	53.00	310.85	746.0
Closing Balance	-281.37	-325.17	-435.42	-406.87	-385.13	-364.56	-339.82	-313.46	-285.41	0.00	
Growth Studies Adjusted Development Charge:	\$0.96 /	sq.ft. of GFA									
(1) Assumes: Interest of 2.5%, Borrowing of 5%											

#### A.1 GROWTH STUDIES SCHEDULE 2 PAGE 3 Residential Cashflow and Development Charge Calculation

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	TOTAL
Growth in Sq Ft of Non-Retail GFA	80,313	85,214	90,468	100,035	43,593	48,844	50,201	51,597	53,766	707,426	1,311,456
Opening Balance	0.00	-378.73	-441.01	-589.53	-549.18	-548.50	-547.45	-541.80	-534.99	-526.35	
Non-Residential Funding Requirements											
Annual Expenditures (\$000)	431.93	117.49	202.66	28.22	28.22	31.38	28.22	28.22	28.22	28.22	952.8
Inflated Annual Expenditures at 2% per annum (\$000)	431.93	119.84	210.85	29.95	30.55	34.65	31.78	32.42	33.07	33.73	988.8
Annual Development Charge Revenue											
Development Charge Receipts	53.21	57.58	62.36	70.33	31.26	35.73	37.45	39.26	41.73	560.09	989.0
Interest on Opening Balance (1)	0.00	-0.02	-0.02	-0.03	-0.03	-0.03	-0.03	-0.03	-0.03	-0.03	(0.2)
Interest on In-Year Transactions <sup>(1)</sup>	-0.01	-0.00	-0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.01	(0.0)
Total Revenue	53.20	57.56	62.33	70.30	31.23	35.70	37.43	39.24	41.71	560.07	988.8
Closing Balance	-378.73	-441.01	-589.53	-549.18	-548.50	-547.45	-541.80	-534.99	-526.35	-0.00	
Growth Studies Adjusted Development Charge:	\$0.66 /	sq.ft. of GFA									
(1) Assumes: Interest of 2.5%, Borrowing of 5%											

# A.2 Library Services

The East Gwillimbury Public Library provides library services to the community through two branches – Mount Albert and Holland Landing. The library offers a large collection of print, audio and video material as well as an array of services, programs, outreach and innovative lending opportunities for children and adults.

This amendment background study increases the gross capital cost of the Library program by \$4.5 million due to the adjusted cost estimate for the construction of the Health and Active Living Plaza, and associated borrowing costs.

#### **A.2 LIBRARY SERVICES SCHEDULE 1 Development Charge Capital Program**

		Deve	iopment	Charge G	-apital Pr	ogram					
			LE	SS:		CAPITAL	PROGRAM I	FUNDING	COS	T ALLOCATIO	ON
Project Description	Timing	Estimated Project Cost	Alternative Funding Sources	Benefit to Existing Share	Total DC Eligible Cost	Existing Reserve Fund Balance	Post Period Benefit 2028+	Current Planning Period 2018-2027	Residential	Retail	Non-Retail
									100%	0%	0%
Library Services											
1 Radio frequency identification system	2018	\$82,000	\$0	\$61,500	\$20,500	\$20,500	\$0	\$0	\$0	\$0	\$0
2 New library space	2022-2025	\$11,954,000	\$0	\$0	\$11,954,000	\$4,327,052	\$0	\$7,626,948	\$7,626,948	\$0	\$0
3 New office furniture and equipment	2022-2025	\$300,000			\$300,000			\$300,000	\$300,000	\$0	\$0
4 New library space borrowing costs	2018-2027	\$2,476,274	\$0	\$0	\$2,476,274	\$0	\$0	\$2,476,274	\$2,476,274	\$0	\$0
5 Additional collection materials	2018-2027	\$3,866,200	\$0	\$0	\$3,866,200	\$0	\$2,126,410	\$1,739,790	\$1,739,790	\$0	\$0
6 Remote vending kiosk	2027	\$35,000	\$0	\$0	\$35,000	\$0	\$35,000	\$0	\$0	\$0	\$0
Growth-Related Studies											
7 Library Facilities Study	2021	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$40,000	\$40,000	\$0	\$0
8 Library Services Master Plan	2020	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$60,000	\$60,000	\$0	\$0
9 Library Facilities Study	2027	\$40,000	\$0	\$0	\$40,000	\$0	\$40,000	\$0	\$0	\$0	\$0
10 Library Services Master Plan	2026	\$60,000	\$0	\$0	\$60,000	\$0	\$60,000	\$0	\$0	\$0	\$0
Total Library Services		\$18,913,474	\$0	\$61,500	\$18,851,974	\$4,347,552	\$2,261,410	\$12,243,012	\$12,243,012	\$0	\$0
Maximum Eligible Amount									\$10,217,217		

Residential Development Charge Calculation	
Residential Share of 2018-2027 Discounted Growth Related Capital Program	\$12,243,012
10-Year Population Growth in New Units	19,017
Development Charge Per Capita	\$643.79

#### A.2 LIBRARY SERVICES SCHEDULE 2 Residential Cashflow and Development Charge Calculation

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	TOTAL	
Population Growth in New Units	1,073	1,065	1,181	1,174	1,503	1,573	1,643	1,712	1,841	6,252	19,017	
Opening Balance	0.00	-1,325.22	-2,676.78	-4,042.97	-5,414.68	-6,559.26	-5,992.85	-5,364.45	-4,672.55	-3,874.23		
Residential Funding Requirements												
Annual Expenditures (\$000)	1,699.37	1,699.37	1,759.37	1,739.37	1,699.37	173.98	173.98	173.98	173.98	173.98	9,466.74	
Inflated Annual Expenditures at 2% per annum (\$000)	1,699.37	1,733.36	1,830.45	1,845.83	1,839.45	192.09	195.93	199.85	203.84	207.92	9,948.08	
Borrowing Costs - Not Inflated (\$000)	247.63	247.63	247.63	247.63	247.63	247.63	247.63	247.63	247.63	247.63	2,476.27	
Annual Development Charge Revenue												
Development Charge Receipts	621.81	629.52	712.05	721.99	942.80	1,006.44	1,072.26	1,139.63	1,250.01	4,329.92	12,426.43	
Interest on Opening Balance (1)	0.00	-0.07	-0.13	-0.20	-0.27	-0.33	-0.30	-0.27	-0.23	-0.19	(2.00)	
Interest on In-Year Transactions (1)	-0.03	-0.03	-0.03	-0.03	-0.03	0.01	0.01	0.01	0.01	0.05	(0.08)	
Total Revenue	621.78	629.42	711.88	721.75	942.50	1,006.12	1,071.96	1,139.37	1,249.79	4,329.78	12,424.36	
Closing Balance	-1,325.22	-2,676.78	-4,042.97	-5,414.68	-6,559.26	-5,992.85	-5,364.45	-4,672.55	-3,874.23	0.00		
Library Services Adjusted Development Charge:	\$579.51 /	/capita										
(1) Assumes: Interest of 2.5%, Borrowing of 5%												

# A.2 LIBRARY SERVICES SCHEDULE 3 PAGE 1

# Historic Inventory of Capital Assets

						oupitui /						
Year	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	Unit	Service
Total Population	22,033	22,253	22,476	22,700	22,992	23,289	23,588	23,892	24,200	25,313	Cost	Level
Buildings (square feet)											\$/sq.ft.	\$/capita
Holland Landing Branch	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	\$700	
Mount Albert Branch	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	\$700	
Total (sq.ft.)	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500		
Total (\$000)	\$9,450.00	\$9,450.00	\$9,450.00	\$9,450.00	\$9,450.00	\$9,450.00	\$9,450.00	\$9,450.00	\$9,450.00	\$9,450.00		
Service Level (\$/capita)	\$428.89	\$424.65	\$420.46	\$416.30	\$411.01	\$405.78	\$400.62	\$395.53	\$390.50	\$373.33		\$406.71
Land (acres)											\$/acre	\$/capita
Holland Landing Branch	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	\$1,000,000	
Mount Albert Branch	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	\$1,000,000	
Total (acres)	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40		
Total (\$000)	\$403.00	\$403.00	\$403.00	\$403.00	\$402.00	\$402.00	\$402.00	\$402.00	\$402.00	\$402.00		
Service Level (\$/capita)	\$18.29	\$18.11	\$17.93	\$17.75	\$17.48	\$17.26	\$17.04	\$16.83	\$16.61	\$15.88		\$17.32

#### A.2 LIBRARY SERVICES SCHEDULE 3 PAGE 2 Historic Inventory of Capital Assets

			11131			oupitul /						
Year	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	Unit	Service
Total Population	22,033	22,253	22,476	22,700	22,992	23,289	23,588	23,892	24,200	25,313	Cost	Level
Collection Materials (#)											\$/item	\$/capita
Catalogued Print Material - Volumes	62,148	59,445	58,400	58,341	60,778	60,778	55,591	52,893	52,789	51,941	\$40	
Magazines, Newspapers, Periodicals	102	102	113	116	103	103	84	90	75	75	\$73	
Uncatalogued Print Material	14	14	14	14	14	14	7	7	7	7	\$33	
Audiovisual Materials												
Sound Recordings	1	1	-	-	-	-	-	-	-	-	\$22	
Compact Disc Titles	1,604	1,768	1,873	1,905	2,087	2,087	2,520	1,885	1,678	913	\$22	
Talking Book Titles	1,441	945	1,041	1,098	1,190	1,190	1,666	1,823	1,396	1,856	\$51	
Video VHS	1,286	769	463	368	248	248	-	-	-	-	\$35	
DVDs	1,496	2,189	2,716	3,108	3,624	3,624	4,755	5,041	5,690	6,051	\$35	
Microform - Periodical & Newspaper	8	8	8	8	8	8	8	8	8	8	\$456	
CD ROM Computer Games	68	31	11	11	11	11	11	11	11	11	\$56	
Electronic Database Subscriptions	13	21	37	40	41	41	41	41	29	29	\$1,247	
eBooks, eAudiobooks, eMagazines	8,391	9,158	19,678	19,591	41,041	41,041	92,223	92,223	139,000	139,000	\$39	
Processing & Inventory Control	\$15,500	\$17,000	\$17,500	\$17,500	\$17,500	\$17,500	\$19,500	\$19,500	\$17,550	\$22,000		
Total (#)	76,572	74,451	84,354	84,600	109,145	109,145	156,906	154,022	200,683	199,891		
Total (\$000)	\$3,066.42	\$2,982.08	\$3,385.62	\$3,397.83	\$4,354.72	\$4,354.72	\$6,208.42	\$6,104.99	\$7,903.51	\$7,893.30		
Service Level (\$/capita)	\$139.17	\$134.01	\$150.64	\$149.68	\$189.40	\$186.99	\$263.20	\$255.52	\$326.59	\$311.83		\$210.70

Fixtures, Furniture and Equipment (to	otal value)										\$/capita
Holland Landing Branch	\$174,990	\$174,990	\$174,990	\$174,990	\$175,100	\$153,070	\$182,360	\$169,640	\$171,620	\$181,200	
Mount Albert Branch	\$120,360	\$120,360	\$120,360	\$120,360	\$121,220	\$130,250	\$128,540	\$117,980	\$126,710	\$126,870	
Total (\$000)	\$295.35	\$295.35	\$295.35	\$295.35	\$296.32	\$283.32	\$310.90	\$287.62	\$298.33	\$308.07	
Service Level (\$/capita)	\$13.40	\$13.27	\$13.14	\$13.01	\$12.89	\$12.17	\$13.18	\$12.04	\$12.33	\$12.17	\$12.76

#### A.2 LIBRARY SERVICES SCHEDULE 3 PAGE 3 Historic Inventory of Capital Assets

Year	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	Unit	Service
Total Population	22,033	22,253	22,476	22,700	22,992	23,289	23,588	23,892	24,200	25,313	Cost	Level
Summary of All Assets												
Total Value (\$000)	\$13,214.77	\$13,130.43	\$13,533.97	\$13,546.18	\$14,503.04	\$14,490.04	\$16,371.32	\$16,244.61	\$18,053.84	\$18,053.37		\$15,114.16
Service Level (\$/capita)	\$599.76	\$590.04	\$602.16	\$596.75	\$630.78	\$622.20	\$694.04	\$679.91	\$746.03	\$713.21		\$647.49

\$647.49
18,349
\$1,663,638
\$10,217,217

Г

# A.3 Fire and Emergency Services

The Town of East Gwillimbury Emergency and Community Safety Services department is responsible for fire protection and by-law enforcement.

The construction timing of the Green Lane Fire Station, at a cost of \$5 million, has been advanced to be included within the ten year planning period.

#### A.3 FIRE AND EMERGENCY SERVICES SCHEDULE 1 **Development Charge Capital Program**

LESS: CAPITAL PROGRAM FUNDING COST ALLOCATION													
			LES	SS:		CAPITAL	PROGRAM		COS	T ALLOCAT	ION		
Project Description	Timing	Estimated Project Cost	Alternative Funding Sources	Benefit to Existing Share	Total DC Eligible Cost	Existing Reserve Fund Balance	Post Period Benefit 2028+	Current Planning Period 2018-2027	Residential	Retail	Non-Retail		
									86%	6%	8%		
Fire and Emergency Services													
Facilities													
1 Emergency Operations Centre / EVT Bay	2019-2020	\$3,320,000	\$0	\$0	\$3,320,000	\$2,851,603	\$0	\$468,397	\$400,936	\$29,010	\$38,450		
2 EOC / EVT Bay - Borrowing Costs	2018-2027	\$973,650	\$0	\$0	\$973,650	\$0	\$0	\$973,650	\$833,420	\$60,304	\$79,926		
3 Green Lane Fire Station - land purchase	2022	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000	\$855,975	\$61,936	\$82,089		
4 Green Lane Fire Station - station construction	2027	\$5,000,000	\$0	\$0	\$5,000,000	\$0	\$0	\$5,000,000	\$4,279,876	\$309,678	\$410,446		
Vehicles													
5 Additional support vehicle - by-law enforcement	2019	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$60,000	\$51,359	\$3,716	\$4,925		
6 Vehicle for Senior Command Officer	2028	\$65,000	\$0	\$0	\$65,000	\$0	\$65,000	\$0	\$0	\$0	\$0		
7 Aerial	2028	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$1,500,000	\$0	\$0	\$0	\$0		
8 Pumper/Tanker	2028	\$650,000	\$0	\$0	\$650,000	\$0	\$650,000	\$0	\$0	\$0	\$0		
Furniture and Equipment													
9 Firefighter gear - additional firefighter	2018	\$12,700	\$0	\$0	\$12,700	\$0	\$0	\$12,700	\$10,871	\$787	\$1,043		
10 Specialty rescue equipment	2019	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$20,000	\$17,120	\$1,239	\$1,642		
11 Operation support trailer	2019	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$15,000	\$12,840	\$929	\$1,231		
12 Firefighter gear - additional firefighter	2020	\$12,700	\$0	\$0	\$12,700	\$0	\$0	\$12,700	\$10,871	\$787	\$1,043		
13 Firefighter gear - additional firefighter	2021	\$12,700	\$0	\$0	\$12,700	\$0	\$0	\$12,700	\$10,871	\$787	\$1,043		
14 Firefighter gear - additional firefighter	2022	\$12,700	\$0	\$0	\$12,700	\$0	\$0	\$12,700	\$10,871	\$787	\$1,043		
15 New Station furniture & equipment	2028	\$150,000	\$0	\$0	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0		
16 Base radio and infrastructure	2028	\$10,000	\$0	\$0	\$10,000	\$0	\$10,000	\$0	\$0	\$0	\$0		
17 Mobile radios	2028	\$24,000	\$0	\$0	\$24,000	\$0	\$24,000	\$0	\$0	\$0	\$0		
18 Portable radios	2028	\$112,500	\$0	\$0	\$112,500	\$0	\$112,500	\$0	\$0	\$0	\$0		
Growth-Related Study													
19 Emergency Services Master Plan	2027	\$150,000	\$0	\$0	. ,	\$0	\$0	\$150,000	\$128,396	\$9,290	\$12,313		
Total Fire Services		\$13,100,950	\$0	\$0	\$13,100,950	\$2,851,603	\$2,511,500	\$7,737,847	\$6,623,405	\$479,248	\$635,194		
Maximum Eligible Amount									\$14,409,253				

Residential Development Charge Calculation Residential Share of 2018-2027 Discounted Growth Related Capital Program 10 Year Population Growth in New Units Development Charge Per Capita	\$6,623,405 19,017 <b>\$348.29</b>
Retail Non-Residential Development Charge Calculation Retail Share of 2018-2027 Discounted Growth Related Capital Program 10 Year Growth in Retail Gross Floor Area (Sq.ft.) Development Charge Per Square Foot	\$479,248 688,004 <b>\$0.70</b>
Non-Retail Non-Residential Development Charge Calculation Non-Retail Share of 2018-2027 Discounted Growth Related Capital Program 10 Year Growth in Non-Retail Gross Floor Area (Sq.ft.) Development Charge Per Square Foot	\$635,194 1,311,456 <b>\$0.48</b>

# A.3 FIRE & EMERGENCY SERVICES SCHEDULE 2 PAGE 1 Residential Cashflow and Development Charge Calculation

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	TOTAL
Population Growth in New Units	1,073	1,065	1,181	1,174	1,503	1,573	1,643	1,712	1,841	6,252	19,017
Opening Balance	0.00	284.36	92.39	431.25	775.95	328.30	857.72	1,427.21	2,037.75	2,715.50	
Residential Funding Requirements											
Annual Expenditures (\$000)	10.87	482.25	10.87	10.87	866.85	0.00	0.00	0.00	0.00	4,408.27	5,790.0
Inflated Annual Expenditures at 2% per annum (\$000)	10.87	491.90	11.31	11.54	938.30	0.00	0.00	0.00	0.00	5,268.29	6,732.2
Borrowing Costs - Not Inflated (\$000)	83.34	83.34	83.34	83.34	83.34	83.34	83.34	83.34	83.34	83.34	833.4
Annual Development Charge Revenue											
Development Charge Receipts	378.57	383.26	433.51	439.56	573.99	612.74	652.81	693.83	761.03	2,636.14	7,565.5
Interest on Opening Balance (1)	0.00	0.01	0.00	0.01	0.02	0.01	0.02	0.04	0.05	0.07	0.2
Interest on In-Year Transactions (1)	0.00	-0.00	0.00	0.00	-0.01	0.01	0.01	0.01	0.01	-0.07	(0.0)
Total Revenue	378.57	383.27	433.52	439.57	574.00	612.76	652.84	693.87	761.09	2,636.14	7,565.6
Closing Balance	284.36	92.39	431.25	775.95	328.30	857.72	1,427.21	2,037.75	2,715.50	0.00	
Fire & Emergency Services Adjusted Development Charge:	\$352.82 /	capita									
(1) Assumes: Interest of 2.5%, Borrowing of 5%											

# A.3 FIRE & EMERGENCY SERVICES SCHEDULE 2 PAGE 2 Residential Cashflow and Development Charge Calculation

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	TOTAL
Growth in Sq Ft of Retail GFA	46,268	47,514	48,794	50,109	43,018	43,987	44,978	45,991	47,027	270,319	688,004
Opening Balance	0.00	25.85	18.44	47.43	78.10	37.05	65.31	95.03	126.30	159.17	
Non-Residential Funding Requirements											
Annual Expenditures (\$000)	0.79	34.89	0.79	0.79	62.72	0.00	0.00	0.00	0.00	318.97	418.9
Inflated Annual Expenditures at 2% per annum (\$000)	0.79	35.59	0.82	0.83	67.89	0.00	0.00	0.00	0.00	381.20	487.1
Borrowing Costs - Not Inflated (\$000)	6.03	6.03	6.03	6.03	6.03	6.03	6.03	6.03	6.03	6.03	60.3
Annual Development Charge Revenue											
Development Charge Receipts	32.66	34.21	35.84	37.54	32.87	34.28	35.76	37.29	38.90	228.06	547.4
Interest on Opening Balance <sup>(1)</sup>	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0
Interest on In-Year Transactions (1)	0.00	-0.00	0.00	0.00	-0.00	0.00	0.00	0.00	0.00	-0.00	(0.0)
Total Revenue	32.66	34.21	35.84	37.54	32.87	34.29	35.76	37.30	38.90	228.06	
Closing Balance	25.85	18.44	47.43	78.10	37.05	65.31	95.03	126.30	159.17	0.00	
Fire & Emergency Services Adjusted Development Charge:	\$0.71 /	sq.ft. of GFA									
(1) Assumes: Interest of 2.5%, Borrowing of 5%											

# A.3 FIRE & EMERGENCY SERVICES SCHEDULE 2 PAGE 3 Residential Cashflow and Development Charge Calculation

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	TOTAL
Growth in Sq Ft of Non-Retail GFA	80,313	85,214	90,468	100,035	43,593	48,844	50,201	51,597	53,766	707,426	1,311,456
Opening Balance	0.00	30.00	17.07	53.74	96.24	21.20	39.41	58.90	79.71	102.34	
Non-Residential Funding Requirements											
Annual Expenditures (\$000)	1.04	46.25	1.04	1.04	83.13	0.00	0.00	0.00	0.00	422.76	555.3
Inflated Annual Expenditures at 2% per annum (\$000)	1.04	47.17	1.08	1.11	89.98	0.00	0.00	0.00	0.00	505.24	645.6
Borrowing Costs - Not Inflated (\$000)	7.99	7.99	7.99	7.99	7.99	7.99	7.99	7.99	7.99	7.99	79.9
Annual Development Charge Revenue											
Development Charge Receipts	39.03	42.24	45.74	51.59	22.93	26.21	27.48	28.81	30.62	410.89	725.5
Interest on Opening Balance (1)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0
Interest on In-Year Transactions (1)	0.00	-0.00	0.00	0.00	-0.00	0.00	0.00	0.00	0.00	-0.00	(0.0)
Total Revenue	39.03	42.24	45.75	51.60	22.93	26.21	27.48	28.81	30.62	410.89	
Closing Balance	30.00	17.07	53.74	96.24	21.20	39.41	58.90	79.71	102.34	0.00	
Fire & Emergency Services Adjusted Development Charge:	\$0.49 /	sq.ft. of GFA									
(1) Assumes: Interest of 2.5%, Borrowing of 5%											

# A. 4 Indoor Recreation

The Town's Community Parks, Recreation & Culture Department is responsible for the indoor recreation and leisure needs of the community, including maintenance of the Town's various halls and facilities, and for providing recreation services and programs to residents.

This amendment background study increases the gross capital cost of the Indoor Recreation program by \$18.1 million due to the adjusted cost estimate for the construction of the Health and Active Living Plaza, and associated borrowing costs.

#### A.4 INDOOR RECREATION SCHEDULE 1 Development Charge Capital Program

	-	2010i0pi		arge oap	itai i i og	, a					
			LE	SS:		CAPITAL	. PROGRAM F	UNDING	COST	ALLOCATIO	N
Project Description	Timing	Estimated Project Cost	Alternative Funding Sources	Benefit to Existing Share	Total DC Eligible Cost	Existing Reserve Fund Balance	Post Period Benefit 2028+	Current Planning Period 2018-2027	Residential	Retail	Non-Retail
									100%	0%	0%
Indoor Recreation											
Land & Facilities								\$0			
1 Health & Active Living Plaza land purchase	2018	\$8,000,000	\$0	\$0	\$8,000,000	\$0	\$0	\$8,000,000	\$8,000,000	\$0	\$0
2 Health & Active Living Plaza design & construction	2022-2025	\$47,816,000	\$0	\$0	\$47,816,000	\$18,661,383	\$0	\$29,154,617	\$29,154,617	\$0	\$0
3 Health & Active Living Plaza borrowing costs	2018-2027	\$9,905,095	\$0	\$0	\$9,905,095	\$0	\$0	\$9,905,095	\$9,905,095	\$0	\$0
4 Health & Active Living Plaza - office furniture and equipment	2022-2025	\$1,200,000			\$1,200,000	\$0	\$0	\$1,200,000	\$1,200,000	\$0	\$0
5 Holland Landing Community Centre expansion	2023-2025	\$10,000,000	\$0	\$0	\$10,000,000	\$0	\$0	\$10,000,000	\$10,000,000	\$0	\$0
6 Sports Complex expansion	2024-2026	\$12,000,000	\$0	\$0	\$12,000,000	\$0	\$0	\$12,000,000	\$12,000,000	\$0	\$0
7 Sports Complex expansion - land purchase	2024-2026	\$2,000,000	\$0	\$0	\$2,000,000	\$0	\$0	\$2,000,000	\$2,000,000	\$0	\$0
8 Mount Albert Community Centre expansion	2025-2027	\$6,000,000	\$0	\$0	\$6,000,000	\$0	\$0	\$6,000,000	\$6,000,000	\$0	\$0
Growth-Related Studies											
9 Community Facilities Master Plan	2018	\$60,000	\$0	\$30,000	\$30,000	\$0	\$0	\$30,000	\$30,000	\$0	
Total Indoor Recreation		\$96,981,095	\$0	\$30,000	\$96,951,095	\$18,661,383	\$0	\$78,289,712	\$78,289,712	\$0	\$0
Maximum Eligible Amount									\$75,624,787		

Residential Development Charge Calculation	
Residential Share of 2018-2027 Discounted Growth Related Capital Program	\$78,289,712
10 Year Population Growth in New Units	19,017
Development Charge Per Capita	\$4,116.83

# A.4 INDOOR RECREATION SCHEDULE 2 Residential Cashflow and Development Charge Calculation

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	TOTAL
Population Growth in New Units	1,073	1,065	1,181	1,174	1,503	1,573	1,643	1,712	1,841	6,252	19,017
Opening Balance	0.00	-10,715.15	-13,465.98	-15,786.87	-18,163.12	-19,194.25	-17,170.69	-20,038.35	-24,935.54	-25,422.77	
Residential Funding Requirements											
Annual Expenditures (\$000)	13,860.92	5,830.92	5,830.92	5,830.92	5,830.92	3,333.33	8,000.00	10,000.00	6,666.67	2,000.00	67,184.62
Inflated Annual Expenditures at 2% per annum (\$000)	13,860.92	5,947.54	6,066.49	6,187.82	6,311.58	3,680.27	9,009.30	11,486.86	7,811.06	2,390.19	72,752.03
Borrowing Costs - Not Inflated (\$000)	990.51	990.51	990.51	990.51	990.51	990.51	990.51	990.51	990.51	990.51	9,905.10
Annual Development Charge Revenue											
Development Charge Receipts	4,136.55	4,187.82	4,736.84	4,802.94	6,271.89	6,695.27	7,133.08	7,581.30	8,315.60	28,804.42	82,665.72
Interest on Opening Balance (1)	0.00	-0.54	-0.67	-0.79	-0.91	-0.96	-0.86	-1.00	-1.25	-1.27	(8.24)
Interest on In-Year Transactions (1)	-0.27	-0.07	-0.06	-0.06	-0.03	0.03	-0.07	-0.12	-0.01	0.32	(0.34)
Total Revenue	4,136.28	4,187.22	4,736.11	4,802.09	6,270.95	6,694.34	7,132.15	7,580.17	8,314.34	28,803.46	82,657.13
Closing Balance	-10,715.15	-13,465.98	-15,786.87	-18,163.12	-19,194.25	-17,170.69	-20,038.35	-24,935.54	-25,422.77	0.00	
Indoor Recreation Adjusted Development Charge:	\$3,855.13	/capita									
(1) Assumes: Interest of 2.5%, Borrowing of 5%											

#### **B.4 INDOOR RECREATION** SCHEDULE 3 PAGE 1 Historical Inventory of Capital Assets

			111310			Sapital A	33513					
Year	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	2013	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	Unit	Service
Residential Population	22,033	22,253	22,476	22,700	22,992	23,289	23,588	23,892	24,200	25,313	Cost	Level
Buildings (square feet)											\$/sq.ft.	\$/capita
River Drive Park Community Centre	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	4,920	\$700	
Sharon Temperance Hall	2,272	2,272	2,272	2,272	2,272	2,272	2,272	2,272	2,272	2,272	\$700	
Holland Landing Community Centre	15,333	15,333	15,333	15,333	15,333	15,333	15,333	15,333	15,333	15,333	\$700	
Queensville Community Centre	4,009	4,009	4,009	4,009	4,009	4,009	4,009	-	-	-	\$700	
North Union Community Centre	2,860	2,860	2,860	2,860	2,860	2,860	2,860	2,860	2,860	2,860	\$700	
Mount Albert Community Centre	6,700	6,700	6,700	6,700	6,700	6,700	6,700	6,700	6,700	6,700	\$700	
Ross Family Complex	9,760	9,760	9,760	9,760	9,760	9,760	9,760	9,760	9,760	9,760	\$700	
East Gwillimbury Sports Complex	65,379	65,379	65,379	71,379	71,379	71,379	71,379	71,379	67,779	67,779	\$700	
Mount Albert Lions Hall	5,588	5,589	5,590	5,591	5,592	5,593	5,594	5,595	5,596	5,597	\$700	
Newmarket Pool	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	\$700	
Phoebe Gilman Community Space	-	-	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	\$700	
Total (sq.ft.)	121,321	121,322	123,423	129,424	129,425	129,426	129,427	125,419	121,820	121,821		
Total (\$000)	\$84,924.7	\$84,925.4	\$86,396.1	\$90,596.8	\$90,597.5	\$90,598.2	\$90,598.9	\$87,793.3	\$85,274.0	\$85,274.7		
Service Level (\$ / capita)	\$3,854.4	\$3,816.3	\$3,844.0	\$3,991.0	\$3,940.3	\$3,890.3	\$3,840.8	\$3,674.5	\$3,523.7	\$3,368.8		\$3,774.4

Land (acres)											\$/acre	\$/capita
River Drive Park Community Centre	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	0.28	\$1,000,000	
Sharon Temperance Hall	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	\$1,000,000	
Holland Landing Community Centre	0.46	0.46	0.46	0.46	0.46	0.46	0.46	0.46	0.46	0.46	\$1,000,000	
Queensville Community Centre	0.79	0.79	0.79	0.79	0.79	0.79	0.79	-	-	-	\$1,000,000	
North Union Community Centre	1.51	1.51	1.51	1.51	1.51	1.51	1.51	1.51	1.51	1.51	\$1,000,000	
Mount Albert Community Centre	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	\$1,000,000	
Ross Family Complex	0.29	0.29	0.29	0.29	0.29	0.29	0.29	0.29	0.29	0.29	\$1,000,000	
East Gwillimbury Sports Complex	2.13	2.13	2.13	2.13	2.13	2.13	2.13	2.13	2.13	2.13	\$1,000,000	
Mount Albert Lions Hall	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	\$1,000,000	
Total (acres)	6.39	6.39	6.39	6.39	6.39	6.39	6.39	5.60	5.60	5.60		
Total (\$000)	\$6,392.0	\$6,392.0	\$6,392.0	\$6,392.0	\$6,392.0	\$6,392.0	\$6,392.0	\$5,602.0	\$5,602.0	\$5,602.0		
Service Level (\$ / capita)	\$290.1	\$287.2	\$284.4	\$281.6	\$278.0	\$274.5	\$271.0	\$234.5	\$231.5	\$221.3		\$265.4

#### **B.4 INDOOR RECREATION SCHEDULE 3** PAGE 2 **Historical Inventory of Capital Assets**

Year	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	2012	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	Unit	Service
Residential Population	22,033	22,253	22,476	22,700	22,992	23,289	23,588	23,892	24,200	25,313	Cost	Level
Fixtures, Furniture and Equipment (to	tal value)										\$/sq.ft.	\$/capita
River Drive Park Community Centre	\$49,200	\$49,200	\$49,200	\$49,200	\$49,200	\$49,200	\$49,200	\$49,200	\$49,200	\$49,200	\$10	
Sharon Temperance Hall	\$22,720	\$22,720	\$22,720	\$22,720	\$22,720	\$22,720	\$22,720	\$22,720	\$22,720	\$22,720	\$10	
Holland Landing Community Centre	\$153,330	\$153,330	\$153,330	\$153,330	\$153,330	\$153,330	\$153,330	\$153,330	\$153,330	\$153,330	\$10	
Queensville Community Centre	\$40,090	\$40,090	\$40,090	\$40,090	\$40,090	\$40,090	\$40,090	\$0	\$0	\$0	\$10	
North Union Community Centre	\$28,600	\$28,600	\$28,600	\$28,600	\$28,600	\$28,600	\$28,600	\$28,600	\$28,600	\$28,600	\$10	
Mount Albert Community Centre	\$67,000	\$67,000	\$67,000	\$67,000	\$67,000	\$67,000	\$67,000	\$67,000	\$67,000	\$67,000	\$10	
Ross Family Complex	\$97,600	\$97,600	\$97,600	\$97,600	\$97,600	\$97,600	\$97,600	\$97,600	\$97,600	\$97,600	\$10	

\$1,427,580

\$1,963.04

\$55,920

\$21,000

\$1,427,580

\$1,963.05

\$55,930

\$21,000

\$1,427,580

\$1,963.06

\$55,940

\$21,000

\$1,427,580

\$1,963.03

\$55,910

\$21,000

\$1,355,580

\$55,960

\$21,000

\$1,850.99 \$1,851.00

\$1,427,580

\$1,922.98

\$55,950

\$21,000

\$1,355,580

\$55,970

\$21,000

\$20

\$10

\$10

\$1,307,580 \$1,307,580

\$0

\$55,900

\$21,000

\$55,890

\$1,822.00 \$1,822.01 \$1,843.02

\$1,307,580

\$55,880

\$0

Service Level (\$ / capita)	\$82.69	\$81.88	\$82.00	\$86.48	\$85.38	\$84.29	\$83.22	\$80.49	\$76.49	\$73.12	\$81.60
Summary of All Assets											\$/capita
Total (\$000)	\$93,138.70	\$93,139.41	\$94,631.12	\$98,951.83	\$98,952.54	\$98,953.25	\$98,953.96	\$95,318.28	\$92,726.99	\$92,727.70	\$96,294.48
Service Level (\$/capita)	\$4,227.15	\$4,185.40	\$4,210.39	\$4,359.11	\$4,303.71	\$4,249.02	\$4,195.02	\$3,989.50	\$3,831.69	\$3,663.27	\$4,121.43

\$4,121.43
18,349
\$0
\$75,624,787

East Gwillimbury Sports Complex

Phoebe Gilman Community Space

Mount Albert Lions Hall

Total (\$000)

# A.5 Outdoor Recreation

The Town's Parks Operations and Parks Development branches are responsible for the outdoor recreation and leisure needs of the community, including the maintenance of the Town's parks and trails.

This amendment background study increases the gross capital cost of the Outdoor Recreation program by \$1.3 million due to the adjusted cost estimate for the construction of the Health and Active Living Plaza.

### A.5 OUTDOOR RECREATION SCHEDULE 1 Development Charge Capital Program

LESS: CAPITAL PROGRAM FUNDING COST ALLOCATION											
			LE	55:		CAPITAL			COS		
Project Description	Timing	Estimated Project Cost	Alternative Funding Sources	Benefit to Existing Share	Total DC Eligible Cost	Existing Reserve Fund Balance	Post Period Benefit 2028+	Current Planning Period 2018-2027	Residential	Retail	Non-Retail
									100%	0%	0%
Park Facilities											
Facilities											
1 Parks Share of Operations Centre	2019-2020	\$4,150,000	\$0	\$0	+ , ,	\$0		\$4,150,000	\$4,150,000		+ -
2 Parks Share of Operations Centre - Borrowing Costs	2018-2027	\$1,217,060	\$0	\$0	\$1,217,060	\$0	\$0	\$1,217,060	\$1,217,060	\$0	\$0
Parks, Trails & Amenities											
3 Neighborhood park development (69.59 acres)	2018-2027	\$20,459,460	\$0	\$0	\$20,459,460	\$3,914,432	\$3,992,520	\$12,552,508	\$12,552,508	\$0	\$0
4 Town-wide park development											
Health & Active Living Plaza (7.86 acres)	2022	\$5,500,000	\$0	\$0	\$5,500,000	\$0	\$0	\$5,500,000	\$5,500,000	\$0	\$0
Civic Centre Precinct (5.3 acres)	2025	\$2,862,000	\$0	\$0	\$2,862,000	\$0	\$0	\$2,862,000	\$2,862,000	\$0	\$0
5 Trail heads (49)	2018-2027	\$762,000	\$0	\$0	\$762,000	\$0	\$248,900	\$513,100	\$513,100	\$0	
6 1.8m bridge (6)	2018-2027	\$643,600	\$0	\$0	\$643,600	\$0	\$321,800	\$321,800	\$321,800	\$0	\$0
7 3m bridge (7)	2018-2027	\$901,000	\$0	\$0	\$901,000	\$0	\$386,200	\$514,800	\$514,800	\$0	\$0
8 Trail network development (13,513 lin.m.)	2018-2027	\$10,713,512	\$0	\$0	\$10,713,512	\$0	\$2,091,000	\$8,622,512	\$8,622,512	\$0	
9 Parks operation vehicles	2018-2027	\$2,000,000	\$0	\$0	\$2,000,000	\$0	\$0	\$2,000,000	\$2,000,000	\$0	\$0
10 Downtown revitalization & streetscaping	2018-2027	\$3,218,000	\$0	\$0	\$3,218,000	\$0	\$1,930,800	\$1,287,200	\$1,287,200	\$0	\$0
11 Mackenzie pedestrian bridge	2018-2027	\$3,218,000	\$0	\$1,609,000	\$1,609,000	\$0	\$1,609,000	\$0	\$0	\$0	\$0
12 Growth-related improvements to parks	2018-2027	\$10,800,000	\$0	\$0	\$10,800,000	\$0	\$10,800,000	\$0	\$0	\$0	\$0
Growth-Related Studies											
13 Active Transportation and Trails Master Plan	2019	\$50,000	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$0	\$0	\$0
14 CPRC - Design Standards Review	2020	\$35,000	\$0	\$17,500	\$17,500	\$0	\$17,500	\$0	\$0	\$0	\$0
15 CPRC Master Plan	2020	\$80,000	\$0	\$40,000	\$40,000	\$0	\$40,000	\$0	\$0	\$0	\$0
16 CPRC Master Plan	2026	\$100,000	\$0	\$50,000	\$50,000	\$0	\$50,000	\$0	\$0	\$0	\$0
17 Active Transportation and Trails Master Plan	2022	\$80,000	\$0	\$0	\$80,000	\$0	\$80,000	\$0	\$0	\$0	\$0
18 Parks Maintenance Standard Manual review	2024	\$50,000	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$0	\$0	\$0
19 Active Transportation and Trails Master Plan	2027	\$100,000	\$0	\$0	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0
Outstanding Credits											
20 Total outstanding credit agreements	2018	\$2,373,653	\$0	\$0	\$2,373,653	\$0	\$0	\$2,373,653	\$2,373,653	\$0	
		\$69,313,285	\$0	\$1,716,500	\$67,596,785	\$3,914,432	\$21,767,720	\$41,914,634		\$0	
Maximum Eligible Amount									\$36,720,878		

Residential Development Charge Calculation	
Residential Share of 2018-2027 Discounted Growth Related Capital Program	\$41,914,634
10 Year Population Growth in New Units	19,017
Development Charge Per Capita	\$2,204.06

# A.5 OUTDOOR RECREATION SCHEDULE 2 Residential Cashflow and Development Charge Calculation

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	TOTAL
Population Growth in New Units	1,073	1,065	1,181	1,174	1,503	1,573	1,643	1,712	1,841	6,252	19,017
Opening Balance	0.00	-10,306.55	-23,445.32	-21,677.02	-23,938.16	-22,133.29	-19,462.56	-16,592.55	-16,477.31	-13,064.61	
Residential Funding Requirements											
Annual Expenditures (\$000)	12,134.74	14,696.60	328.72	4,148.68	950.72	328.72	328.72	2,904.52	328.72	328.72	36,478.9
Inflated Annual Expenditures at 2% per annum (\$000)	12,134.74	14,990.54	342.00	4,402.61	1,029.09	362.93	370.19	3,336.38	385.15	392.85	37,746.5
Borrowing Costs - Not Inflated (\$000)	121.71	121.71	121.71	121.71	121.71	121.71	121.71	121.71	121.71	121.71	1,217.1
Annual Development Charge Revenue											
Development Charge Receipts	1,950.15	1,974.32	2,233.15	2,264.32	2,956.84	3,156.44	3,362.85	3,574.15	3,920.34	13,579.66	38,972.2
Interest on Opening Balance (1)	0.00	-0.52	-1.17	-1.08	-1.20	-1.11	-0.97	-0.83	-0.82	-0.65	(8.4)
Interest on In-Year Transactions (1)	-0.26	-0.33	0.02	-0.06	0.02	0.03	0.04	0.00	0.04	0.16	(0.3)
Total Revenue	1,949.89	1,973.48	2,232.00	2,263.17	2,955.67	3,155.37	3,361.91	3,573.33	3,919.56	13,579.17	38,963.5
Closing Balance	-10,306.55	-23,445.32	-21,677.02	-23,938.16	-22,133.29	-19,462.56	-16,592.55	-16,477.31	-13,064.61	0.00	
Outdoor Recreation Adjusted Development Charge:	\$1,817.47	/capita									
(1) Assumes: Interest of 2.5%, Borrowing of 5%											

# Appendix B – Roads and Related Services

Town of East Gwillimbury

# **B.** Roads and Related Services

The Town's Community Infrastructure and Environmental Services department is responsible for the design and construction of the Town's roads, water distribution and wastewater collection system.

This appendix provides the detailed analysis that was completed to establish the Development Charge (DC) rate for the Roads and Related category that has been adjusted as part of this amendment.

This amendment background study increases the capital program by \$1.5 million, due to the inclusion of a promenade roadway to support the Health and Active Living Plaza.

As allowed under the Development Charges Act, the engineering services capital programs are based on servicing needs from 2018-2041 to match the planning period used in the ongoing Master Plans.

# B. ROADS AND RELATED SERVICES SCHEDULE 1 PAGE 1

Development Charge Capital Program

Project De	scription						LES	SS:		CAPITAL	PROGRAM F	UNDING	COS	ST ALLOCATI	ON
										Existing		Current			
							Alternative			Reserve		Planning			
	Deed	<b>T</b> _	<b>F</b>	Road	<b>T</b> ime in a	Estimated	Funding	BTE	Total DC	Fund	Post Period	Period	Desidential	Detail	New Detail
	Road	То	From	Classification	Timing	Project Cost	Sources	\$	Eligible Cost	Balance	2041+	2018-2041	Residential	Retail	Non-Retail
Roads and	Polotod												77%	14%	9%
Roads and	Related														
Facilities															
1	Roads-Related Share of Operations Centre				2019-2020	\$4,150,000	\$0	\$0	\$4,150,000	\$0	\$0	\$4,150,000	\$3,198,622	\$593,212	\$358,166
2	Roads-Related Share of Operations Centre - Borrowing Costs				2018-2027	\$1,217,060	\$0	\$0	\$1,217,060	\$0	\$0	\$1,217,060	\$938,052	\$173,970	\$105,038
3	Roads-Related Share of Health & Active Living Plaza				2018-2025	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0	\$1,500,000	\$1,156,128	\$\$214,414	\$129,458
ROAD PRO	JECTS														
Sharon															
4	Colonel Wayling Boulevard Missing Link	180m south of Mount Albert Road	430m south of Mount Albert Road	Major Collector	2025-2031	\$4,315,003	\$0	\$0	\$4,315,003	\$0	\$0	\$4,315,003	\$3,325,799	\$616,798	\$372,407
5	Highway 404 Midblock Crossing	Harry Walker Parkway Extension	Woodbine Avenue	Major Collector	Post 2031	\$8,489,583	\$0	\$0	\$8,489,583	\$0	\$0	\$8,489,583	\$6,543,366	\$1,213,524	\$732,694
6	Murrell Boulevard Extension	Doane Road	Mount Albert Road	Major Collector	2025-2031	\$6,534,875	\$0	\$0	\$6,534,875	\$0	\$0	\$6,534,875	\$5,036,770	\$934,113	\$563,993
7	Sharon East Employment Collector	Doane Road	Mount Albert Road	Major Collector	2025-2031	\$10,359,000	\$0	\$0	\$10,359,000	\$0	\$0	\$10,359,000	\$7,984,223	\$1,480,744	\$894,034
8	Silk Twist Drive East	Murell Boulevard Extension	Sharon East Employment Collector	Major Collector	2025-2031	\$9,137,287	\$0	\$0	\$9,137,287	\$0	\$0	\$9,137,287	\$7,042,584	\$1,306,109	\$788,594
9	Silk Twist Drive West	2nd Concession	Murell Boulevard	Major Collector	Post 2031	\$4,786,614	\$0	\$0	\$4,786,614	\$0	\$0	\$4,786,614	\$3,689,293	\$684,212	\$413,109
10	Judah Doane Way Extension	Judah Doane Way	Leslie Street	Major Collector	2019-2024	\$1,948,649	\$0	\$0	\$1,948,649	\$1,948,649	\$0	\$0	\$0	\$0	\$0
Green Lan	e West														
11	Murell Boulevard Widening	East-West Collector	Green Lane	Major Collector	2025-2031	\$1,873,730	\$0	\$0	\$1,873,730	\$0	\$0	\$1,873,730	\$1,444,181	\$267,836	\$161,712
12	Woodspring Avenue Extension	Highway 11	East-West Collector	Major Collector	Post 2031	\$5,216,335	\$0	\$0	\$5,216,335	\$0	\$0	\$5,216,335	\$4,020,502	\$745,637	\$450,196
13	Woodspring Avenue Extension	East-West Collector	Green Lane	Major Collector	2025-2031	\$1,940,795	\$0	\$0	\$1,940,795	\$0	\$0	. , ,		\$277,423	\$167,500
14	East-West Collector + Structure	Bathurst Street	Harry Walker Parkway	Major Collector	2025-2031	\$56,286,039	\$0	\$0	\$56,286,039	\$0	\$0	\$56,286,039	\$43,382,592	\$8,045,679	\$4,857,768
Holland La	nding														
15	Centennial Avenue Extension (Level Crossing)	Toll Road	Holland Landing Road	Minor Collector	2025-2031	\$317,414	\$0	\$0	\$317,414	\$0	\$0	\$317,414	\$244,648	\$45,372	\$27,394
Queensvill							-				-				
16	North Queensville Ring Road (East Portion)	Leslie Street	Queensville Sideroad	Major Collector	Post 2031	\$6,668,921	\$0	\$0	\$6,668,921	\$0		. , ,	\$5,140,086	\$953,274	\$575,561
17	North Queensville Ring Road Extension / Street C	Queensville Sideroad	Doane Road	Major Collector	Post 2031	\$8,088,330	\$0		\$8,088,330	\$0			\$6,234,098	\$1,156,168	\$698,064
18	New North-South Frontage Road (East of Hwy 404) / Street L	Queensville Sideroad	Doane Road	Minor Collector	Post 2031	\$7,730,606	\$0	\$0	\$7,730,606	\$0	\$0	\$7,730,606	\$5,958,382	\$1,105,034	\$667,190
Mount Albe					0040.0004	<b>.</b>	<b>.</b>	<b>.</b>	<b>A</b> O <b>TOO OTT</b>	<b>\$0.044.004</b>		A704.000	<b>A</b> 550,550	<b>0</b> 400 500	<b>000 545</b>
19 Dural Data	Centre Street	King Street and King Street East	Mount Albert Road	Local Road	2019-2024	\$4,610,628	\$0	\$1,844,251	\$2,766,377	\$2,041,684	\$0	\$724,693	\$558,559	\$103,590	\$62,545
Rural Road		Ourserse ille Oiderse d		Maian Oalla stan	0040 0004	<b>#5 540 000</b>	¢0	¢4.400.770	¢4.070.004	\$0		¢4.070.00/	¢4,000,500	¢407.050	¢140.004
20	Centre Street	Queensville Sideroad	King Street and King Street East	Major Collector	2019-2024	\$5,519,696	\$U \$0	\$4,139,772	\$1,379,924	\$0				\$197,250	
21	Centre Street	Mount Albert Road Woodbine Avenue	Davis Drive	Major Collector	2025-2031	\$5,929,210	\$0	\$4,446,907	\$1,482,302	\$0			\$1,142,488 \$2,280,420	\$211,884 \$400,007	\$127,930
22 23	Doane Road Doane Road	Centre Street	McCowan Road York Durham Line	Major Collector Major Collector	2025-2031 2019-2024	\$11,834,872 \$2,181,389	\$0 \$0	\$8,876,154 \$2,181,389	\$2,958,718 \$0	\$0			\$\$\$2,280,439 \$0\$\$	) \$422,927 ) \$0	\$255,352 \$0
	Herald Road	Woodbine Avenue					<b>\$</b>		ΨŬ	φ.			φ.	φ	
24 25	Queensville Sideroad	Woodbine Avenue	Hwy 48 York Durham Line	Major Collector Major Collector	2025-2031 2019-2024	\$18,270,919 \$19,740,812		\$13,703,190 \$14,805,609	\$4,567,730 \$4,935,203	\$0		\$4,567,730 \$4,935,203		8 \$652,924 9 \$705,451	
	ous Locations	Woodbine Avenue	Tork Durham Line	Major Collector	2013-2024	\$13,740,012	ψυ	ψ1 <del>4</del> ,000,009	ψ4,900,200	ψ	φυ	φ+,900,200	\$3,005,013	φr03, <del>4</del> 31	φ <del>4</del> 20,900
26	Capacity Improvement to Existing Roads				2018-2026	\$6,272,900	\$0	\$627,290	\$5,645,610	\$0	\$0	\$5,645,610	\$4,351,367	\$806,999	\$487,245
27	Capacity Improvement to Existing Bridges & Culverts				2018-2026	\$99,300	\$0	\$9,930	\$89,370	\$0				\$12,775	
	ION IMPROVEMENTS				2010 2020	400,000	φυ	φ0,000	400,010	φα	φ.	φου,οι ο	φ00,002	¢12,110	φ1,110
28	Queensville Side Road / Centre Street				2019-2024	\$385,177	\$0	\$38,518	\$346,660	\$0	\$0	\$346,660	\$267,189	\$49,552	\$29,918
29	Queensville Side Road / Kennedy Road				2019-2024	\$385,177	\$0	\$38,518	\$346,660	\$0	1			\$49,552	
30	Queensville Side Road / Warden Avenue				2019-2024	\$385,177	\$0 \$0	\$38,518	\$346,660	\$0				\$49,552	
31	Doane Road / Warden Avenue				2019-2024	\$385,177	\$0	\$38,518	\$346,660	\$0	) \$0				
32	Roundabout at East-West Collector and Murrell				2019-2024	\$556,250	\$0	\$55,625	\$500,625	\$0				\$71,561	\$43,206
33	Herald Road / Centre Street				2019-2024	\$385,177	\$0	\$38,518	\$346,660	\$0					

# B. ROADS AND RELATED SERVICES SCHEDULE 1 PAGE 2

Project Des	cription						LES	SS:		CAPITAL	. PROGRAM F	UNDING	COS		ON
										Existing		Current			
							Alternative		T ( 150	Reserve		Planning			
	Road	То	From	Road Classification	Timing	Estimated Project Cost	Funding Sources	BTE	Total DC Eligible Cost	Fund Balance	Post Period 2041+	Period 2018-2041	Residential	Retail	Non-Retail
	Noau	10	FIOIII	Classification	Tining	FIOJECI COSI	Sources	Ŷ	Ligible Cost	Dalance	20417	2010-2041	77%	14%	9%
SIDEWALKS													1170	1470	9%
Regional Ro															
34	2nd Concession Road	Mount Albert Road	Green Lane		2025-2031	\$975,375	\$0	\$487,688	\$487,688	\$0	\$0	\$487,688	\$375,886	\$69,711	\$42,090
35	2nd Concession Road	Queensville Sideroad	Mount Albert Road		2025-2031	\$721,778	\$0	\$72,178	\$649,600	\$0	\$0	\$649,600	\$500,680	\$92,856	\$56,064
36	Holland Landing Road	Bathurst Street	Yonge Street		2019-2024	\$565,718	\$0	\$282,859	\$282,859	\$0	\$0	\$282,859	\$218,014	\$40,433	\$24,412
37	Mount Albert Road (north side)	Yonge Street	2nd Concession Road		2019-2024	\$390,150	\$0	\$78,030	\$312,120	\$0	\$0	\$312,120	\$240,567	\$44,615	\$26,938
38	Mount Albert Road (south side)	335m west of 2nd Concession Road	2nd Concession Road		2019-2024	\$65,350	\$0	\$32,675	\$32,675	\$0	\$0	\$32,675	\$25,184	\$4,671	\$2,820
39	Mount Albert Road (south side)	Charles Street	Sports Complex		2019-2024	\$214,583	\$0	\$42,917	\$171,666	\$0	\$0	\$171,666	\$132,312	\$24,538	\$14,816
40	Mount Albert Road (north side)	Conn Drive / Howard Avenue	Sports Complex		2019-2024	\$136,553	\$0	\$27,311	\$109,242	\$0	\$0		\$84,199	\$15,615	\$9,428
41	Queensville Sideroad	North Queensville Ring Road	Woodbine Avenue		Post 2031	\$663,255	\$0	\$132,651	\$530,604	\$0	\$0		\$408,964	\$75,846	\$45,794
42	Yonge Street (west side)	Mount Albert Road	Holland Landing Road		2019-2024	\$97,538	\$0	\$48,769	\$48,769	\$0	\$0	\$48,769	\$37,589	\$6,971	\$4,209
43	Woodbine Avenue (west side)	Queensville Sideroad	Davis Drive		Post 2031	\$1,619,123	\$0	\$161,912	\$1,457,210	\$0	÷.		\$1,123,148	\$208,298	\$125,765
44	Highway 11 (east side)	Bathurst Street	East-West Collector		2025-2031	\$760,793	\$0	\$152,159	\$608,634	\$0	\$0	\$608,634	\$469,106	\$87,000	\$52,528
Sharon															
45	Colonel Wayling Boulevard Missing Link	180m south of Mount Albert Road	430m south of Mount Albert Road		2025-2031	\$117,045	\$0		\$93,636	\$0			\$72,170	\$13,385	
46	Murrell Boulevard Extension	Doane Road	Mount Albert Road		2025-2031	\$643,748	\$0	\$128,750	\$514,998	\$0	· ·		\$396,936	\$73,615	
47	Sharon East Employment Collector	Doane Road	Mount Albert Road		2025-2031	\$858,330	\$0	\$171,666	\$686,664	\$0			\$529,248	\$98,154	\$59,263
48	Silk Twist Drive East	Murell Boulevard Extension	Sharon East Employment Collector		2025-2031	\$905,148	\$0	+ - ,	\$724,118	\$0			\$558,116	\$103,507	\$62,495
49	Silk Twist Drive West	2nd Concession	Murell Boulevard		Post 2031	\$468,180	\$0	\$93,636	\$374,544	\$0	\$0		\$288,681	\$53,538	\$32,325
50	Judah Doane Way Extension (Costs included in roadwork above - #9)	Judah Doane Way	Leslie Street		2019-2024	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Green Lane															
51	Murrell Boulevard Widening	East-West Collector	Green Lane		2025-2031	\$312,120	\$0	\$62,424	\$249,696	\$0	÷.		\$192,454	\$35,692	\$21,550
52	Woodspring Avenue Extension	Highway 11	East-West Collector		Post 2031	\$585,225	\$0	\$117,045	\$468,180	\$0			\$360,851	\$66,923	\$40,406
53	Woodspring Avenue Extension	East-West Collector	Green Lane		2025-2031	\$312,120	\$0	\$62,424	\$249,696	\$0	\$0	\$249,696	\$192,454	\$35,692	\$21,550
Holland Lan						•							<b>.</b>	<b>.</b>	• • • • •
54	Centennial Avenue Extension (Level Crossing)	Toll Road	Holland Landing Road		2019-2024	\$39,015	\$0	\$19,508	\$19,508	\$0	\$0	\$19,508	\$15,035	\$2,788	\$1,684
Queensville						• · ·							<b>.</b>	·	·
55	North Queensville Ring Road (East Portion)	Leslie Street	Queensville Sideroad		Post 2031	\$487,688	\$0	· · /	\$390,150	\$0	\$0		\$300,709	\$55,769	\$33,672
56	Queensville Siderd Widening Ph II: Leslie St to Bathurst St		Dana Daad		2018-2026	\$4,229,100	\$0	+ /- /	\$3,214,116	\$0	\$0		\$2,477,287	\$459,434	\$277,394
57	North Queensville Ring Road Extension / Street C	Queensville Sideroad	Doane Road		Post 2031	\$799,808	\$0	\$159,962	\$639,846	\$0			\$493,163	\$91,461	\$55,222
58 Mount Albor	Street L	Queensville Sideroad	Doane Road		Post 2031	\$803,709	\$0	\$160,742	\$642,967	\$0	\$0	\$642,967	\$495,568	\$91,907	\$55,491
Mount Alber	Centre Street	King Street and King Street East	Mount Albert Road		2019-2024	\$429,165	\$0	\$214,583	\$214,583	\$0	\$0	\$214,583	\$165,390	\$30,673	\$18,520
	us Locations	King Sileet and King Sileet East			2019-2024	φ4∠9,100	<del>پ</del> 0	φ214,383	φ214,383	\$0	\$0	φ∠14,583	\$105,390	φ30,673	φ10,520
60	Miscellaneous Rural Sidewalks				2018-2026	\$63,400	\$0	\$15,216	\$48,184	\$0	\$0	\$48,184	\$37,138	\$6,888	\$4,159
61	Leslie Street Sidewalk Improvements				2018-2026	\$786,600	\$0 \$0		\$597,816	\$0 \$0	\$0 \$0		\$460,768	\$85,453	\$4,139 \$51,595
62	Woodbine Avenue Sidewalk Improvements				2016-2020	\$4,976,100	\$0 \$0		\$3,781,836	\$0 \$0			\$2,914,859	\$540,586	
63	Green Lane Sidewalk Improvements				2020-2031	\$3,482,800	\$0 \$0	\$835,872	\$2,646,928	\$0 \$0			\$2,914,839	\$378,359	
64	Miscellaneous Locations in Sharon Area				2018-2026	\$63,400	\$0 \$0		\$48,184	\$0	\$0 \$0		\$2,040,120	\$6,888	\$4,159
65	Miscellaneous Locations in Holland Landing Area				2018-2026	\$96,300	\$0 \$0		\$73,188	\$0 \$0	\$0 \$0		\$56,410	\$10,462	
66	Miscellaneous Locations in Mount Albert Area				2018-2026	\$90,300 \$47,600	\$0 \$0	÷ - 1	\$75,188	\$0			\$30,410	\$5,171	\$3,122
					2010-2020	φ+1,000	φυ	ψ11,424	ψ50,170	φυ	φU	φ30,170	ψ21,003	ψ5,171	ψ0,122

# B. ROADS AND RELATED SERVICES SCHEDULE 1 PAGE 3 Development Charge Capital Program

Project Des	scription						LES	SS:		CAPITAL PROGRAM	FUNDING	COS		DN
,										Existing	Current			
							Alternative			Reserve	Planning			
	Pro I	<b>-</b> .	F	Road	Time in a	Estimated	Funding	BTE	Total DC	Fund Post Period	Period	Desidential	Deteil	New Detail
0)(0) (0)0	Road	То	From	Classification	Timing	Project Cost	Sources	\$	Eligible Cost	Balance 2041+	2018-2041	Residential	Retail	Non-Retail
CYCLING				-										
Regional Ro		Que en estille. Qielene e el	Normal Allerent		0005 0004	¢704 770		¢70.470	<b>\$</b> 0.40,000		£0.40.000	¢500.000	¢00.050	<b>\$50.004</b>
67 68	2nd Concession Road	Queensville Sideroad Bathurst Street	Mount Albert East-West Collector		2025-2031 2025-2031	\$721,778 \$159.962	\$0 \$0	\$72,178 \$79.981	\$649,600 \$79.981	\$0 \$0 \$0 \$0	\$649,600 \$79,981	\$500,680 \$61,645	\$92,856 \$11,433	\$56,064 \$6,903
69	Highway 11 Mount Albert Road		2nd Concession Road		2025-2031	\$159,962	\$0 \$0	\$79,981 \$39,015	\$79,981 \$39,015	\$0 \$0 \$0 \$0	\$79,981 \$39,015	\$01,645	\$11,433	\$6,903 \$3,367
70	Mount Albert Road	Yonge Street 2nd Concession Road	Leslie Street		2019-2024	\$78,030	\$0 \$0	\$39,015	\$39,015	\$0 \$0 \$0 \$0	. ,	\$30,071	\$5,577 \$44,615	\$3,367 \$26,938
70	Mount Albert Road	Woodbine Avenue	King Street		Post 2031	\$390,150	\$0 \$0	\$184,250	\$1,658,251	\$0 \$0 \$0 \$0	<i>•••</i> , ·=•	\$240,387	\$237,035	\$20,930 \$143,115
Sharon	Mount Albert Noau	Woodbine Avende	King Street		F USI 2031	\$1,042,301	φυ	\$104,230	\$1,030,231	QOQO	\$1,030,231	\$1,270,100	\$237,033	φ145, 115
72	Colonel Wayling Boulevard	Northern Terminus	Leslie Street		2019-2024	\$93,636	\$0	\$18,727	\$74,909	\$0 \$0	\$74,909	\$57,736	\$10,708	\$6,465
73	Colonel Wayling Boulevard Missing Link	180m south of Mount Albert Road	430m south of Mount Albert Road		2025-2031	\$11,705	\$0 \$0		\$9,364	\$0 \$0		\$7,217	\$1,338	\$808
74	Murrell Boulevard Extension	Doane Road	Mount Albert Road		2025-2031	\$64,375	\$0 \$0	* /-	\$51,500	\$0 \$0	<b>v</b> = <b>j</b> = =	\$39,694	\$7,362	\$4,445
75	Sharon East Employment Collector	Doane Road	Mount Albert Road		2025-2031	\$85,833	\$0	\$17.167	\$68.666	\$0 \$0		\$52.925	\$9.815	\$5,926
76	Silk Twist Drive East	Murell Boulevard Extension	Sharon East Employment Collector		2025-2031	\$90,515	\$0	\$18,103	\$72,412	\$0 \$0	\$72,412	\$55,812	\$10,351	\$6,250
77	Silk Twist Drive West	2nd Concession	Murell Boulevard		Post 2031	\$46,818	\$0		\$37,454	\$0 \$0		\$28,868	\$5,354	\$3,233
Green Lane	West								· /			· · ·		
78	Murell Boulevard Widening	East-West Collector	Green Lane		2025-2031	\$31,212	\$0	\$6,242	\$24,970	\$0 \$0	\$24,970	\$19,245	\$3,569	\$2,155
79	Woodspring Avenue Extension	Holland Landing Road	East-West Collector		Post 2031	\$128,750	\$0	\$25,750	\$103,000	\$0 \$0	\$103,000	\$79,387	\$14,723	\$8,889
80	Woodspring Avenue Extension	East-West Collector	Green Lane		2025-2031	\$31,212	\$0	\$6,242	\$24,970	\$0 \$0	\$24,970	\$19,245	\$3,569	\$2,155
Holland Lar	nding													
81	Centennial Avenue Extension (Level Crossing)	Toll Road	Holland Landing Road		2019-2024	\$3,902	\$0	\$1,951	\$1,951	\$0 \$0	\$1,951	\$1,504	\$279	\$168
Queensville			_											
82	North Queensville Ring Road (East Portion)	Leslie Street	Queensville Sideroad		Post 2031	\$48,769	\$0	\$9,754	\$39,015	\$0 \$0	\$39,015	\$30,071	\$5,577	\$3,367
83	North Queensville Ring Road Extension / Street C	Queensville Sideroad	Doane Road		Post 2031	\$79,981	\$0	\$15,996	\$63,985	\$0 \$0	\$63,985	\$49,316	\$9,146	\$5,522
84	Street L	Queensville Sideroad	Doane Road		Post 2031	\$80,371	\$0	\$16,074	\$64,297	\$0 \$0	\$64,297	\$49,557	\$9,191	\$5,549
Mount Albe	rt													
85	Centre Street	King Street and King Street East	Mount Albert Road		2019-2024	\$58,523	\$0	\$29,261	\$29,261	\$0 \$0	\$29,261	\$22,553	\$4,183	\$2,525
Miscellaneo	us Locations													
86	Bike lanes pre 2031				2018-2026	\$3,711,900	\$0	\$371,190	\$3,340,710	\$0 \$0	\$3,340,710	\$2,574,860	\$477,530	\$288,320
STREETLIG														
Regional Ro														
87	2nd Concession Road	0.3km North of Doane Road	Queensville Sideroad		2018-2031	\$278,642	\$0		\$250,777	\$0 \$0	<b>4</b> =00,000	\$193,287	\$35,847	\$21,643
88	Doane Road	Anchor Court	Woodbine Avenue		2018-2031	\$949,389	\$0	\$94,939	\$854,450	\$0 \$0	· · · / · · ·	\$658,569	\$122,137	\$73,743
89	Green Lane East	Yonge Street	Woodbine Avenue		2018-2031	\$994,174	\$0	\$99,417	\$894,757	\$0 \$0	\$894,757	\$689,636	\$127,899	\$77,222
90	Green Lane West	Bathurst Street	Yonge Street		2018-2031	\$352,965	\$0	\$35,297	\$317,669	\$0 \$0		\$244,844	\$45,408	\$27,416
91 92	Highway 11	Bathurst Street	Morning Sideroad		2018-2031	\$591,021	\$0 \$0		\$531,918 \$142,624	\$0 \$0 \$0 \$0		\$409,977	\$76,034 \$20,387	\$45,907 \$12,309
92	Highway 48 Holland Landing Road	0.4km North of Princess Street Bathurst Street	Mount Albert Road Yonge Street		2018-2031 2018-2031	\$158,471 \$469,500	\$0 \$0	• • • • •	\$142,624	\$0 \$0 \$0 \$0		\$109,928 \$325,681	\$20,387 \$60,400	\$12,309
93	Leslie Street	Jim Mortson Drive	Mount Albert Road		2018-2031	\$469,500	\$0 \$0		\$422,550	\$0 \$0 \$0 \$0		\$309,776	\$60,400	\$30,408 \$34,687
94 95	Leslie Street	Colonel Wayling Boulevard	Green Lane		2018-2031	\$147,126	\$0 \$0		\$132,414	\$0 \$0	. ,	\$102,058	\$18,928	\$34,087 \$11,428
95 96	Mount Albert Road	Stonehill Boulevard / Valleview Avenue			2018-2031	\$478,344	\$0	\$47,834	\$430,510	\$0 \$0	· - /	\$331,816	\$61,538	\$37,155
97	Mount Albert Road	Colonel Wayling Boulevard	Woodbine Avenue	1	2018-2031	\$107,669	\$0	\$10,767	\$96,902	\$0 \$0	+ ,	\$74,688	\$13,851	\$8,363
98	Mount Albert Road	Highway 48	Ninth Line		2018-2031	\$426,176	φ0 \$0	\$42,618	\$383,559	\$0 \$0	+,	\$295,629	\$54,827	\$33,103
99	Ninth Line	Vivian Creek Road	Donald Stewart Crescent		2018-2031	\$89,631	φ0 \$0		\$80,668	\$0 \$0	· · · · / · · ·	\$62,175	\$11,531	\$6,962
100	Queensville Sideroad	Yonge Street	Woodbine Avenue		2018-2031	\$426,176	φ0 \$0	\$42,618	\$383,559	\$0 \$0	• /	\$295,629	\$54,827	\$33,103
101	Queensville Sideroad West	0.2km West of Yonge Street	Yonge Street		2018-2031	\$34,825	\$0 \$0		\$31,343	\$0 \$0	<i> </i>	\$24,158	\$4,480	\$2,705
102	Woodbine Avenue	Queensville Sideroad	Mount Albert Road		2018-2031		\$0 \$0	<i>+-,</i>	\$905,212	\$0 \$0	. ,	\$697,694	\$129,393	\$78,124
103	Yonge Street	Holland Landing Road	Green Lane		2018-2031	\$380,632	\$0		\$342,569	\$0 \$0		\$264,036	\$48,968	
				1	2010 2001	\$000,00Z	ψυ	<i>400,000</i>	Ψ <b>U</b> -τ <b>L</b> ,003	ψο ψυ	<b>₩0</b> 72,003	Ψ204,000	ψ-0,000	Ψ20,000

# B. ROADS AND RELATED SERVICES SCHEDULE 1 PAGE 4 Development Charge Capital Program

Project D	escription						LESS	S:		CAPITAL	PROGRAM F		cos	T ALLOCATIO	N
							Alternative			Existing Reserve		Current Planning			
				Road		Estimated	Funding	BTE	Total DC	Fund	Post Period	Period			
	Road	То	From	Classification	Timing	Project Cost	Sources	\$	Eligible Cost	Balance	2041+	2018-2041	Residential	Retail	Non-Retail
Sharon		1													
104	Colonel Wayling Boulevard Missing Link	180m south of Mount Albert Road	430m south of Mount Albert Road		2025-2031	\$48,769	\$0	\$4,877	\$43,892	\$0	\$0	\$43,892	\$33,830	\$6,274	\$3,788
105	Highway 404 Midblock Crossing	Harry Walker Parkway Extension	Woodbine Avenue		Post 2031	\$32,513	\$0	\$3,251	\$29,261	\$0		\$29,261	\$22,553	\$4,183	\$2,525
106	Murrell Boulevard Extension	Doane Road	Mount Albert Road		2025-2031	\$268,228	\$0	\$26,823	\$241,405	\$0	φυ	\$241,405	\$186,064	\$34,507	\$20,834
107	Sharon East Employment Collector	Doane Road	Mount Albert Road		2025-2031	\$357,638	\$0	\$35,764	\$321,874	\$0	\$0	\$321,874	\$248,085	\$46,010	\$27,779
108	Silk Twist Drive East	Murell Boulevard Extension	Sharon East Employment Collector		2025-2031	\$377,145	\$0	\$37,715	\$339,431	\$0	\$0	\$339,431	\$261,617	\$48,519	\$29,295
109	Silk Twist Drive West	2nd Concession	Murell Boulevard		Post 2031	\$195,075	\$0	\$19,508	\$175,568	\$0	\$0	\$175,568	\$135,319	\$25,096	\$15,152
Green Lar		1	1												
110	Murell Boulevard Widening	East-West Collector	Green Lane		2025-2031	\$81,281	\$0	\$8,128	\$73,153	\$0	\$0	\$73,153	\$56,383	\$10,457	\$6,313
111	Woodspring Avenue Extension	Highway 11	East-West Collector		Post 2031	\$243,844	\$0	\$24,384	\$219,459	\$0	\$0	\$219,459	\$169,149	\$31,370	\$18,940
112	Woodspring Avenue Extension	East-West Collector	Green Lane		2025-2031	\$130,050	\$0	\$13,005	\$117,045	\$0	\$0	\$117,045	\$90,213	\$16,731	\$10,102
Holland La	anding														
113	Centennial Avenue Extension (Level Crossing)	Toll Road	Holland Landing Road		2025-2031	\$16,256	\$0	\$1,626	\$14,631	\$0	\$0	\$14,631	\$11,277	\$2,091	\$1,263
Queensvil															
114	North Queensville Ring Road (East Portion)	Leslie Street	Queensville Sideroad		Post 2031	\$203,203	\$0	\$20,320	\$182,883	\$0	\$0	\$182,883	\$140,957	\$26,142	\$15,784
115	North Queensville Ring Road Extension / Street C	Queensville Sideroad	Doane Road		Post 2031	\$333,253	\$0	\$33,325	\$299,928	\$0	\$0	\$299,928	\$231,170	\$42,872	\$25,885
116	New North-South Frontage Road (East of Hwy 404) / Street L	Queensville Sideroad	Doane Road		Post 2031	\$334,879	\$0	\$33,488	\$301,391	\$0	\$0	\$301,391	\$232,298	\$43,082	\$26,012
Mount Alb	ert														
117	Centre Street	King Street and King Street East	Mount Albert Road		2019-2024	\$178,819	\$0	\$17,882	\$160,937	\$0	\$0	\$160,937	\$124,042	\$23,005	\$13,890
Miscellane	ous Locations														
118	Miscellaneous Locations				2018-2026	\$67,200	\$0	\$0	\$67,200	\$0	\$0	\$67,200	\$51,795	\$9,606	\$5,800
MISCELLA	NEOUS ROAD-RELATED WORKS														
119	Engineered Wetland - Stormwater Retrofit				2018-2026	\$808,800	\$0	\$0	\$808,800	\$0	\$0	\$808,800	\$623,384	\$115,612	\$69,804
120	Railway Crossing of Centennial Ave at Barrie GO line				2025-2031	\$868,750	\$0	\$0	\$868,750	\$0	\$0	\$868,750	\$669,591	\$124,181	\$74,977
121	Railway Crossing on Queensville Sideroad - East of Hwy 48				2019-2024	\$868,750	\$0	\$0	\$868,750	\$0	\$0	\$868,750	\$669,591	\$124,181	\$74,977
GROWTH-	RELATED STUDIES														
122	Transportation Masterplan				2019	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$250,000	\$192,688	\$35,736	\$21,576
123	Transportation Masterplan				2022	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$250,000	\$192,688	\$35,736	\$21,576
COMPLET	ED CAPITAL WORKS COVERED BY CREDIT AGREEMENT														
124	Queensville Sideroad Sidewalk - Park to Karissa					\$64.000	\$1.792	\$0	\$62.208	\$0	\$0	\$62.208	\$47.947	\$8,892	\$5,369
125	Queensville Sideroad Streetlights - Park to Karissa					\$7.000	\$0	\$0	\$7.000	\$0	\$0	\$7.000		\$1.001	\$604
126	Yonge Street Realignment					\$748,400	\$60.674	\$0	<b>•</b> /	\$0	÷ -	\$687.726	• - /	\$98.305	\$59,354
127	Thompson Drive Road Extension					\$562.900	\$212,271	\$0	( · · · / · ·	\$0	φ3	\$350,629		1 /	\$30,261
128	Road works under Sharon West Landowners Group Agreement					\$4.313.549	\$2,010,041	\$0	\$2.303.508	\$0	\$0	\$2.303.508	. ,		\$198,804
	Environmental Assessment - East-West Collector Road - North of Green	n				÷.,510,040	<i>\</i> ,010,041	ψυ	<i><i><i></i></i></i>	ψ0	ψ0	φ <u>=</u> ,500,000	\$1,770,404	<i><i><i><i><i><i><i><i><i><i><i><i><i><i><i></i></i></i></i></i></i></i></i></i></i></i></i></i></i></i>	<del></del> 100,004
129	Lane					\$425,000	\$0	\$0	\$425,000	\$0	\$0	\$425,000	\$327,570	\$60,751	\$36,680
	Sharon North-South Mid-block Collector Rd Green Lane to South														
130	Limit of South Sharon Development			+		\$1,242,293	\$403,648	\$0	\$838,645	\$0	\$0	\$838,645	\$646,388	\$119,878	\$72,379
	Total Roads and Related					\$272,593,532	\$2,688,426	\$59,221,734	\$210,683,372	\$3,990,333	\$0	\$206,693,040	\$623,384 \$115,612 \$669,591 \$124,181 \$669,591 \$124,181 \$669,591 \$124,181 \$192,688 \$35,736 \$192,688 \$35,736 \$192,688 \$35,736 \$192,688 \$35,736 \$192,688 \$35,736 \$192,688 \$35,736 \$192,688 \$35,736 \$192,688 \$35,736 \$270,248 \$50,120 \$270,248 \$50,120 \$270,248 \$50,120 \$1,775,434 \$329,270 \$327,570 \$60,751 \$646,388 \$119,878 \$159,309,127 \$29,545,263		\$17,838,650
Maximum	Eligible Amount												\$1,132,557,116		

Residential Development Charge Calculation	
Residential Share of 2018-2031 Discounted Growth Related Capital Program	\$159,309,127
Population Growth in New Units 2018-2041	100,436
Development Charge Per Capita	\$1,586.18
Retail Non-Residential Development Charge Calculation	
Retail Share of 2018-2031 Discounted Growth Related Capital Program	\$29,545,263
Growth in Retail Gross Floor Area (Sq.ft.) 2018-2041	5,587,685
Development Charge Per Square Foot	\$5.29
Non-Retail Non-Residential Development Charge Calculation	
Non-Retail Share of 2018-2031 Discounted Growth Related Capital Program	\$17,838,650
Growth in Non-Retail Gross Floor Area (Sq.ft.) 2018-2041	13,772,029
Development Charge Per Square Foot	\$1.30

## B. ROADS AND RELATED SERVICES SCHEDULE 2 PAGE 1

# Residential Cashflow and Development Charge Calculation

Year Population Growth in New Units	2018 1,073	2019 1,065	2020 1,181	2021 1,174	2022 1,503	2023 1,573	2024 1,643	2025 1,712	2026 1,841	2027 6,252	2028 7,139	2029 8,271	2030 9,408
Opening Balance	0.00	-3,657.25	-8,750.66	-13,527.89	-15,017.81	-16,107.03	-16,865.15	-17,495.51	-29,769.64	-42,586.73	-46,737.39	-49,146.51	-49,501.98
Residential Funding Requirements													
Annual Expenditures (\$000)	5,483.40	6,807.01	6,614.32	3,415.70	3,608.39	3,415.70	3,415.70	13,666.17	14,151.98	12,728.98	12,635.17	12,635.17	12,635.17
Inflated Annual Expenditures at 2% per annum (\$000)	5,483.40	6,943.15	6,881.54	3,624.77	3,905.84	3,771.21	3,846.64	15,698.14	16,581.30	15,212.31	15,402.21	15,710.25	16,024.45
Borrowing Costs - Not Inflated (\$000)	93.81	93.81	93.81	93.81	93.81	93.81	93.81	93.81	93.81	93.81	0.00	0.00	0.00
Annual Development Charge Revenue													
Development Charge Receipts	1,920.05	1,943.85	2,198.69	2,229.37	2,911.20	3,107.72	3,310.94	3,518.99	3,859.83	11,157.68	12,995.49	15,357.25	17,817.75
Interest on Opening Balance (1)	0.00	-0.18	-0.44	-0.68	-0.75	-0.81	-0.84	-0.87	-1.49	-2.13	-2.34	-2.46	-2.48
Interest on In-Year Transactions (1)	-0.09	-0.13	-0.12	-0.04	-0.03	-0.02	-0.02	-0.31	-0.32	-0.10	-0.06	-0.01	0.02
Total Revenue	1,919.96	1,943.54	2,198.13	2,228.65	2,910.42	3,106.90	3,310.08	3,517.81	3,858.02	11,155.45	12,993.09	15,354.78	17,815.30
Closing Balance	-3,657.25	-8,750.66	-13,527.89	-15,017.81	-16,107.03	-16,865.15	-17,495.51	-29,769.64	-42,586.73	-46,737.39	-49,146.51	-49,501.98	-47,711.13
Roads and Related Adjusted Development Charge:	\$1,789.42 /	capita											
(1) Assumes: Interest of 2.5%, Borrowing of 5%													

Year	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	TOTAL
Population Growth in New Units	10,865	5,324	5,736	6,010	6,510	6,811	2,897	2,985	3,063	3,152	3,248	100,436
Opening Balance	-47,711.13	-43,069.71	-37,529.86	-31,050.84	-23,880.17	-15,520.18	-6,350.56	-5,512.04	-4,461.42	-3,213.19	-1,734.45	
Residential Funding Requirements												
Annual Expenditures (\$000)	12,635.17	3,750.36	3,750.36	3,750.36	3,750.36	3,750.36	3,750.36	3,750.36	3,750.36	3,750.36	3,750.36	161,351.62
Inflated Annual Expenditures at 2% per annum (\$000)	16,344.94	4,948.51	5,047.48	5,148.43	5,251.40	5,356.43	5,463.56	5,572.83	5,684.29	5,797.97	5,913.93	199,615.01
Borrowing Costs - Not Inflated (\$000)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	938.05
Annual Development Charge Revenue												
Development Charge Receipts	20,988.70	10,490.45	11,528.30	12,320.57	13,612.48	14,526.72	6,302.39	6,623.71	6,932.73	7,276.85	7,648.45	200,580.14
Interest on Opening Balance <sup>(1)</sup>	-2.39	-2.15	-1.88	-1.55	-1.19	-0.78	-0.32	-0.28	-0.22	-0.16	-0.09	-26.46
Interest on In-Year Transactions (1)	0.06	0.07	0.08	0.09	0.10	0.11	0.01	0.01	0.02	0.02	0.02	-0.62
Total Revenue	20,986.37	10,488.36	11,526.50	12,319.10	13,611.40	14,526.06	6,302.08	6,623.45	6,932.52	7,276.71	7,648.39	200,553.06
Closing Balance	-43,069.71	-37,529.86	-31,050.84	-23,880.17	-15,520.18	-6,350.56	-5,512.04	-4,461.42	-3,213.19	-1,734.45	-0.00	
Roads and Related Adjusted Development Charge:	\$1,789.42	/capita										
(1) Assumes: Interest of 2.5%, Borrowing of 5%												

## B. ROADS AND RELATED SERVICES SCHEDULE 2 PAGE 2

# **Residential Cashflow and Development Charge Calculation**

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Growth in Sq Ft of Retail GFA	46,268	47,514	48,794	50,109	43,018	43,987	44,978	45,991	47,027	270,319	304,545	343,104	386,545
Opening Balance	0.00	-733.81	-1,724.12	-2,688.11	-3,032.47	-3,471.93	-3,873.44	-4,275.41	-6,861.27	-9,596.31	-10,886.15	-11,962.80	-12,831.09
Non-Residential Funding Requirements													
Annual Expenditures (\$000)	1,016.94	1,262.42	1,226.68	633.47	669.21	633.47	633.47	2,534.51	2,624.61	2,360.70	2,343.30	2,343.30	2,343.30
Inflated Annual Expenditures at 2% per annum (\$000)	1,016.94	1,287.67	1,276.24	672.25	724.37	699.40	713.39	2,911.36	3,075.15	2,821.25	2,856.47	2,913.60	2,971.87
Borrowing Costs - Not Inflated (\$000)	17.40	17.40	17.40	17.40	17.40	17.40	17.40	17.40	17.40	17.40	0.00	0.00	0.00
Annual Development Charge Revenue													
Development Charge Receipts	300.55	314.82	329.77	345.42	302.47	315.47	329.03	343.17	357.91	1,549.32	1,780.40	2,045.93	2,351.07
Interest on Opening Balance (1)	0.0	(0.0)	(0.1)	(0.1)	(0.2)	(0.2)	(0.2)	(0.2)	(0.3)	(0.5)	(0.5)	(0.6)	(0.6)
Interest on In-Year Transactions (1)	-0.02	-0.02	-0.02	-0.01	-0.01	-0.01	-0.01	-0.06	-0.07	-0.03	-0.03	-0.02	-0.02
Total Revenue	300.53	314.76	329.65	345.28	302.31	315.29	328.82	342.89	357.50	1,548.81	1,779.82	2,045.31	2,350.42
Closing Balance	-733.81	-1,724.12	-2,688.11	-3,032.47	-3,471.93	-3,873.44	-4,275.41	-6,861.27	-9,596.31	-10,886.15	-11,962.80	-12,831.09	-13,452.55
Roads and Related Adjusted Development Charge:	\$6.50	/sq.ft. of GFA											

(1) Assumes: Interest of 2.5%, Borrowing of 5%

Year Growth in Sq Ft of Retail GFA	2031 435,487	2032 292,411	2033 314,477	2034 338,207	2035 363,729	2036 391,176	2037 309,641	2038 326,838	2039 344,991	2040 364,152	2041 384,378	TOTAL 5,587,685
	433,407	232,411	514,477	550,201	303,123	531,170	303,041	320,030	344,331	304,132	304,370	3,307,003
Opening Balance	-13,452.55	-13,782.82	-12,850.86	-11,757.79	-10,486.54	-9,018.41	-7,332.83	-6,183.11	-4,887.77	-3,434.49	-1,810.01	
Non-Residential Funding Requirements												
Annual Expenditures (\$000)	2,343.30	695.54	695.54	695.54	695.54	695.54	695.54	695.54	695.54	695.54	695.54	29,924.06
Inflated Annual Expenditures at 2% per annum (\$000)	3,031.31	917.75	936.10	954.82	973.92	993.40	1,013.26	1,033.53	1,054.20	1,075.28	1,096.79	37,020.34
Borrowing Costs - Not Inflated (\$000)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Annual Development Charge Revenue												
Development Charge Receipts	2,701.73	1,850.38	2,029.81	2,226.64	2,442.55	2,679.41	2,163.34	2,329.16	2,507.70	2,699.92	2,906.87	37,202.83
Interest on Opening Balance (1)	-0.67	-0.69	-0.64	-0.59	-0.52	-0.45	-0.37	-0.31	-0.24	-0.17	-0.09	-8.35
Interest on In-Year Transactions (1)	-0.01	0.01	0.01	0.02	0.02	0.02	0.01	0.02	0.02	0.02	0.02	-0.17
Total Revenue	2,701.04	1,849.70	2,029.18	2,226.07	2,442.05	2,678.98	2,162.99	2,328.87	2,507.47	2,699.77	2,906.80	37,194.31
Closing Balance	-13,782.82	-12,850.86	-11,757.79	-10,486.54	-9,018.41	-7,332.83	-6,183.11	-4,887.77	-3,434.49	-1,810.01	0.00	
Roads and Related Adjusted Development Charge:	\$6.50	/sq.ft. of GFA	1									
(1) Assumes: Interest of 2.5%, Borrowing of 5%												

# B. ROADS AND RELATED SERVICES SCHEDULE 2

# PAGE 3

# Residential Cashflow and Development Charge Calculation

Year	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Growth in Sq Ft of Non-Retail GFA	80,313	85,214	90,468	100,035	43,593	48,844	50,201	51,597	53,766	707,426	817,268	944,347	1,091,392
Opening Balance	0.00	-472.91	-1,096.83	-1,700.28	-1,916.36	-2,275.24	-2,606.35	-2,941.00	-4,597.60	-6,346.15	-7,069.72	-7,627.38	-8,011.05
Non-Residential Funding Requirements													
Annual Expenditures (\$000)	614.00	762.22	740.64	382.47	404.05	382.47	382.47	1,530.27	1,584.67	1,425.33	1,414.82	1,414.82	1,414.82
Inflated Annual Expenditures at 2% per annum (\$000)	614.00	777.46	770.56	405.88	437.36	422.28	430.73	1,757.80	1,856.69	1,703.40	1,724.66	1,759.16	1,794.34
Borrowing Costs - Not Inflated (\$000)	10.50	10.50	10.50	10.50	10.50	10.50	10.50	10.50	10.50	10.50	0.00	0.00	0.00
Annual Development Charge Revenue													
Development Charge Receipts	151.61	164.08	177.68	200.40	89.08	101.80	106.72	111.89	118.92	990.67	1,167.38	1,375.87	1,621.91
Interest on Opening Balance (1)	0.00	-0.02	-0.05	-0.09	-0.10	-0.11	-0.13	-0.15	-0.23	-0.32	-0.35	-0.38	-0.40
Interest on In-Year Transactions (1)	-0.01	-0.02	-0.02	-0.01	-0.01	-0.01	-0.01	-0.04	-0.04	-0.02	-0.01	-0.01	-0.00
Total Revenue	151.60	164.04	177.61	200.31	88.97	101.68	106.58	111.70	118.65	990.33	1,167.01	1,375.48	1,621.51
Closing Balance	-472.91	-1,096.83	-1,700.28	-1,916.36	-2,275.24	-2,606.35	-2,941.00	-4,597.60	-6,346.15	-7,069.72	-7,627.38	-8,011.05	-8,183.89

Year	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	TOTAL
Growth in Sq Ft of Non-Retail GFA	1,261,566	710,584	764,106	821,660	883,550	950,100	754,469	796,434	840,734	887,499	936,864	13,772,029
Opening Balance	-8,183.89	-8,102.22	-7,558.07	-6,918.59	-6,173.71	-5,312.33	-4,322.30	-3,646.37	-2,883.81	-2,027.28	-1,068.86	
Non-Residential Funding Requirements												
Annual Expenditures (\$000)	1,414.82	419.95	419.95	419.95	419.95	419.95	419.95	419.95	419.95	419.95	419.95	18,067.36
Inflated Annual Expenditures at 2% per annum (\$000)	1,830.23	554.11	565.19	576.50	588.03	599.79	611.78	624.02	636.50	649.23	662.21	22,351.90
Borrowing Costs - Not Inflated (\$000)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Annual Development Charge Revenue												
Development Charge Receipts	1,912.30	1,098.66	1,205.04	1,321.72	1,449.70	1,590.07	1,287.92	1,386.75	1,493.16	1,607.74	1,731.11	22,462.19
Interest on Opening Balance (1)	-0.41	-0.41	-0.38	-0.35	-0.31	-0.27	-0.22	-0.18	-0.14	-0.10	-0.05	-5.14
Interest on In-Year Transactions (1)	0.00	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	-0.10
Total Revenue	1,911.89	1,098.26	1,204.67	1,321.38	1,449.40	1,589.82	1,287.71	1,386.58	1,493.03	1,607.65	1,731.07	22,456.94
Closing Balance	-8,102.22	-7,558.07	-6,918.59	-6,173.71	-5,312.33	-4,322.30	-3,646.37	-2,883.81	-2,027.28	-1,068.86	0.00	
Roads Adjusted Development Charge:	\$1.89	/sq.ft. of GFA	١									
(1) Assumes: Interest of 2.5%, Borrowing of 5%												

# Appendix C – Asset Management Plan

Town of East Gwillimbury

# C. Asset Management Plan

The Development Charges Act was amended in 2016 to include a requirement that an Asset Management Plan (AMP) be prepared alongside the DC Background Study to ensure that Council have a fulsome understanding of the costs associated with the eventual repair and replacement required for all capital infrastructure funded through Development Charges. It is important to demonstrate that all assets are financially sustainable over their full life cycle. This methodology is aligned with the Town's ongoing prioritization of asset management planning as an important fiscal and infrastructure maintenance tool.

A summary of future Town-owned assets and estimated useful life assumptions for eligible DC service categories considered as part of this amendment background study are outlined on Schedule 1. All useful life assumptions referenced are consistent with the Town's Tangible Capital Asset Policy and developing the AMP policies and practices, and have not changed from the 2019 DC background study.

Schedules 2 and 3 provide the calculated annual asset management contribution for the gross capital expenditures of the general and engineering services, respectively, updated based on this amendment. The ten-year annual provisions are estimated for the general services. To align with the planning period and benefitting time horizon of the engineering servicing works, the provisions extend to 2041 for roads, water and wastewater services.

By 2027, the Town will need to be contributing an additional \$2.7 million to asset repair and replacement in order to maintain the general services assets that will be constructed as part of this DC study. This will properly fund the full life cycle costs of all assets related to the general services categories. By 2041, this number increases to \$8.7 million per year for the engineering services proposed in this amendment background study.

# Long-Term Fiscal Sustainability

The calculated annual provisions for operating and asset repair and replacement identified in Appendix C are considered financially sustainable at this time.

# C. ASSET MANAGEMENT PLAN SCHEDULE 1 SUMMARY OF ESTIMATED USEFUL LIFE ASSUMPTIONS TOWN-WIDE SERVICES

Service Category	Amenity	Estimated Useful Life
Library Services		
	Building Space Collection Materials Furniture & Equipment	50 years 7 years 3-10 years
Fire & Emergency Services		
	Building Space Support Vehicles Fire Suppression Vehicles Furniture & Equipment	40-70 years 5-10 years 15 years 10 years
Indoor Recreation		
	Building Space Furniture & Equipment	50 years 3-10 years
Outdoor Recreation		
	Building Space Park Development Trail Development Pedestrian Bridges Operation Vehicles	70 years 15-40 years 20 years 30 years 7-10 years
Public Works		- <b>,</b>
	Building Space Operation Vehicles Equipment	70 years 7-10 years 10 years
Roads		
	Facilities Roads Intersection Improvements Sidewalks Streetlights & Poles	70 years 40 years 40 years 20 years 20 - 40 years
Water		
	Building Space Watermains	70 years 50 years
Wastewater		
	Forcemain trunk sewers Pump stations	50 years 70 years

# C. ASSET MANAGEMENT PLAN SCHEDULE 2 ANNUAL REPLACEMENT PROVISION SCHEDULE (\$000) GENERAL SERVICES, 2018-2027

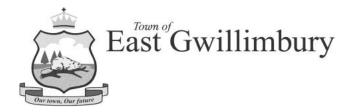
Annual Replacement Provision Schedule (\$000)										
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Library Services	\$0.00	\$82.22	\$138.48	\$195.87	\$254.40	\$518.25	\$579.14	\$641.26	\$753.78	\$482.88
Fire and Emergency Services	\$0.00	\$1.28	\$11.00	\$24.63	\$25.98	\$27.36	\$27.36	\$27.36	\$27.36	\$27.36
Indoor Recreation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$415.56	\$415.56	\$415.56	\$840.24
Outdoor Recreation	\$0.00	\$0.00	\$100.97	\$203.95	\$366.75	\$473.89	\$706.09	\$817.56	\$931.27	\$1,130.20
Public Works	\$0.00	\$0.00	\$3.01	\$3.01	\$27.29	\$79.02	\$98.72	\$102.04	\$133.26	\$175.15
Total 10-year Annual Requirements	\$0.00	\$83.50	\$253.47	\$427.46	\$674.41	\$1,098.52	\$1,826.86	\$2,003.78	\$2,261.22	\$2,655.83

# C. ASSET MANAGEMENT PLAN SCHEDULE 3 ANNUAL REPLACEMENT PROVISION SCHEDULE (\$000) ENGINEERING SERVICES, 2018-2027

Annual Replacement Provision Schedule (\$000)												
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Roads and Related	\$0.00	\$0.00	\$210.56	\$425.33	\$702.13	\$925.58	\$1,153.49	\$1,385.97	\$1,647.77	\$1,912.68	\$2,178.19	\$2,429.83
Water Services	\$0.00	\$0.00	\$17.36	\$35.06	\$122.41	\$140.83	\$159.62	\$178.78	\$198.33	\$218.27	\$238.61	\$259.35
Wastewater Services	\$0.00	\$0.00	\$0.00	\$239.00	\$239.00	\$239.00	\$239.00	\$239.00	\$239.00	\$239.00	\$1,784.10	\$1,784.10
Total Annual Requirements to 2041	\$0.00	\$0.00	\$227.91	\$699.39	\$1,063.55	\$1,305.41	\$1,552.11	\$1,803.75	\$2,085.10	\$2,369.95	\$4,200.90	\$4,473.28
	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
Roads and Related	2686.50	2948.30	3215.34	3516.07	3793.90	4077.28	4366.33	4661.16	4961.89	5268.63	5581.51	5900.64
Water Services	280.51	302.09	324.10	346.55	369.46	392.82	416.64	440.95	465.74	491.02	516.81	543.12
Wastewater Services	1784.10	1784.10	1784.10	2250.06	2250.06	2250.06	2250.06	2250.06	2250.06	2250.06	2250.06	2250.06
Total Annual Requirements to 2041	4751.11	5034.49	5323.54	6112.69	6413.42	6720.16	7033.04	7352.17	7677.69	8009.72	8348.38	8693.83

# Appendix D – Amended Development Charge By-law

Town of East Gwillimbury



# THE CORPORATION OF THE TOWN OF EAST GWILLIMBURY

## BY-LAW NUMBER 2022-005

### Being a By-law to amend By-law 2019-063 Town-Wide Development Charges

WHEREAS subsection 2(1) of the *Development Charges Act, 1997*, S.O. 1997, c. 27, (the "Act"), as amended, authorizes Council to pass by-laws for the imposition of development charges against land to pay for increased capital costs;

AND WHEREAS the Council of the Town of East Gwillimbury, on May 22, 2019, enacted by-law 2019-063 to impose development charges against land;

AND WHEREAS Section 19 of the Act provides for amendments to a development charge by-law;

AND WHEREAS a development charges amendment study has been prepared dated November 26, 2021 ("the Study"), wherein the Study indicated that the development of any land within the Town of East Gwillimbury will increase the need for services as defined herein;

AND WHEREAS copies of the Study and the proposed development charges by-law were available to the public in accordance with section 12 of the Act;

AND WHEREAS the Council of the Corporation of the Town of East Gwillimbury provided notice of a public meeting to be held on December 7, 2021 in accordance with the Act and the regulations thereto;

AND WHEREAS the Council of the Town has heard all persons who applied to be heard and received written submissions whether in objection to, or in support of, the development charges proposal at a public meeting held December 7, 2021;

NOW THEREFORE THE COUNCIL OF THE TOWN OF EAST GWILLIMBURY ENACTS AS FOLLOWS:

By-law 2019-063 is hereby amended as follows:

- 1. Schedule "A" is deleted and replaced with Schedule "A" attached hereto.
- 2. Schedule "B' is deleted and replaced with Schedule "B" attached hereto.
- 3. Subsection 11(1) is deleted and replaced with the following:

11(1)(a) A development charge for each building or structure shall be calculated and payable in full in cash or by certified cheque or by entering into agreement for the performance of work for credit, on the date of the issuance of a building permit for the use to which the development charge applies.

(b) Notwithstanding subsection 11(1)(a), development charges for non-profit housing developments are due and payable in 21 equal annual payments commencing with the first instalment payable on the date of occupancy. Subsequent instalments shall include interest as required in the Town's Council-approved Development Charge Interest Policy, as may be revised from time to time.

(c) Notwithstanding subsection 11(1)(a), development charges for rental housing and institutional developments are due and payable in six (6) installments commencing with the first installment payable on the date of first occupancy certificate issued. Subsequent instalments shall include interest as required in the Town's Council-approved Development Charge Interest Policy, as may be revised from time to time.

(d) Where the development of land results from the approval of a site plan or zoning by-law amendment application received on or after January 1, 2020, and the approval of the application occurred within two years of building permit issuance, the development charges under Section 11 shall be calculated on the rates set out in Schedule "B" on the date that a complete planning application was submitted, including interest. Where both planning applications apply, development charges under Section 11 shall be calculated on the rates in effect on the day of the latter planning application, including interest as required in the Town's Council-approved Development Charge Interest Policy, as may be revised from time to time.

(e) Notwithstanding subsection 11(1)(a) an owner and the Town may enter into an agreement respecting the timing of the payment of a development charge, or a portion thereof, and the terms of such agreement shall then prevail over the provisions of this By-law.

4. A definition for "non-profit housing development" is added as a new subsection (31.1) as follows:

(31.1) "non-profit housing development" means development of a building or structure intended for use as residential premises by

- a. a corporation without share capital to which the Corporations Act (Ontario) applies, that is in good standing under that Act and whose primary object is to provide housing;
- b. a corporation without share capital to which the Not-for-profit Corporations Act, 2010 (Ontario) applies, that is in good standing under that Act and whose primary object is to provide housing; or
- c. a corporation without share capital to which the Canada Not-for-profit Corporations Act applies, that is in good standing under that Act and whose primary object is to provide housing; or

- d. a non-profit housing co-operative that is incorporated or continued under the Cooperative Corporations Act (Ontario), that is in good standing under that Act and whose primary objective is to provide housing.
- 5. A definition for "rental housing" is added as new subsection 1.(41.1) as follows:

(41.1) "rental housing" means a building with four or more dwelling units, all of which are intended for use as rented residential premises;

This by-law shall come into force and effect on February 1, 2022.

Except as amended by this By-law, all provisions of By-law 2019-063 are and shall remain in full force and effect.

ENACTED and PASSED this 1st day of February, 2022.

Virginia Hackson, Mayor

Tara Lajevardi, Municipal Clerk

# Schedule "A" of BY-LAW 2022-005

# SCHEDULE OF MUNICIPAL SERVICES

# **TOWN-WIDE SERVICES**

- 1. Growth Studies
- 2. Library Services
- 3. Fire and Emergency Services
- 4. Indoor Recreation
- 5. Outdoor Recreation
- 6. Public Works
- 7. Roads and Related
- 8. Water Services
- 9. Wastewater Services

# Schedule "B" OF BY-LAW 2022-005

	Re	Non-Residential Charge Per Square Foot of GFA				
	Single & Semi- Detached	Multiple Dwelling	Apartments ≥ 700 sq.ft.	Apartments < 700 sq.ft.	Retail	Non-Retail
Service Category						
Growth Studies	\$2,152	\$1,737	\$1,275	\$936	\$1.11	\$0.76
Library Services	\$2,594	\$2,093	\$1,537	\$1,128	\$0.00	\$0.00
Emergency Services	\$1,579	\$1,274	\$936	\$687	\$0.82	\$0.57
Indoor Recreation	\$17,255	\$13,923	\$10,227	\$7,503	\$0.00	\$0.00
Outdoor Recreation	\$8,135	\$6,564	\$4,821	\$3,537	\$0.00	\$0.00
Public Works	\$625	\$501	\$369	\$270	\$0.32	\$0.21
Roads and Related	\$8,009	\$6,463	\$4,747	\$3,482	\$7.53	\$2.19
Water Services	\$2,397	\$1,935	\$1,422	\$1,042	\$1.42	\$1.50
Wastewater Services	<u>\$4,598</u>	<u>\$3,710</u>	<u>\$2,723</u>	<u>\$2,000</u>	<u>\$1.76</u>	<u>\$0.93</u>
Total Town Wide Charge	\$47,344	\$38,200	\$28,057	\$20,585	\$12.96	\$6.16